ALLER STREET, STREET, BUT

**EUROPE'S BUSINESS NEWSPAPER** 

Friday October 10 1986

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some of these issues in an impor-

tant financial speech at the Man-sion House on Thursday.

sterling was when he said in rela-

tion to the Labour Party's economic

programme: "no wonder the financial markets have been nervous."

The late recovery in the pound in

no doubt that sterling is still deeply troubled. They believe that having staved off a rise in interest rates

until his conference speech Mr

Lawson is now trying to engineer a further respite until his annual

Mansion House speech on economic strategy next Thursday.

Continued on Page 20

Money markets, Page 37

never, never take risks with infla-

tion. So we will reduce taxation as

Noting that two fifths of the pre-1979 state sector of industry will

number of people directly owning shares in British industry on top of

the doubling of the 1979 number.

His other firm pledge was the aim of eliminating inflation.

mainly at the conference and was

Conference report, Page 13

Mr Lawson's amusing and hard-

Continued on Page 20

and when it is prudent to do so."

Mr Lawson's sole reference to

## Reagan firm on 1987 **spending**

# bids for rival

The White House and Congress PHARMACIA, Swedish pharmawere squaring up to each other over ceuticals and biotechnology group arms control as US President Reagan left for Iceland to meet the So- LKB, instruments and chemicals

made clear that the President was wall STREET: The Dow Jones in-prepared to shut down the Govern-dustrial average closed 7.03 down at ment from midnight on Friday if Democrats in the House of Representatives did not drop to the Property of the sentatives did not drop two major provisions included in an omnibus spending bill for 1987.

#### Killings condemned

European Parliament condemned the execution by Indonesia of nine communists accused of plotting a coup 21 years ago and said it was a flagrant violation of human rights. Page 4

#### Call on Nato

President of Greece, Christos Sartzetakis, called on Nato to guarantee his country's eastern borders against a possible attack by neigh-bouring Turkey.

#### Nuclear-free zone

European Parliament called for the creation of nuclear-free zones in Europe and an end to the militarisa-

#### Appeal rejected

Iran has rejected a resolution passed by the UN Security Council calling for a ceasefire in the Gulf war, Tehran radio said.

#### Libya pays claim

Libya paid Norway \$500,000 in damages for illegally detaining a Nor-wegian freighter and its crew in 1984, the Norwegian Foreign Minis-

#### 'Mafia' killings

Suspected Malia gunmen have killed three more people in Sicily, including an apparently innocent woman, police said, as the funeral dead earlier this week.

#### Ambassador killed

Romania's ambassador to Turkey Vasile Patilinet, was killed when his car and a lorry were in collision near Istanbul, Hurriyet newsagency reported.

#### Emergency aid

United Nations Food and Agriculture Organisation said it would send emergency food aid to southern Sudan to feed 20,000 children at risk of starvation.

#### Arrests defended

Ugandan President Yoweri Museveni, defending a wave of political arrests, said he would use force if necessary to quell subversives who take up arms against his eight-month old Government.

#### Disarmament talks

Yugoslavia announced that neutral and nonaligned European countries will meet there on October 23 and

#### **Army Marshal dies**

China announced that Marshal Liu Bocheng, one of the founders of the People's Liberation Army and a senior member of the communist leadership until the mid-1970s, died on Tuesday at the age of 94.

#### Title game drawn

Newly reconfirmed champion Gar-which recently cemented links with ry Kasparov and Antoly Karpov Istituto Bancaruo San Paolo di Toridrew game 24 of their world chess no of Italy, said it would welcome series. The result left Kasparov victories other new shareholders as part

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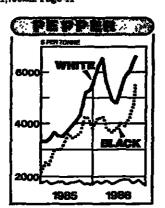
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# World news- Business summary - 15 Pharmacia **SKr 1.27bn**

No. 30,054

viet leader, Mr Gorbachev.

Hopes of a compromise faded after key administration officials



PEPPER prices are being pushed to record levels as farmers hoard stocks in producing countries Shortages have become so acute that black pepper prices are trading at \$5,500 a tonne and the discount to white pepper has been sharply

LONDON: A sharply higher trend emerged amid optimism over the outlook for the Opec meeting. The FT ordinary index gained 20 to 1,268.1, bonds gained as much as 11/2

TOKYO: Securities houses and individual investors drew encouragement from the overnight gain on Wall Street and sought electric powers and blue chips, pushing prices up sharply. The Nikkei market average jumped 135.43 to 17,650.23. Page 44.

DOLLAR closed in New York DM 1,995; SFr 1,6295; FFr 6,545 and Y154.75. It rose in London to DM 2.0055 (DM 1.9970); SFr 1.6300 (SFr

land figures the dollar's index rose 0.1 to 109.6. Page 31 STERLING closed in New York at \$1.4236. It rose in London to \$1.4215 (\$1.4200). It also rose to FFr 9.3225 (FFr 9.2800); SFr 2.3175 (SFr 2.3100); DM 2.8500 (DM 2.8350), and Y220.25 (Y219.0). The pound's exchange rate index rose to 67.5 from 67.1. Page 31 GOLD fell to \$433.375 from \$439.375 on the London bullion market. It also fell in Zurich to \$433,375 from

CHEMICAL NEW YORK parent of the sixth biggest US bank, reported a 3.7 per cent increase in third-quarter net income to \$99.1m, while several smaller regional US banks reported sharp increases in earn-

\$439.375. In New York the Comex

December settlement was \$433.00.

ings. Page 21 LUCKY STORES, diversified Californian retailer which earlier this week rejected a \$1.79bn takeover offer from New York investor Asher B. Edelman, is to sell for \$374m sites and buildings occupied by its Gemco department store division in

California, Arizona and Nevada. FORD MOTOR, second biggest US car maker, raised the dividend for the fourth quarter from 55 cents to 65 cents, an 18 per cent increase. Page 21

PEPSICO, US soft drinks and food group, boosted earnings and sales in the third quarter, reflecting sign-ificant profit growth in domestic operations and improved performance in its Frito-Lay snack-foods unit. Page 21

HAMBROS, UK merchant bank tor in the match by 12% points to its drive for European co-operation. other new shareholders as part of

CONTENTS -

| Markets | Mark

# Bonn joins call for Pound fails to Hopes rise Airbus to resume talks on US link

BY DAVID MARSH IN BONN

urer, to resume discussions on colaboration with McDonnell Douglas of the US in a bid to stand up to international competition from Boeing, the other main US air-

The move coincides with fresh worries in Bonn over slipping sales of Airbus's main wide-body airlin-

The British Government has strongly argued for a link between Airbus, owned by the leading aerospace groups in France, West Germany, Britain and Spain, and the US company to defray the costs and risk of new aircraft development. Several months of contacts be-tween Airbus Industries, and McDonnell Douglas were broken off last month after the two sides failed to agree on any immediate strategy of collaboration.

German officials, however, say the Bonn administration is still try-ing to persuade Messerschmitt Bölkow Blohm (MBB), the German

Bonn administration is preparing its position on key aerospace ques-tions to be discussed at the next summit meeting with the French Government in three weeks' time. Mr Helmut Kohl, the West Ger-

man chancellor, is to meet next week Mr Franz Josef Strauss, the Bayarian Prime Minister and head of the Airbus Industrie supervisory board, along with senior German ministers to map out a strategy on ent monopoly in key sectors of the collaborative aerospace projects ahead of the summit.

Government officials admit that

tion of West German participation a key factor in determining in France's plan for a manned space whether and how the two sides aircraft, Hermes, the future of Airbus will also be touched upon, officials said yesterday.

Previous talks between Airbus

and Douglas Aircraft, McDonnell

THE West German Government is urging Airbus Industrie, the European consortium aircraft manufacturer, to resume discussions on collinks with McDonnell Douglas over building new long range airliners building new long range airliners to have centred on the question of links with McDonnell Douglas over building new long range airliners projects for medium and long range airliners, the A330 and A340, and A340, and The move in German thinking also takes place at a time when the craft.

Discussions have foundered on the two sides' refusal to give up

their own projects. At a time when Boeing has been increasing its dominance of the world airliner market, the German government, however, is arguing that pooling of forces between the A 340 and MD-11 projects would increase the chances of successful competition against Boeing's pres-

Although the ministers will be the form this co-operation could disussing above all the vexed ques- take is not yet clear. They add that could get together will be order decisions by international airlines over the next few months in favour of either the A340 or the MD-11.

Background, Page 2

# Pretoria clamps down on foreign UDF funds

ing blow to the country's largest ani-apartheid coalition.

Mr Louis le Grange, Minister of powered the State President to dewas believed to be collaborating organisations. with or being influenced by organi-sations outside South Africa. The

Government has frequently alleged that the UDF is a front organisation

of the proscribed African National

SOUTH AFRICA yesterday hanned day that the Government's action pearing in court on charges of trea-the United Democratic Front (UDF) would not affect the individual acfrom receiving foreign funds in a tivities of the UDF's 700 or so affil-move which could deal a devastatiated organisations.

Mr Cachalia said that the UDF's ability to raise funds locally had UDF. The Detainees' Parents' Sup-been affected since the declaration port Committee (DPSC) has esti-UDF officials feared the move been affected since the declaration might be a preliminary to outlawing of the state of emergency. More the organisation entirely. than half its income of several milli-Pretoria declared the front an "afthan half its income of several milli- mained in emergency detention. fected organisation." As a result the principally from the Nordic coun-official opposition Progressive Fed-

He said the UDF intended soon to

Law and Order, said yesterday that challenge the Government action in ernment come to realise that a soluthe Affected Organisations Act emperts that the restrictions on the clare an organisation "affected" if it UDF did not extend to its affiliated Mrs Albertina Sisulu, the UDF

president expressed no surprise at the Government's action. She said the UDF and its affiliates had been harassed since the declaration of a Congress (ANC). state of emergency. Its offices had Mr Azhar Cachalia, one of the UDFs few national leaders not in leaders arrested and some of its hiding or in detention, said yester- members had been or were now ap-

per cent and 80 per cent of the people detained under the state of emergency were affiliated to the

mated that about 20,000 people re-Mr Colin Eglin, the leader of the

UDF is prohibited from obtaining tries.

funds from abroad or using foreign
funds which it already has. The tional and regional leadership fundamental political problems and eral Party said restrictions would 1.6270); FFr 6.5575 (FFr 6.5350), and Government has appointed a regis-Y154.90 (Y154.25). On Bank of Eng-trar to oversee the front's finances. ation. He said: "When will the Govtion to our problems is not to be found in restrictions and coercion but in fundamental political reform through negotiation with leaders of all sections of our people. Until the Government comes to terms with this reality it will lock itself, and with it the people of South Africa. into a process of reducing political

Page 4

# sustain march out of crisis

BY ROBIN PAULEY IN LONDON AND ANDREW FISHER IN FRANKFURT

STERLING began a march out of Party conference, Mr Lawson hard-crisis yesterday morning before ly mentioned the recent pressure marching smartly back downhill in on sterling or a possible rise in incrisis yesterday morning before marching smartly back downhill in the afternoon as currency dealers terest rates.
Afterwards Mr Lawson said he offloaded the pound to underline their dismay at the UK Chancellor did not talk about foreign exchange markets at party conferences but noted that he might talk about of the Exchequer's speech to the Conservative Party conference.

The currency made strong and consistent gains against the dollar and continental European currencies throughout the morning as the markets waited to see whether Mr Nigel Lawson would mount a verbal defence of the hatternal

ing his speech.

But he made no mention of the crisis, interest rates or the Euro London meant the sterling index pean Monetary System, and from closed at 67.5 and at DM 2.85, one the moment he sat down just before prenning up on the DM 2.8449 plenning up on the DM 2.8449 opening. The close of \$1.4215 was

A late flurry of support, widely interpreted in the City of London as further Bank of England intervention, helped sterling to close of \$1.4215 was marginally down on the opening \$1.4235 but ahead of Wednesday's close of \$1.422.

Dealers in London last with the close of \$1.4215 was marginally down on the opening \$1.4235 but ahead of Wednesday's close of \$1.4215 was marginally down on the opening \$1.4235 but ahead of Wednesday's close of \$1.4215 was marginally down on the opening \$1.4235 but ahead of Wednesday's close of \$1.4215 was marginally down on the opening \$1.4235 but ahead of Wednesday's close of \$1.4215 was marginally down on the opening \$1.4235 but ahead of Wednesday's close of \$1.4215 was marginally down on the opening \$1.4235 but ahead of Wednesday's close of \$1.4235 but ahead of Wednesday close of \$1.4235 but ahead of We

up on the day.

Meanwhile, West Germany's central bank again refused to cut key interest rates yesterday, sticking to its argument that the German economy was already providing a strong stimulus to the rest of the world. During his most successful speech so far to the Conservative

MR NIGEL Lawson the UK Chan-

cellor of the Exchequer, yesterday

sought to calm nervous financial

markets by promising he would never take risks with inflation and

would keep public borrowing firmly

In line with the skilfully orches-

trated conference slogan of "the next move forward" Mr Lawson

"long-term aim" of reducing the ha-

sic rate of income tex from 29 to 25

per cent. But he did not set out any

specific time-table and his caution

was seen by some MPs as implying

a reduction phased over at least two

sterling was when he said in rela-

tion to the Labour Party's economic

programme: "No wonder the finan-

cial markets have been nervous."

tion in the next parliament,

Lawson sets target

BY PETER RIDDELL, POLITICAL EDITOR, IN BOURNEMOUTH

Mr Lawson's sole reference to hitting speech was clearly aimed

of zero inflation

deal in **Iceland** 

By Stewart Florning, US Editor, in Reykjavík

US PRESIDENT Ronald Reagan arrived yesterday in Iceland for his pre-summit meeting with Mr Mik-hail Gorbachev, the Soviet leader, amid growing optimism that the two superpower leaders would lay the foundations for an interim muclear arms control agreement covering intermediate range mis-

Mr. Larry Speakes, the White House spokesman, said as Mr. Rea-gan was leaving Andrews Air Force base in Washington that the Presi-dent was well prepared and confident of his position.

Mr Speakes went on to say that the proposals the US had put on the negotiating table, form the "basis for face-to-face discussions that hopefully will lead to some prog-ress."

Mr Speakes hinted strongly that Mr Reagan might address the American people on his return to Washington although he made it clear that no final decision on a presidential speech had yet been

Mr Speakes said that Mr Reagan had no date in mind for a summit, but the US assumed it would take place after the mid-term Congres sional elections due in early No-

vember.
As he left the White House yesterday morning, Mr Reagan said:
We go to Reyklavik for peace. We go to this meeting for freedom. And we go in hope."

However, no one could pretend there were no differences between the US and the Soviet Union and success at the pre-summit meeting was not guaranteed. On intermediate range nuclear

weepons, the US is proposing that each superpower cut its missile warbeads to about 200, with only 100 each stationed in Europe.

The Soviet Union is believed to be ready to agree to the reductions in

sponsible spending spree. We will keep borrowing firmly under con-trol." Noting his aim of cutting texes, Mr Lawson said: "We will Surope, but a sticking point is the number of missiles it would be able to keep in Asia. In Reykjavík, Soviet officials said that Mr Gorbachev was ready to talk about anything that Mr Rea-gan wanted to raise, including Sc.

stressed the targets of cutting taxs—have been privatised by the and of tion, increasing privatisation and next year Mr Lawson said. In the private share ownership, and said next parliament we will privatise riet military involvement in Afthe aim was to achieve zero infla- most of what remains." No specific However, they said the Soviet ion in the next parliament, list or timetable has been drawn up.
On taxation, he reaffirmed his Mr Lawson gave the aim in the Mr Lawson gave the aim in the Union was prepared to keep its next parliament of doubling the troops in Alghanistan until the Ka-

bul Government achieved victory over the rebels. On his departure from Washington Mr Reagan said there were no plans to sign "substantive agree-ments" in Iceland and that a full-

He said the talks essentially would be a private meeting between him and Mr Gorbachev.

scale follow-on summit was only a

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G. Carrier

# First Boston plans \$3bn issue backed by GM vehicle loans

BY WILLIAM HALL IN NEW YORK

Boston estimates.

The notes further illustrate the big Swiss bank.

Way commercial banks are losing

First Boston expects the ABOs to some of their traditional lending attract triple A ratings, the highest, business to securities firms. Much because of the quality of the loans wholesale bank lending, for examand the Credit Suisse guarantee. ple, has been overtaken by the fast GM's 2.9% interest rate has attractexpanding market for commercial ed many buyers who normally paid paper issued by corporations. Bank-cash for their vehicles said Mr An-

ton, a leading Wall Street securities ing promotion. The campaign was launched last month to help sell by a non-government borrower in GM, which will continue to ad-US capital markets, marks a rapid minister the loans, will be obliged acceleration in the new business of to repurchase any defaulted loans turning consumer and corporate up to a total of 5 per cent of the coldebts into securities, a technique lateral for the notes, which are known as securitisation. Volume called Asset Backed Obligations could reach \$10bn this year, First (ABOs). The notes will also carry a letter of credit from Credit Suisse,

Pretoria delivers a bitter Iceland Meeting: Test for

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Military projects: India woos Poland: Jaruzelski's amnesty

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Iceland; Israeli politics . . . 18 buy-outs . . . . . Section III

Editorial comment: Talks in Survey:

A RECORD \$3.2bm note issue backed by new car and light truck only 70 to 80 basis points (0.7 to 0.8 backed by General Motors vehicle loans written by General Motors of a percentage point) more than loans is being planned by First Bos-during its present low cost financ- US Treasury securities of similar The issue, the largest of any type launched last month to help sell large stocks of 1986 model vehicles, ya non-government borrower in its capital markets, marks a rapid coeleration in the new business. corporations on the basis of the total cost of capital.

> rience packaging mortgages as sec-urities opened up the asset-backed market to corporations in March 1985 with a \$192m issue for Sperry backed by the company's compute

Since then, a total of about \$5.2bn of notes have been issued backed by assets such as motor vehicle loans and computer leases. About paper issued by corporations. Isank-ers are concerned that other types of traditional bank lending are now being increasingly securitised by their investment bank competitiors. The ABO will be priced next First Boston's notes will be week to yield, First Boston hopes,

First Boston, drawing on its expe-

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# Spanish premier under fire over **Nato policy**

BY DAVID WHITE IN MADRIE

MR FELIPE GONZALEZ, the Spanish Prime Minister, will face the combined fire of both pro-Nato and anti-Nato opposi-tion parties next week over the Government's handling of its policy towards the alliance.

Parties ranging from the conservative right to the Communists agreed yesterday to press a joint series of questions in Congress on what they claim to be a covert move to bring Spain into Nato's military



#### Libya pays for death of Norwegian seaman

By Fay Gjester in Oslo

MORE THAN a year after accepting liability, and after repeated Norwegian government reminders, Libya yesterday finally paid Norway \$500,000 compensation for the death of a Norwegian seaman, and the brutal treatment of several of his shipmates, when their vessel was arrested in Tripoli in May

The money will be shared among the crew, the shipowner, and the murdered man's family. This is believed to be the first time Libya has ever paid such compensation.

Why Bonn wants a US link for Airbus

outlook for Airbus Industrie, the European airliner manufac-Additionally the Bonn govern Additionally the Bonn government is also worted about the effect of the sharp fall in the dollar on sales of Afrous's older wide-body jets, the A300 and A310, which have been very alugish over the past 18 turing consortium, have prompted the West German Government to push further the idea of collaboration between Airbus and McDonnell Douglas of the US. The concern has continued

Combined with a highly aggressive sales campaign by last week from Northwest Air-lines of the US for aircraft, which could be worth \$3bn. Boeing, the world's dominant airliner manufacturer, to win Officials in Bonn say the Government is backing possible wide-body jet orders, the latest currency changes have caught Airbus in a "pincar" move-ment, the official said. technological and commercial links between Airbus and McDonnell Douglas over build-Optimism over the outlook for

ing a new generation of long range airliners for the 1990s in an attempt to improve the Alrhus in Bonn has not been noticeably increased by the consortium's success in clinch-



David Marsh on W German worries about high-risk projects and sluggish sales

Mr Strauss: some credit for

against Boeing recently in the overall battle for airkiner orders.

The idea of a link-up with

Neither of the two companies up to now has been willing to give up its own long-range airliner project. This has resulted in a stalemate in the contacts the two sides have been holding over co-operation since the end of letters. Seen yet all the Airbus bills. They will be fearful," said another official yesterday. The Economics Ministry, which is already budgeting for DM 200m (£70m) in spending on A330/340 development next year, is considering other ways

The decision by Lufthansa, which is majority owned by the German but which Douglas Aircraft, McDonnell normally follows an indepen-Douglas's commercial aircraft dent purchasing policy, is being company, would be to combine particularly awaited as setting forces especially on the very the tone for Airbus's overall in had

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means of attenuating Boeing's highly profitable monopoly in this area.

However, Donglas has its own project for a new long-range airliner—the MD-II—which it hopes to bring out by 1990 as a derivative of its long-serving DC-10.

Neither of the two commons the two commons are the mains politically committed to the A 330/340 programmes, both to boost the country's overall aeronautic industry prowess and to further co-operation with France.

However, worries are defined by the main over the main politically committed to the A 330/340 programmes, both to boost the country's overall future strategy.

The German Government remains politically committed to the A 330/340 programmes, both to boost the country's overall future strategy.

The German Government remains politically committed to the A 330/340 programmes, both to boost the country's overall aeronautic industry prowess and to further co-operation with France.

However, worries are described to boost the country's overall aeronautic industry prowess and to further co-operation with France.

ing over the cost. "We haven't seen yet all the Airbus bills. They will be fearful," said another official yesterday.

year, is considering other ways of supporting the Airbus pro-grammes through possible use of the aircraft for military pur-

of last year.

Lufthansa, the German national carrier, as well as Swissair and other international airlines such as Singapore Airlines and Northwest and Delta of the US, are however expected to make up their mind soon on whether to buy the A340 or the MD-11.

This would provide the impulse allowing either Airbus or McDonnell Douglas to be first in the field in launching their project as a firm programme and could set the fight training to take place outside the country at a training in new airliners, Bonn officials

year, is considering other ways of supporting the Airbus programmes through possible use of the aircraft for military purposes.

Although the idea of using the A320 in an anti-submarine warfare role by the German air force has been given up, the suggestion of turning wide body airliners into tankers for mild-air refuelling of air force jets is still being considered.

Mid-air refuelling capacity could be needed in the early 1990s to allow more low level flight training to take place outside the country at a training and constructing the new airliners, Bonn officials

# claim to be a covert move to bring Spain into Nato's military structure. This would be contrary to the terms of the question put to Spaniards in the Nato reference on less that the consolition in the Alleyan "Peoples Bureau" in Copenhagen, presented the cheque bo Mr Kout Foregament has repeated its majority would in favour of staying in the alliance. The opposition plan to transpolition memorandum sent the memorandum sent the memorandum and the comment of Nato headquarters in Nato's milespolition memorandum and the memorandum, alleged to on the comment the memorandum, alleged to on the comment the memorandum, alleged to have been deaded in Brussels, awkwardly coincided with a has been deaded in Brussels, awkwardly coincided with a has been deaded in Brussels, awkwardly coincided with a head head for over a most. The foreign Minister, in Oalo. The storm blew up over a milespoliti memorandum sent to Nato headquarters in the Nato hea

# This is the only thing Eurotunnel can guarantee for the next 7 years.

Not quite the kind of return investors may have hoped for, but that's the best they can expect.

It will take at least seven years before Eurotunnel starts to generate revenue, let alone a profit, and that's based on their initial estimates and everything going precisely to plan.

How will Eurotunnel's budget which has already escalated to \$6.2 billion in just six months affect their ability to show a profit?

Will they be able to service a £5.2 billion debt rather than the expected £1.3 billion debt?

How tightly will construction costs be controlled by a consortium whose major members benefit from the construction

One happy member of the consortium has said, "You have no idea how profitable this development will be for the construction companies."

Civil Engineering is notorious for overrunning on project timings. The Japanese Seikan Tunnel over-ran by 50%.

Eurotunnel have also under-estimated the response of the ferry operators. They're not just going to helpfully roll over and die. They will fight for their future.

All this will undermine the chances of investors seeing an early return on their

Perhaps they'd be better off putting their money under the mattress for seven years. They'd get the same return, and it's a lot easier to pull out.



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CHANNEL PORTS AND FERRIES We are sailing.

## Solidarity council ruled illegal

A GDANSK provincial omical has ruled a provisional council created by the barmed Solidarity trade union is illegal because it posed a threat to public ones Solidarity members said yesterday, AP reports from Warsaw.

The decision was expected.

The Government's chief spokes-man, Mr Jezy Urban, said last week the Solidarity Council was an illegal organisation and that its members risked imprison-

In response to last month's general amnesty for political prisoners, Mr Lech Walesa, the Solidarity chairman, named seven former underground leaders to a provisional union council that will forego clandesting parts and appears to a provisional union council that will forego clandesting parts and appears to a provisional union. tine work and press the move-ment's causes in the open.

The ruling, which was dated Monday, came from the director of the socio-administrative department at the Gdansk provincial office, who questioned Mr Walesa last week on the council's aims

Mr Walesa last week on the council's aims.

The seven members of the council also were summoned for questioning by local provincial officials on the matter.

The socio administrative department is empowered to determine the legality of organisations established by citizens and can ban them or declare them illegal.

Mr Jozef Pinior, a council member, said the decision by the Gdansk official said the organisation "may cause a threat to security, peace or threat to security, peace or public order."

ment's causes in the open.

"I am not disappointed one could expect such a decision."

Mr Walesa said in a telephone interview. "My reaction is: cannot function within the legal order because its creation was not legalised on the basis of the law on associations or other legal regulations," the decision said.

# balance stays in black

BY ANDRIANA IERODIACONOU IN ATHEMS

GREECE'S monthly current: The improvement in the first account balance was in the eight months of this year can black for the second month runbe traced mainly to a 45 per ning last August, mainly because of an increase in earnings costs relative to the same period from tourism and a drop in oil last year, a 26.2 per cent increase in earnings from tourism, month last year according to and a 87.7 per cent increase in

imports compared to the same month last year, according to Bank of Greece figures released yesterday.

The overall current account deficit for the eight-month period between January and August 1986 was contained at \$1.207hm, compared to \$2bm in the same period last year.

Under an economic stabilisation programme introduced a year ago, on the basis of which Greece secured and Ecu 1.75hm (£1.28m) European Community support loan the authorities are siming to reduce the current account deficit for 1986 to \$1.7bm compared to a record \$3.3bm in 1986.

#### President demands border guarantees from allies

BY OUR ATHENS CORRESPONDENT

THE PRESIDENT of Greece, month without the participation of Greek forces.

Mr Christics Sartsetakis, called on Nato this week to guaratees his country's eastern borders; against a possible attack by neighbouring Turkey. He accused the alliance of acting like "a latterday Pontius Pilate" in treating the disputes between Athens and Ankara in the Aegean as a purely bilateral issue.

The militage disputes the participation of Greek forces.

Greece complained that the Nato authorities had not provided information essential for manufactures above an altitude of 10,000 ft, and that its flight information region (FIR) was repeatedly violated by Turkish

A hid to secure Nato's guarantee of Greece's borders against Turkey has been made in the past by the Greek Socialist Government headed by Prime Minister Andreas Papandreou. This foundered on a Turkish

Dr Papandreon himself of its liberation from Ottoman that Greece "is not a banana republic," after a fierce row broke out over Nato exercise, Display Determination, which is taking place in the Aegean this Aegean for the past four years.

Greece complained that the Greece complained that the Nato authorities had not provided information essential for ensuring the safety of civilian flights, on planned fighter jet manoeuvres above an altitude of 10,000 ft, and that its flight information region (FIR) was repeatedly violated by Turkish and US military aircraft.

The Greek president whose and US military alreraft.

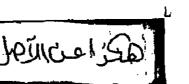
The Greek president, whose role is that of a non-party political head of state, delivered his views on Nato in the emotive setting of the North Aegean island of Lemnos which celebrated the 74th anniversary of its liberation from Ottoman rule on Wednesday. He castigated Nato for failing to include Lemnos in exercise plans, because of Greece's abstention from alliance exercises in the Aegean for the past four years.

# W German aid for Turkey

economic sid in return for concessions on the issue of free movement for Turks in the European Community, government officials said vesterday, Renter reports from Bonn.

They said the offer, worth DM 750m (£262m) was made at talks between senior officials

WEST GERMANY has offered in Ankara on Monday and Turkey extensive military and Tuesday. economic aid in return for con-



# Private Italian TV network set for major shake-up

RAI, the Italian state-controlled rathe end of a three-year wrangle be-tween the governing parties which also clears the way for big changes in the operations of the country's

Friday October 10 k

Council

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private television network. The agreement marks an important concession by the Christian Democrats to Prime Minister Bettino Craxi's Socialists who have been determined to secure a new law to allow Mr Silvio Berhisconi, one of Europe's leading television entrepreneurs, to produce news programmes and operate live broad-

While Mr Beriusconi will be required to divest one of his three sta-tions, the Christian Democrats have made big concessions and given further evidence that they are anxious to avoid any risk of a political crisis before Mr Craxi is supposed to hand over his office to one of their

a fortnight. It comes 10 years after the constitutional court confirmed the the right to exist of private TV sta-

These restrictions forced Mr Ber dio and television group, has a new luscom and his three channels, Capresident and managing board at nale 5, Retequative and Italia Uno, into a complicated distribution of videos broadcasting from a chain of stations around the country.

To avoid a concentration of ownership, the parties agreed some time ago that no single proprietor should have more than two channels. The Christian Democrats wanted to prevent Mr Berlusconi

This will be the first time that Italy has allowed private sector news broadcasting. Politically, it means that the Socialists believe they have, in Mr Berlusconi, a powerful media supporter to counterbalance Christian Democrat penetration of

leaders next spring.

A law lifting restrictions on private TV operators should be presented by the Government in about

This is, however, by no means to tal. The RAI presidency is a Socialist preserve and Mr Craxi has persented by the Government in about

Mr Manca, who at one time was a tions on freedom of information rival to Mr Craxi, was very unengrounds. But they have not been permitted to broadcast nationally or to offer news programmes.

All mands, who at they there was a rival to Mr Craxi, was very unengrounds. But they have not been thusiastic about leaving his party post. He resigned as Minister of Trade in 1980

#### Opec far from accord on output **quotas** By Richard Johns in Geneva THE Organisation of Petroleum Exporting Companies

(Opec) was yesterday far from agreement on a new system of distributing output quotas as its ministerial conference entered its fourth day here. Output at the moment is limited to 16.8m b/d de-pending on Iraq's ability to export).

Kuwait continued to insist on a formula which would give it a larger share of whatever total is thought to be possible in terms of market demand and the hangover of supplies from the late

other delegations increasingly regard as a confrontational stance Sheikh Ali Khalifa al Sabah, Kuwait's Minister of Oil said last night: "There will never be a change in our position even if I am a minority of one."

"It is not a matter of larger production but of a larger share" he added. Sheikh Ali reiterated Kuwait's belief that the current interim accord covering September and October based on percentage shares worked out somewhat arbitrarily three and a half



# Moscow to fight on in Afghanistan

BY PATRICK COCKBURN IN REYKJAVIK

THE Soviet Union is prepared to fight on in Afghanistan until the government in Kabul has achieved final victory, a senior Soviet spokesman said yester-

Mr Alexander Bovin, a senior writer on the daily Izvestia who also acts as a spokesman, told a news conference that the conflict in Afghanistan would stop either when Pakistan and Iran ceased to help the Afghan guerrillas or when the government in Kabul was able to increase its political support to the point where it could win.

The statement shows that, in spite of the withdrawal of 7,000 Soviet soldlers from a wide distance between the two Afghanistan next week, part of the 115,000 force stationed there in 1979, Moscow is determined the soviet Union is clearly eager to play down differences mined to keep the present government in power.

Meanwhile, Soviet spokesmen at a press conference on regional conflict in Reykjavik

much of a hurry to get disappointed," Mr Nikolai Shishlin, a senior official in the Central Committee Secretariat,



The Soviet Union is clearly eager to play down differences on regional conflict with the US in order to emphasise nuclear armament issues to which Moscow gives priority.

regional conflict in Reykjavik yesterday expressed cautions optimism over the outcome of the Iceland meeting between President Reagan and Mr Mikhail Gorbachev, the Soviet leader.

A sign of this desire to decuse issues not connected with disarmament was the announcement at yesterday's press conference that Mrs Inessa Sherman is to be issued a visa to look her brother. Mr Mikhail join her brother, Mr Mighail Sherman, in Israel who re-quires a bone marrow trans-plant from her

The main Soviet priority at Central Committee Secretariat, Reykjavik according to Soviet because of fears of a corressaid.

He added that the meeting President Reagan is prepared to short-range nuclear missiles, "could give a green light for make a deal on nuclear arms. AP reports from the Hague.

Bonn seeks talks on short-range missiles

WEST GERMANY has endorsed dramatic cuts in medium-range nuclear missiles in Europe but asked President Ronald Reagan not to forget about Soviet shorter-range weapons during the superpower summit, Bonn officials said yesterday, AP writes from Bonn.

Chancellar Helmut Kohl wants Mr Reagan to ask Mos-cow to follow any mediumrange missiles agreement with negotiations on the new shorter-range system, the officials said. Mr Kohl made the request in

Geneva arms talks US and Soviet negotiators held

medium-range nuclear missiles in Geneva yesterday, their final arms control session before the Reykjavik meeting, Reuter reports from Geneva.

**Dutch** worries The Netherlands, which is yet to deploy its share of Nato intermediate-range nuclear mis-siles, is insisting that any superpower pact on the mis-siles be not watered down because of fears of a corres-

#### **Dublin forced to increase** short-term lending rates

BY HUGH CARNEGY IN DUBLIN

THE GLOOMY economic outlook confronting the Irish Government deepened yesterday when the central bank responded to rising interest rates will not seek another devaluation.

when the central bank responded to rising interest rates in the Dublin money markets ton, but interest rates have by raising its short-term lending rates by 2 per cent to 12 per cent.

Retail bank rates and morting rates are bound to follow, adding to the difficulties of the Fine Gael-Labour coalition which had hoped earlier in the year that lower interest rates would help push up real incomes, stimulate the economy and relieve its beleagured standing to the opinion polls.

when the central bank respondent assurances that it will not seek another devaluation, but interest rates have still not seek another devaluation, but interest rates have still not seek another devaluation, but interest rates have still not seek another devaluation, but interest rates have still not seek another devaluation, but interest rates have to a strong currency results from Ireland's strong trading its perceived as cheap.

The situation has response from Ireland's strong trading its perceived as cheap.

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The situation has resulted in the appearance of what has outling of the situation as strong currency results from Ireland's strong trading its perceived as cheap.

The situation of interest rates to a strong currency results from Ireland's strong trading its perceived as cheap.

The situation of its prompts and relieve its beleagured standing its perceived as cheap.

and relieve its beleagured standing in the opinion polls.

So far a consumer spending surge has not occurred and a combination of uncertainty in the foreign exchange markets and concern over the continued rocky state of the public finances has moved interest rates up again.

A blg factor has been the change area surfaced officially to foreign exchange area.

A big factor has been the change speculation, mainly by weakness of sterling. This week, companies, but there are sugthe Irish pound, the punt, has gestions it may signal an exodus traded above 95 pence despite of funds prompted by a deepan 8 per cent devaluation with seated lack of confidence in the

in the European Monetary Sys- Irish economy.

#### Brussels to tighten up on competition rules

THE EUROPEAN Commission generally reflected in the left-has decided to tighten its right split in the Commission, enforcement of competition on how far restrictions on state

has decided to tighten its enforcement of competition rules, and insist on the repayation of government subsidies; when they are illegally granted to ruling industries.

The decision was agreed by the 17-man Commission, reinforcing the more vigorous application of restrictions on state aid being urged by Mr Peter Sutherland, competition commissioner.

Tight split in the Commission, on how far restrictions on state aid should be enforced.

The Sutherland view now appears to have prevailed without a major split. The only real discussion was on whether the Commission should set itself a six-month deadline for decisions.

Few competition inquiries are completed within that time, and there was general agreement

state aid being urged by Mr
Peter Sutherland, competition
commissioner.

It was also agreed the Commission services must speed
their legal inquiries in competition cases, although a
proposal to set a deadline of
si xmonths was not approved.

The decision on a specific aspect of enforcing competition policy was the first since last weekend's discussion launched by Mr Jacques Delors, the Commission President.

That debate underlined a clear difference between Mr
Delors and Mr Sutherland, Few competition inquiries are completed within that time, and there was general agreement that the whole legal process must be speeded up. But a majority in the Commission objected to a rigid deadline. The European Court has told the Commission it must complete inquiries are completed within that time, and there was general agreement that the whole legal process must be speeded up. But a majority in the Commission objected to a rigid deadline. The European Court has told the Commission it must complete within that time, and there was general agreement that the whole legal process must be speeded up. But a majority in the Commission objected to a rigid deadline. The European Court has told the Commission it must complete within that time, and there was general agreement that the whole legal process must be speeded up. But a reasonable time. The European Court has told the Commission it must complete within that time, and there was general agreement that the whole legal process must be speeded up. But a reasonable time. The European Court has told the Commission it must complete within that time, and there was general agreement that the whole legal process must be speeded up. But a reasonable time. The Treaty of Rome also sallows appeals if the Commission is deemed to be falling to act on a case.

To date, there have been less than 20 cases of member-states continuing to pay subsidies after they were found illegal. And and theme

#### National Assembly job for **Dumas after shock vote**

BY DAVID HOUSEGO IN PARIS MR ROLAND DUMAS, the to the chairmanship of a par former French Socialist Foreign
Minister, yesterday emerged as the setback yesterday was rethe new president of the Foreign Affairs Committee of the National Assembly in a surprise vote that revealed splits within the Commence at a time when terrorism

the Government's majority. It is the first time that Mr Jacques Chirac's administration has failed to impose its nominee

FINANCIAL TIMES PINANCIAL TIMES

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securing the presidency also comes at a time when terrorism has brought foreign policy and the Middle East in particular to the centre of public debate. For the first time this week the lovernment came under attack in the National Assembly from the Socialists and also from part of its own majority.

Mr Dumas was elected in the third round of the secret ballot among the 73 members of the committee. He got through— notwithstanding the Govern-ment's majority in the parliament-because at least two government supporters broke rank and he had the support of the Communist Party and the ex-termist right wing National Front of Mr Jean-Marie Le Pen. The vote in his favour by the National Front was the more surprising because of the Front's biting attacks on the Socialists. But Mr Le Pen said afterwards that the Front had wanted to block the government candidate.

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A Programme or section of the contract of the

Anthony Robinson reports on economic warfare with Mozambique and looks at the United Democratic Front

# Pretoria administers first bitter pill to front-line state

that sanctions would hurt its neighbours more than South Africa itself, Pretoria is now out to demonstrate that fact. By underlining the dependence of its neighbours on South African jobs, markets, infrastruc-ture and technical assistance, it is also making the point that those Western countries which support sanctions could face an enormous aid bill if called upon to make good the damage caused by South Africa's cutting of

and hopes of the disentran-chised, providing an extra par-liamentary organisation which challenges the legitimacy of the Government and offers an alternative vision of a non-racial future, its closest parallel abroad is the Polish Solidarity The country's economic situation was so bad 30 months ago
that the Marxist-inclined
Frelimo Government of President Samora Machel was forced
to swallow its pride and sign
the Nkonati Accord. Under the
Accord it agreed to sweat the the Nkomati Accord. Under the Accord it agreed to expel the UDF is little more than the African National Congress from internal wing of the banned its bases in return for an undertaking from South Africa that sees the Front as a subversive it would cease support for the organisation infiltrated by Com-Mozambican National Resistance munists which has spread its

SOUTH AFRICA'S decision to repairiate Mozambican workers, coming so soon after the US congress overruled President Ronaid Reagan's veto of its sanctions package, is meant above all to demonstrate that two can play the game of commonic warfare.

After warning for months that sanctions would hurt its south African Department of the section and captured documentary evidence that the space of land twin message of good neighbour twin message of good neig

in ow barely extends beyond the can strill be centres which can still be supplies and helped set up air reached by air or by military convoys subject to frequent ambushes. The MNR, although reluctant to occupy towns and set up its own administration. contup its own administratio

The Beira " corridor " between Zimbabwe and the port city is kept open only by constant Zimbabwean Army patrols and foreign-aid financed upgrading of the railway line is frequently subject to harrasament

These forces control vast tracts of the countryside, where starvation is widespread and agriculture reduced to minimal subsistence farming. Last month the Mozambican Government

S African 'Solidarity' is chief target of clampdown by South Africa's cutting or economic links.

Ironically, Mozambique is already a large scale recipient of aid, and would receive much more if the internal security situation did not make most embassies and aid organisations virtual prisoners of the capital.

The country's economic links.

To ITS millions of supporters the ANC only in its formal commitment to non-violence.

As its name implies, the UDF leader in South Africa and its friends abroad, the United Democratic Front represents the aspirations and bopes of the disentran-virtual prisoners of the capital.

The country's economic links.

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As its name implies, the UDF leader in South Africa and its friends and bopes of the disentran-virtual prisoners of the capital.

The country's economic links.

To ITS millions of supporters the ANC only in its formal commitment to non-violence.

As its name implies, the UDF leader in Walter Sizulu, prover base.

But the exclusion of the black mationalist movement which, before its banning in the Indian and Coloured companied both the July 1985 and June 1986 states of emerthan 2m members. Its bedrock the mainstream of black nationalist movement which, before its banning in the Indian and Coloured companied both the July 1986 states of emerthan 2m members. Its bedrock the mainstream of black nationalist movement which, before its banning in the Indian and Coloured companied both the Indian and Coloured

umbrella under which come together more than 700 affiliated organisations with more than 2m members. Its bedrock support is to be found in the hundreds of local community, youth and student groups which have surroup up over the last have sprung up over the last three years of unrest in black, coloured and Indian communi-

Ironically, it was the Govern-

ment's plan for a new constitu-tion which provided the rallying point for the foundation of the UDF at a mass rally in the Coloured township of Mitchell's amiliated.

Several of its patrons, like Archbishop Desmond Tutn and the Rev Alian Boesak, president of the World Alliance of houses in the new total the recommendation of the World Alliance of houses in the new total total the recommendation of the world Alliance of houses in the new total to

political energy. Initially, this was targeted on a successful campaign to boycott the August, 1984, elections to the two new houses. Since then, politically conscious community associations have mushroomed across the country and UDF affiliated groups have organized school and area beneatts consumer and rent boycotts, consumer strikes and also an anti-conscrip-

Th short history of the UDF many townships.

gency detainees last month showed that 13,000 of the estimated 23,000 arrested under the current state of emergency are UDF members.

Over 55 per cent of all de-tiances are under 25, reflecting the fact that the hardest hit affiliates have been the student and youth organisations. The authorities' aim is to smash the grass roots street commit-tees which have created a vir-

in South Africa could prove the last straw for the Frelimo

the last straw for the Frelimo Government.

Until now, Pretoria has taken the view that a victory for the MNR would see a reversal of roles, with Frelimo becoming again a giterilla movement as it was before independence. Earlier attempts by Pretoria to mediate between the MNR and Frelimo to seek some form of coulition falled totally.

coalition failed totally.

There is still a feeling in South Africa that President Samora Machel is probably the semore measured as processy the best leader around, despite intense instation at his anti-South African and pro-canctions rhetoric in international forums.

Thetoric in international forums.

With no ideal solutions in sight Pretoria's immediate objectives appear to be to force President Machel to purge his Government of pro-Moscow Marxists like hir Sergio Viera, the Security Minister, to cooperate in the elimination of the alleged new ANC presence, and to how to the harsh geopolitical and economic realities of dependence on South African goodwill.

If Mozambique swallows this bitter pill, the message will not be lost on the other front line

#### Thailand's coalition left shaky

By Peter Ungphakorn in Bangkok THAILAND'S commerce mini-THAILAND'S commerce mini-ster survived a vote of no confi-dence yesterday in the House of Representatives. Nevertheless the two-month-old, four-party coalition government has been left in a shaky position follow-ing a series of controversies.

Mr Suret Osathanugran was accused of improperty permit-ting two companies to import ing two companies to import logs across the Burmese border. He revoked the permits before any timber was imported because of objections from the Prime Minister, General Prem Timedanonda, and the foreign ministry.

The fear was first the logs would have been felled by minority Karen insurgents and that relations between Bangkok and Rangoon would have been strained. Mr Surat said Thailand

He said the logs would not have come from Karens and denied opposition charges that there had been improper dealings with the two companies.

The four government parties hold 232 of the 347 seats in the lower house. The largest party, the Democrats, with 100 seats, refused to defend Mr Surat, however. On Wednesday night, nowever. On wednesday mgm, following a day-long no-confi-dence debate, the Democrate decided to vote against Mr Surat, Yesterday morning, minutes before the vote, how-ever, they decided to abstain.

The Democrats were said to have felt Mr Surat's defence was weak. The party is also known to be dissatisified with Mr Surat's Social Action Party for trying to seize the initiative in forming the coalition after the general election on July 27.

Soon after the election, the SAP, with 51 seats, swiftly reached agreement with the nationalistic Chat That Party whose 63 seats gave them two more seats than the Democrate.

That undermined the Democrate. That undermined the Democratis strength when bargaining for cabinet portfolios, depriving them of the key economic ministries they sought.

General Prem apears still to be secure as prime minister because he was reappointed without having to stand for election and was able to choose non-elected appointees for the interior, defence and finance

He still enjoys the support of powerful factions in the army and of the palace.

#### Chinese port to host US warships

MR CASPAR WEINBERGER the US Secretary of Defence, amounced in Peking last night that China had agreed to a sym-

bolic port call by US warships that he hoped would lead to closer military co-operation. A similar visit scheduled for May of last year was acutiled after China said it had a guar-antee from US officials that the visiting vessels would not be nuclear armed while US offcials maintained they never

give such guarantees. Mr Weinberger indicated dur-ing a press conference that the US had not deviated from the policy of refusing to confirm or deny whether vessels carry nuclear weapons. The visit of two British Royal Navy vessels to Shanghai earlier this year

rogiem. The British solution was to maintain there would be no confirmation or denial, but to make clear the navy understood that China did not permit visits by nuclear-armed vessels. Diplomats said agreement on

the visit—to Qingdao from November 5 to November 11 would please Washington, which is keen to keep Moscow military co-operation might go. The visit will also provide reassurance for US officials con-cerned by the apparent thaw in Sino-Soviet relations. Asked whether he had sensed increasing warmth in relations between the Soviet Union and China, Mr Weinberger said his "ther-mometer" had registered no in-

crease in temperature.

Mr Weinberger insisted that the US had made "good progress" in transferring military technology to China, although the only actual purchases so far had been two dozen Sikorsky helicopters and technology for the manufacture of high-explo-sive military shells. He said that during the past year, China and the US had held "discus-

and the US had held "discussions concerning a number of particular weapons systems."

If nothing else, the visit will provide Chinese naval officials, whose vessels are in need of an overhaul, with an opportunity to see modern technology in action. Three vessels will visit Qingdao: a destroyer, a guided missile cruiser, and a guided missile frigate.

Mr Weinberger's observation that Soviet claims of withdrawing troops from Afghanistan were a "ruse" have been interpreted by diplomats in Peking as an attempt to put pressure on Soviet negotiators who are in Peking for a round of talks on "normalising" relations with China.

The Defence Secretary said he would welcome any easing of tension in the region, but doubted that Sino-Soviet relations would improve significantly until Soviet troops were withdrawn from Afghanistan and Vietnames troops well as the single significant with the significant significa and Vietnamese troops pull our from Kampuchea

#### Naira value boosted by auction reform

THE NIGERIAN CULTONCY, the THE NIGERIAN currency, the naira, rose 44.5 per cent against the dollar at the weekly currency anction yesterday after the central bank changed its way of determining the rate, Reuter reports from Lagor. Yesterday's rate, on which foreign exchange dealings in the coming week will be based, was Naira 3.4999 to the dollar, compared with Naira 5.0584 at the last auction, central bank officials said.

The bank had complained that the rates that emerged at previous auctions gave the naira an artificially low value, putting it below even black market quotations.

In previous auctions, the naira rate was established by taking the average of all successful bids. The central bank now uses the marginal rate, the lowest bid at which all the foreign exchange on offer is exhausted, sending the naira sharply higher.

The central bank also increased the amount of foreign exchange on offer from \$50m (£37m) to \$75m and reduced the amount each bank is

#### EEC protest as Jakarta executes nine communists

BY JOHN MURRAY BROWN IN JAKARTA

THE Indonesian Government Donald had expressed concern has executed nine communists on humanitarian grounds—the for their part in the attempted coup in 1965, military spokes-long after the crimes had been for their part in the attempted coup in 1965, military spokes-man Brigadier P. Daminick confirmed Festerday. Western diplomats see this as a warning who seized power in the wake to would-be opponents of the abortive coup, has dealt harshly with his critics. Last

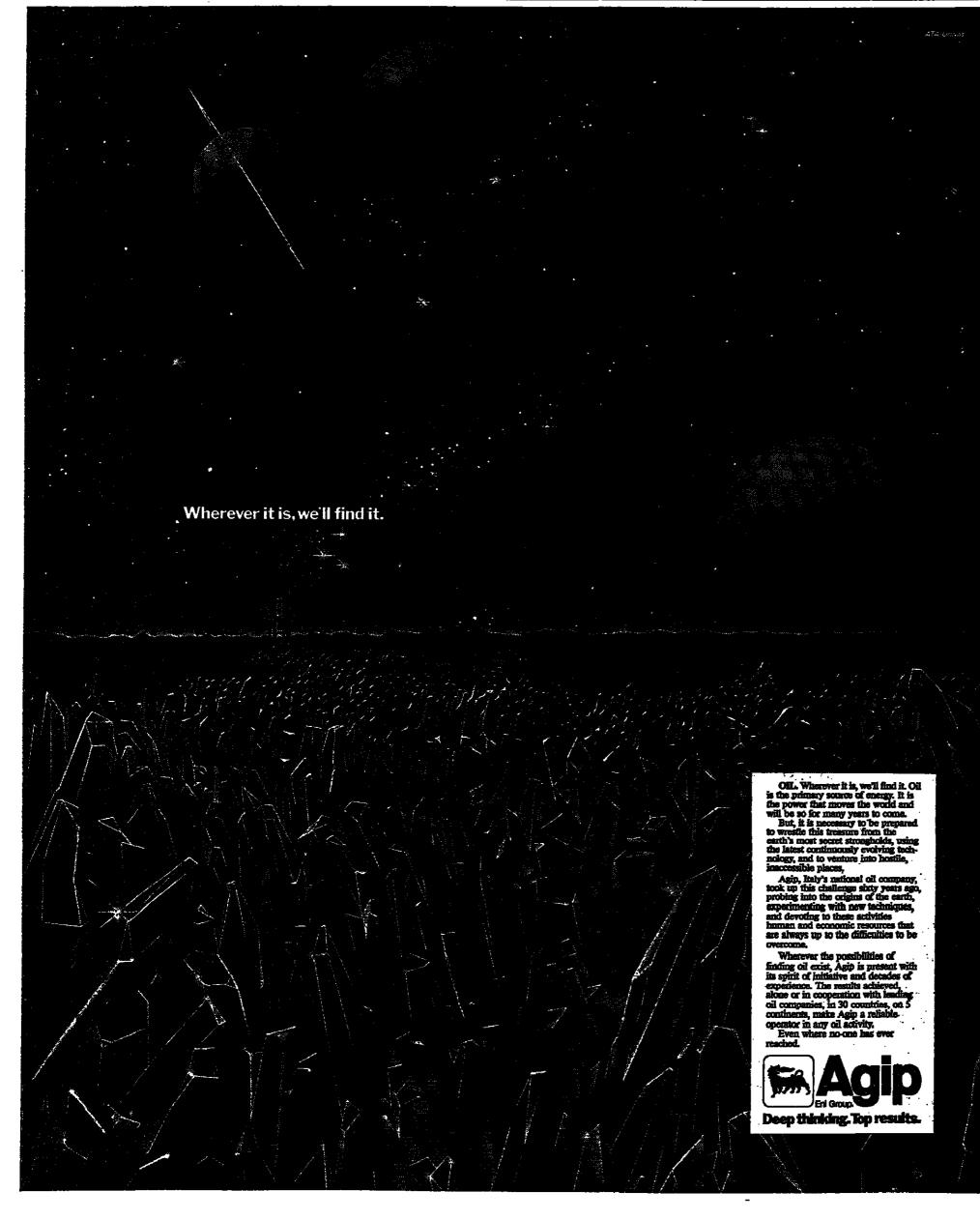
The executions drew protest from the EEC which is to take

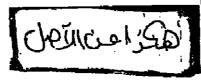
from the EEC which is to take part in an EEC-Asean summit sacked. More recently a member of parliament was expelled on the grounds that his uncle had been involved in the coup plot.

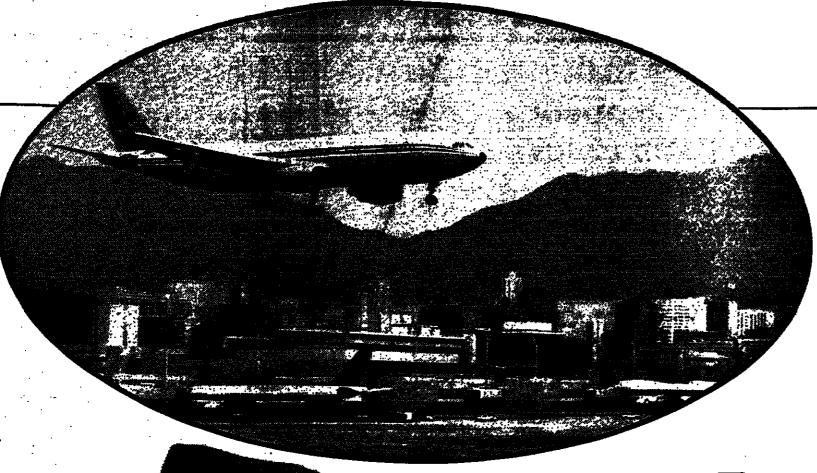
Britain as President of the EEC Council of Ministers protested to the Indonesian Yesterday the government on Wednesday about the executions through its ambassador in Jakarta, Mr Alan Donald. A Foreign Office official asid yesteday Mr official said yearteday Mr monopolies

committed.

In the past President Suharto. year several hundred alleged communists, among them communists, among them teachers and oil workers, were







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#### **AMERICAN NEWS**

#### NOTICE TO HOLDERS OF Warrants to Purchase Common Stock of Beatrice Companies, Inc.

Pursuant to Sections 5 and 6(b) of the Warrant Agreement (the "Warrant Agreement") dated as of September 15, 1984, by and between Bestrice Companies, Inc., a Delaware corporation (the "Company"), and Citibank, N.A., notice is hereby given by the Company that the Company has executed an amendment (the "Amendment") to the Warrant Agreement in connection with the hereinafter described Merger and that BCI Holdings Corporation, a Delaware corporation ("Parent"), has made the hereinafter described election under the terms of its Parent Preferred Stock (as such term is defined below).

The state of the s

defined below).

An Agreement and Plan of Merger (the "Agreement") dated as of November 14, 1985, and modified as of February 2, 1986, was entered into by and among the Company, Parent, and BCI Merger Corporation, a Delaware corporation and an indirect subsidiary of Parent ("Merger Sub"). On April 17, 1986, Merger Sub was merged with and into the Company (the "Merger") whereupon the separate eastence of Merger Sub (except as may be continued by operation of law) ceased, and the Company continues as the surviving corporation. Each share of common stock, without par value, of the Company (the "Shares") issued and outstanding immediately prior to the effectiveness of the Merger on April 7, 1986 (other than (a) Shares which were issued and outstanding immediately prior to the effective time of the Merger and owned by Parent or any direct or Indirect subsidiary of Parent, or which were held in the treasury of the Company or its subsidiaries and (b) Shares held by any holder who had perfected dissenter's rights under the Delaware General Corporation Law) was careful and estinguished and converted into the right to receive (i) \$40 in cash, without any interest thereon, and (ii) 10/25 of a validity issued, fully paid and nonassessable share of Cumulative Euchangesble Preferred Stock of Parent with a liquidation preference of \$25 per share ("Parent Preferred Stock").

a liquidation preference of 525 per share ("Parent Preferred Stock").

Effective August 1, 1986, Parent exercised its election under the terms of the Parent Preferred Stock to exchange each share of Parent Preferred Stock for \$25 principal amount of 15.25% Junior Subordinated Exchange Debentures Due 2002 of Parent (the "Exchange Debentures") which Exchange Debentures were issued pursuant to the Indenture dated as of July 1, 1986 between Parent and The Connecticut National Bank, as Trustee. Consequently, in lieu of receiving Parent Preferred Stock upon the exercise of any outstanding warrants (the "Warrants") issued pursuant to the Warrant Agreement, the holder of each Warrant is now entitled to receive \$25 in principal amount of Exchange Debentures for each share of Parent Preferred Stock for which each Warrant would have been exercisable prior to August 1, 1986. When specifically, effective August 1, 1986, the holder of each outstanding Warrant has the right, during the period such Warrant is exercisable as specified in Section 4 of the Amendment and subject to Section 5 of the Amendment is exercisable as specified in Section 4 of the Amendment and subject to Section 5 of the Amendment, to receive upon exercise of such Warrant (i) \$273.04 principal amount of Exchange Debentures and (ii) \$1,092.16 cash, without any interest theron, for each Warrant which the holder exercises. The Exercise Rate (as defined in the Warrant Agreement and the Amendment) remains 27.304 per Warrant.

In addition, the Amendment provides that the Company after the Merzer specifically assumes all of the

ment) remains 2.500 per variation. In addition, the Amendment provides that the Company after the Merger specifically assumes all of the obligations which the Company originally undertook pursuant to the Warrant Agreement and the Warrants. The Amendment further provides for adjustments which, for events subsequent to the effective date of the Amendment, shall be as nearly equivalent as may be practicable to the adjustments provided for in Section 5 of the Warrant Agreement.

From the Statement by

Rudolph Agnew, Chairman

by most of our mining interests.

development of the Republic.

and, through Peabody, coal.

1988.

dividend.

A sparkling performance by ARC and solid progress

The potential growth of Gold Fields of South Africa

can be found to power sharing and that Gold Fields

Over the last five years ARC has spent £180 million

Corporation has discovered 4.5 million ounces of

gold and should produce some 9 tons annually by

impressive progress on other fronts. Newmont Gold

per annum within this decade. The Company is also

well placed to develop its direct oil and gas interests

The development of our operations should lead to a substantial improvement in our financial fortunes.

I hope that this will be the last year of a maintained

acquiring reserves and expanding production.

During the same period Gold Fields Mining

The Newmont copper problem has disguised

expects to produce in excess of 20 tons of gold

is immense. I hope that a sensible, peaceful route

can continue to play its part in the long term

BEATRICE COMPANIES, INC.

At Gold Fields investments

start to pay oft

& Million

Profit before tax....

Pence per share

Earnings.

**Key Results from the Accounts** 

Beneficial interest in Group sales ....

Profit attributable to shareholders.....

Net assets (listed investments at market)...

Return on funds employed (historic).

South Africa

Territorial analysis %

Profit before interest and tax .....

# Pinochet shakes up army and offers talks with civilians

command with retirements and by the military after the 1973 coup transfers, president Augusto Pino in which Gen Pinochet seized the chet of Chile offered limited and presidency from Salvador Allende, conditioned dialogue with civilian an elected Marxist. politicians, AP reports from Santia-

But President Pinochet's offer, late on Wednesday, fell short of opposition demands - and calls from some of his own military men – for talks on restoration of democracy in Chile after 13 years of authoritar-

The Government published written orders from President Pinochet to Mr Ricardo Garcia, Interior Minster, to contact politicians.

President Pinochet emphasised. however, that Mr Garcia should only pursue talks with politicians who accept the 1980 constitution, which calls for the armed forces to nominate a single presidential candidate for a 1989 plebiscite. The constitu-tion also allows Gen Pinochet to seek a new eight-year term then.

The 70-year-old President and army commander also told Mr Garcia to limit his contacts to politicians who publicly reject Marxism and

HOURS after shaking up his army The old registries were destroyed

The opposition, which in recent weeks has stepped up its demands for a dialogue with the ermed forces for the restoration of democracy, wants talks without conditions.

Opposition leaders also want to ose changes in the constitution to allow an open presidential elec-tion as soon as possible. On Tuesday, Gen Fernando Mat-thei, air force commander and a

member of the four-man law-making military junta, also called for such talks. He made clear, however, that talks should include only non-Marxist opposition parties, and he said he would meet with no political leader without first consulting with Gen Pinochet.

Two other junta members - Admiral Jose Toribio Merino, Navy Commander, and Gen Rodolfo Stange, Police Commander - also said they were prepared to hear what democratic opposition parties

had to say. Mr Gabriel Valdes, President of Gen Pinochet also told Mr Garcia that talks should be restricted to two specific areas: proposals for a law to legalise political parties – now banned – and the establishment of new electoral registries.

Mr Gabriel Valdes, President of the centrist opposition Christian Democratic Party, said that if he met the military leaders he would tell them that the single-candidate, yes-or-no plebiscite for president in 1939 represents no solution.

1985

1,476

162

115

77

40.7

24.5

673

111

Commodity analysis %

Registrar's Department, Goring-by-Sea, Worthing, West Sussex BN12 6DA

(10)

(14)

(43)

#### Brasilia threatens to force sale of cattle

By Stefan Wagsfyl in London

THERE IS big trouble at the ranch in the cattle farming states of Bra-

The government of Mr Jose Sar-ney is threatening to send its horsemen out on the range to force farm ers to sell their cattle in order to end a shortage of meat in the coun-

After failing to win the farmers' co-operation by uffering a 25 per cent increase in prices, the Government announced this week that it was prepared to seize the cattle the rancheros refuse to sell. Under the Government's emergency plan the cattlemen will be paid about £11 (\$15) an arroba (about 15 lbs) – take it or leave it.

The farmers are refusing to sell because their cattle are worth more alive than dead.

It was the end of inflation indexation in February under the Crusado economic reform plan which encouraged the ranchers to cut beef sales and start holding more livestock to protect themselves against rising prices. Also, Government threats to seize underused land for redistribution to the poor has led rich farmers to increase the size of their herds, even to the extent of buying back animals sold for slaught

As a result, Brazilians who say they eat some of the biggest and best steaks in the world have been short of beef for their dinners. In Sao Paulo alone 1,000 hutchers shops have closed and people have been out on the streets in protest. Wild rumours have been flying around of hoarding by wholesalers, who have denied that they hold sur-plus stocks.

It is no surprise that President Samey has moved to try to pacify the restless townsfolk since his Government faces an important election for a new constituent as-sembly next month.

The wealthy cattlemen, owners of The wealthy cattlemen, owners of the fourth largest herd in the world, are not expected to surrender easily. One of the most powerful political groupings in the country, the ranchers have become a focus of opposition to the continued price freeze.

shortage is not caused by farmers keeping stock on the ranches but by an increase in consumer demand in the towns, caused, inonically, by the success of President Sarney's efforts to stimulate economic recov-

say President Samey had no choice but to take tough action after the farmers went back on a deal signed last week aimed at restoring order

# Former senior banker pleads guilty to fraud

A PROMINENT international banker who played a key role in Morgan-headed notepaper to create renegotiating Brazil's foreign 24 false statements of customers' debts, yesterday pleaded guilty accounts, listing more money in the to bank fraud, tax evasion and accounts than they acutally had making false bank statements. The four counts carry a maximum He faces up to 20 years in jail. Mr Antonio Gebauer, a flamboyant personality, ran Morgan Guaranty's important Latin American operations during a key stage of the international debt crisis.

Morgan Guaranty is one of the most respected banks in the world and has influential and wealthy clients who value their privacy. The disclosure that one of its senior officers made unauthorised withdrawals from the accounts of several clients caused the bank considerable embarrassment.

resigned as a semor vice-president of the bank.
After leaving, Mr Gebauer worked for Drexel Burnham Lambert, the fast-growing New York investment bank, where he was employed in international business. He left after name of the investigation into

He was also charged with using prison term of 20 years and fines of

Mr Gebeuer has been released on a \$2m bail secured by per-sonal property. He will be sen-tenced on December 11.

According to yesterday's New York Times, Mr Gebauer's lawyer, Mr Stanley S. Arkin, said the unauthorised withdrawals were made from dollar accounts opened at Morgan by Brazilian businessmen in appar-ent violation of that country's currency laws.

able embarrassment.

Mr Gebauer, 46, was accused of approving \$2.9m in unauthorised loans and causing Morgan to issue unauthorised treasurers cheques amounting to \$4.5m between February 1976 and Angust 1965 when he resigned as a senior vice-president of the bank.

Mr Gebauer, 46, was accused of approving \$2.9m in unauthorised depositors were apparently spiriting money out of their country illegally, they needed a banker who would be a constraint of the bank.

Mr Gebauer, 46, was accused of approving \$2.9m in unauthorised depositors were apparently spiriting money out of their country illegally, they needed a banker who would be a constraint of the bank.

"Tony had a special relation-Worked for Drexel Burnam —Tony had a special relation—tempere, the fast-growing New York investment bank, where he was employed in international business. He left after news of the investigation into his activities at Morgan was that he had authority over Guaranty was revealed in May.

#### US pushes for more action on fighting drugs trade

A HIGH-LEVEL delegation led where US aircraft and personby Mr Edwin Meeses, the US and personal section against drugs production and trafficking the Mexican Pacific resort of Puerto (DEA) claimed was a successionary vigorous action against drugs production and trafficking the Mexicans, in particular. in North and South America,

The Mexicans, in partcular, have argued that successful eradication programmes in one region tend to divert production in North and South America.

The US presence in this 12nation summit coincides with
efforts by the Resgan Administration to win Congressional
support for a major new antidrugs programme which could
involve spending of between
\$500m (£633m) and \$20m a year
to supporess domestic demand
for illicit drugs.

The US drugs market was
estimated in March to have
grown to \$1100m a year by the
Presidential Commission on
Organised Crime.

The new US emphasis on
drug use, in addition to repressing production, goes some way
towards meeting one of the
Latin America.

The Mexicans, in particular,
have argued that successful
eradication programmes in one
eradication programmes in one
distribution towards other
regions, while simultaneously
maximising the drugs barons'
through causing higher
street prices in the US. As
long as demand in the US continues at current levels, it is
argued, these profits work their
way back eventually into higher
production and ever more
sophisticated distribution.

Opminican Republic President Josquin Balaguer has dismissed his Defence Minister,
Rear Admiral Manuel Barjan
Mudfi, and 20 generals in a
surprise military shake-up,
Reater reperts from Santo

criticisms of Washington's Heuter reperts from Samo drugs policy, which was that it was only addressing half the problem.

The US wants its Latin American and Caribbean neighbours than a week after Mr Balaguer admitted that both civil and to take action similar to that military officials were involved recently adopted by Bolivia in drug dealing.

# Mexico's party chief replaced

MR Adolfo Lugo Verduzco has been replaced as president of Marico's Institutional Revolutionary Party (PRI), the governing party for the past six decades. The move narrows the field in the race to succeed President Miguel de la Madrid in 1968 and appears designed to ensure a smoothly-run successed Mr Lugo is likely to be succeeded by Mr Jorge de la Vega Dominguez, a seasoned politician who has served in the last four administrations. His job will be to try to revive the appeal of a party whose credibility is at an all-time low after 57 years in power.

Of the possible successors to hallotetigging here in decades, but from the regime's viewpoint his tenure has seen remarkable little social unrest, despite Mexico's worst economic crisis for half a century.

Since the de facto sacking of Mr Lugo is likely to be succeeded by Mr Jorge de la Vega Dominguez, a seasoned politician who has served in the last four administrations. His job will be to try to revive the appeal of a party whose credibility is at an all-time low after 57 years in power.

Mr Mannel Review: Word of the past six can be from governing the state of the front runner.

Mr Lugo is likely to be succeeded by Mr Jorge de la Vega boundary proventing the state of the from governing the state of the from governing the state of the front runner in the regime's viewpoint his tenure has seen remarkable little social unrest, despite social unrest, likely to be unrest, despite social unrest, despite social unrest, likely to be unrest, despite social unrest, likely t

bility is at an all-time low after trade union bureaucracy, he is 57 years in power. the front runner. Yaga's job wil 2 governor of the state of the key political portfolio, the Bidalgo, north of Mexico City, which he represents in the segme's critics, Mr Bartlett has support for "renewal" of the Senate. In recent months he presided over the most wide-shar been seen as one of four spread and blatant instances of six-year term).

Vaga's job will be to try to ensure that the PRI can drum up a plausible show of public support for this six-yearly "renewal" of the regime (under which presidents serve a single

#### OFFICERS CERTIFICATE

PURSUANT TO SECTION 407 OF THE INDENTURE DATED AS OF APRIL 1, 1968 AS AMENDED,

Between CONTROL DATA CORPORATION AS SUCCESSOR

TO CDC INTERNATIONAL FINANCE CORPORATION ("BORROWER")

BANK OF AMERICA NATIONAL TRUST AND SAVINGS ASSOCIATION (" TRUSTEE ")

We, the undersigned officers of Control Data Corporation, the successor company under the above-captioned Indenture, on behalf of the Company, pursuant to Section 4.07 of such Indenture, do hereby certify that each holder of record on October 14, 1986 of Control Data Corporation common stack, 3.50 per value, will receive on that date a dividend distribution of one preferred stock purchase right for each outstanding share of common

Each right entitles a stockholder to purchase 1/100th of a share of a newly-created series of the Company's preferred stock at an exercise price of \$75.00. The rights will be exercisable only if a person or group acquires 20% or more of the outstanding voting stock of the Company, or announces a tender offer which would result in 20% or greater ownership of the Company. If the Company were to be acquired in a business combination transaction, each right not owned by the 20% stockholder or related parties will entitle its holder to purchase, at the exercise price of the right stock of the acquiring company having a value equal to two times such exercise price. In addition, if a person or group acquires 25% or more of the Company's voting stock, each right now owned by the 25% stockholder or related parties will entitle its holder to purchase, at the exercise price of the right, shares of the Company's common stock having a market value equal to twice such exercise price.

The rights will expire on October 14, 1996. The Company will be entitled to redeem the rights at \$.04 per right at any time before a 20 per cent position in the Company's voting stock has been acquired, and also under certain circumstances thereafter. Dated as of September 30, 1986

> CONTROL DATA CORPORATION By J. J. Karnowski, Vice President and Treasurer By P. A. Timpane, Assistant Secretary



in the issuers who recently put the saids largest money market dealer batch their commercial paper, ertificate of deposit and them-term note programs.

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SERVICE SERVICES

IN DEFE

#### **McDonnell urges \$100m** for aircraft research

By Lynton McLain

McDONNELL AIRCRAFT, the military aircraft company in the McDonnell Douglas Corpora-tion, wants the US Government to commit \$100m (£69.4m) to research into advanced cockpit lisplays for future military

as wide as a cockpit and beyond the scope of existing technology, could generate sales worth "billions of dol-lars." Mr Eugene Adam, the staff manager for advanced crew systems at McDonnell Aircraft said in London yester-

day. Successful development of Successful development of the concept of wide-screen displays "would decimate the existing cathode ray tube industry." Mr Adam forecast.

The cockpit of future military aircraft "may have no knobs, switches and dials, as on current aircraft," the company said.

"Instead, a television-like screen may span the width of the instrument panel and could be activated by a pilot's touch, voice or nod of the helmet." Giving voice instructions and touching the screen would suffice to fly the aircraft, accord-

The new display panel concept, known as "Big Picture" is being developed by McDonnell

John Elliott looks at forthcoming visits to New Delhi of senior officials from the US and Soviet Union

# India courts superpowers for technology and aid

INDIA will be developing its US, first for high-technology delicate courting of the super-computers and now for defence powers for technological and interest. dustrial expertise and aid dur-ing the next few days with visits to New Delhi of senior govern-ment figures from the US and

Mr Casper Weinberger this weekend makes the first visit of a US Defence Secretary to India. His discussions will include the supply of defence-related technology, including engines and equipment for an Indian light combat aircraft project and advanced missile range electronics systems. range electronics systems.
On October 20, work will be-

gin on a package from the USSR of aid and supplies for power stations, steelworks and coal mines when Mr Konstantin Katushyev, chairman of the Soviet State Committee for Exsoviet State Committee in Ex-ernal Economic Relations, visits New Delhi. He will pave the way for a state visit to India from November 25 by Mr Mikhail Gorbachev, the Soviet

Despite continued opposition from the Pentagon which fears secrets will leak to the Soviet Union, the US has in the past year, since Mr Gandhi visited the US, offered defence-related technology sales which diplo-mats say would have been un-minkable in the days of the late Mrs Indira Gandhi, India's for-mer Prime Minister.

Mr Weinberger's visit, from tomorrow till 'nuesday is aimed at pushing the liaison forward and seeing how far India wants to use US technology, given its reservations about buying com-bat equipment—supplies of which might later be cut off for policy reasons.

The basis for the talks will be

the Linstrom Report on pos-sible collaborations, named after a senior US Defence Depart-

If you're exporting goods why

don't you send off the paperwork too?



ernal Economic Relations, visits
New Delhi. He will pave the
way for a state visit to India
from November 25 by Mr
Mikhail Gorbachev, the Soviet
leader.
India has relied for many
years on the USSR for construction of some of its major capital projects on specially favourable commercial terms, as well
as for a wide range of defence
supplies and aircraft, including
MIG-29s.
In the past six years, it has
bought more from West European sources and, since Mr
Rajiv Gandhi became Prime
Minister nearly two years ago,
has turned increasingly to the

Mr Caspar Weinberger

Mr Caspar Weinberger

Mr Caspar Weinberger

its turbo-union 199 engine produced with MTU of West Germany and Fiat of Italy.
Rolls-Royce is also believed
to have lost an order for its
foreign countries is a major
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as major countries is a major
Spey marine engines to be used
in a new fleet of Indian Navy
frigates known as project 15.

The USSR is supplying gas
the commercial terms, as well
its more mount of this year.
Rolls-Royce is also believed
it has relied for many
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Rolls-Royce is also believed
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The USSR for construction of some of its major capital projects on specially favourall projects on specially favourall projects on specially favourall projects on specially favourtal projects on specially favourall projects on specially favourtal projects on specially favourtal projects on specially favourall projects on specially favourtal projects on sp

Rolls-Royce, which has been working in India for many years, has been advising on the light combat aircraft, in-cluding designing the air in-take, and engine installation

If GE appears to have taken over all the engine work, Rolls-Royce will have to decide whether to pull out, or whether to stay in touch with the project in case slow progress on India's own engine, code-named the GTX, results in it having to order up to 50 engines for operational aircraft early in the

On past experience, India might be loth to place such an order with the US because of the risk of a future cut-off of supplies, as happened during the 1965 Indo-Pakistan war.

The US Government has also recently licensed Northrop to offer non-metallic composite materials and other technology from its F20 fighter. India has rejected any idea of manufacturing the complete F20.

Other US companies such as Grumman, Lear and Litton, also hope to obtain some business

hope to obtain some business on the India project although India is continuing to talk to West European countries. A contract worth about \$6m-\$7m (£4.1m-£4.8m) has also recently been signed by India with Vitro and Scientific Atlanta of the US to supply advanced missile range techno-logy, also covered in the Lin-



Mr Rajiv Gandhi

strom Report. Development of tanks and other anti-armour equipment is also on the Linstrom list, probably interesting companies such as Honeywell, Allied Bendix and Westinghouse.

Westinghouse.

The US is also talking to India about selling C130 transport aircraft for weather reconnaisance work, and about offshore havy and coastguard frigates in which other countries, including the UK, Singapore and Taiwan, are also interested.

It is also finalising a deal for

ITT to license production in India of 18mm and 25mm night-vision goggles.

But the prize which India has so far failed to wrest from the US is outside the defence field. It wants a Control Data Corp-It wants a Control Data Corporation Cyber-205 super computer for work on monsoons. The US has not yet been satisfied by proposed Indian safeguards against possible use on nuclear weapons development. So sale of the computer has not been approved, even though a general Indo-US memorandum of understanding reached last year on high-technology sales has led to the clearance of more than 100 large computer systems, and a large computer systems, and a main frame development con-tract for CDC.

There are fewer such prob-lems with the USSR which is

empected to announce a new credit line of at least roubles line (£1.1bn) when Mr Gorbachev visits India, on top of roubles 1bn pledged when Mr Gandbi visited Moscow 17

Gandhi visited Moscow 17 months ago.

Projects covered by the new credit, which are likely to figure during Mr Gorbachev's visit, include building an 840 MW thermal power station at Kahalgaon in Bihar, constructing electricity transmission lines, modernising steel works at Bhilai and Bokaro, and expanding existing coal mining expanding existing coal mining activities.

A lot of work has been taking place in the Indian Government this week preparing for Mr Weinberger's visit, which is rated as extremely important. But the visit by Mr Gorba-chev later will be a warmer, more friendly occasion, reflect-ing a type of relationship which does not exist politically be-tween India and the US.

#### French share in Cuba tanker dock contract

By Paul Betts in Paris

BOUYGUES Offshore, an oil service subsidiary of the leading French construction and civil engineering group, has awon an order jointly with a Yngoslav company to build three docks for oil supertankers in Cuba worth FFr 280m (£30.1m).

Returnes offshore is leading Bouygues Offshore is leading

bouygues Offshore is leading the construction consortium with two-thirds of the contract. Its partner with a one third share of the deal is INA of Yugoslavia.

The French company confirmed yesterday that it had signed the deal for the three docts to be completed over the next 22 months. The order was

next 22 months. The order was placed by a joint Cuban-Soviet group including Ecimact for Cuba and Nestechinpromezport

Separately, the French Government is hoping to win trade compensation concessions from Norway to enable it to ratify the giant natural gas supply contract between Statoil, the Norwegian state oil company, and a group of European gas utilities including Gaz de

The French share of the pro-posed \$60bn (\$41bu) 27-year contract involves 45 per cent of the total, with the French utility buying FFr 8bn of Nor-wegian gas a year during this

period.

The French authorities have asked for compensation from Norway to offset the impact the contract will have on France's trade balance with Norway.

The French are hoping to win these compensations from Norway by next Wednesday to meet an agreed deadling. meet an agreed deadline between the two countries of

French officials that indicated yesternay man-negotiations would clearly con-tinue if no agreement was reached by next Wednesday.

#### Foreign car sales surge in Japan

By Yoko Shibeta in Tokyo

IMPORTED car sales in Japan reached 50,409 in the first nine months of this year, more than the total sold during the whole

However, imports still account for only about 1 per cent of total Japanese new car registra-

The importers' sales surge is attributed partly to measures taken by the Japanese authorities to simplify technical testing of low-volume cars, specifically to encourage more imports. At the same time, importers have been taking advantage of the rise in the value of the yen to cut interest rates on car

Importers' loan rates are now well below 10 per cent compared with 12 to 15 per cent a year

ago.

BMW, the West German group, which pioneered low interest rates as a sales incentive after it took its own import business in 1984, offered loans with a 5 per cent rate for a short time this spring and sales of its small 3-series cars increased considerably as a

result.

More recently, at the end of July, Volvo, the Swedish company, cut its interest rate on loans from 8.9 to 8.5 per cent and BMW countered by bringing down its rate from 9.5 to 7.8 per cent. Sanwa Automobile, which imports Porsche sports cars from West Germany, lowered its rate from 9.5 to 8.3 per cent

Loans offered by Japanese car ( Loans offered by Japanese car a dealers have been substantially reduced, from 22 per cent to 13-15 per cent, but are still relatively high. Importers suggest that some Japanese manufacturers are attempting to cover some of their losses on car sales by charging high interest rates on finance deals. "It is wrong that car makers "It is wrong that car makers should try to earn money from interest rates," complained Mr Yoji Hamawaki, president of BMW Japan.

#### Jaguar sets Canadian record

By Bernard Simon in Toronto

SALES of British-made Jaguar cars in Canada reached a record 1,435 in the first nine months; of this year, 61 per cent higher than in the same period of 1985.

1985.
According to figures published by Jaguar's Canadian subsidiary, sales in September were especially strong, accounting for 14 per cent of total sales this year. The company though the sales were suppassed to 2 000 marks for the year as a whole, thus doubling sales since 1984.

Canada is Jaguer's fourth biggest market after the US, Britain and slightly behind West Germany, Sales in Canada have green much force than its property of the sales in Canada have green much force than in the sales in Canada have green much force than in the sales in Canada have risen much faster than in the US this year, but demand for the luxury cars recovered later in Canada after the last

recession.

Jaguar Canada's president,
Mr John Mackie, ascribed the
surge in sales to buoyant
economic conditions in the key
markets of Ontario and Quebec,
a revamping of the company's
19 Canadian dealerships, and
an aggressive promotion
campaign.

campaign. He said that the rejuvenation of the British company and improved product standards have been "enormously helphave been "enormously helpful" in the past two years.
Mr Mackie expects that
Jaguar's new XJ6 model, to be
launched in North America
next April, will contribute to
further sales increases in 1987.
The new XJ6, Jaguar's first
new model in more than a
decade, was unveiled in Britain
earlier this week.

#### Australia aims for A\$3bn a year exports boost

BY RICHARD HUBBARD IN CANBERRA

THE AUSTRALIAN Govern- of 350 targeted companies to ment is aiming to increase attempt to change their outlook exports by more than ASSbn about exporting and export (£1.3bn) a year the National Export Drive.

The drive, announced by Mr John Dawkins, Trade Minister, calls for the resources of the Australian Trade Commission (Austrade) to be turned towards assisting those domestic industries with the largest industries with the largest potential for developing owner. potential for developing exportorientated strategies and skills.
The Government has identifield railway stock and communications equipment in the manufacturing sector and educa-tional services as areas which, with assistance, could pick up their export performance.

about exporting and export Mr Dawkins said if each of these companies increased

care companies increased its exports by A\$10m a year, the combined effect would be an A\$3.5m reduction in the current-account deficit, as well as thousands of new jobs.

Other increased its Other initiatives announced

by the Government as part of the drive include: a series of seminars in markets, export techniques and industry strate-gles, an export week in Decem-ber during which a variety of export orientated activitiles would be generated, and the launch of the National Export Austrade has been directed to launch personach the senior executives. Awards

#### More Soviet oil for Finns

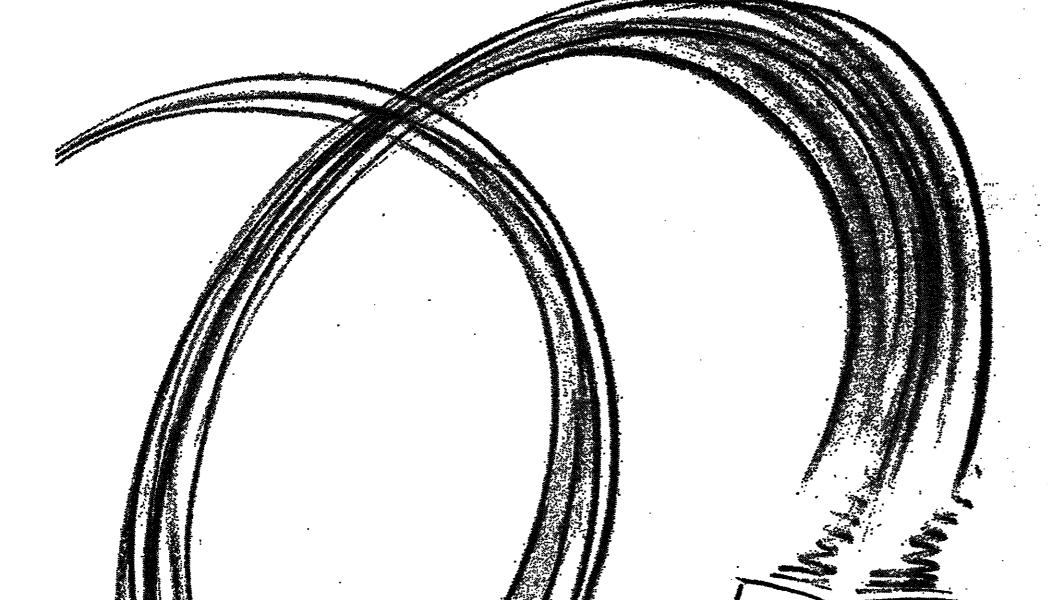
BY OLLI VIRTANEN IN HELSINKI

NESTE, Finland's national oil Union to alleviate the trade balcompany, will buy an additional ance which is 2m tonnes of crude oil from the Soviet Union next year. It has Most of the tra aiready agreed to buy an additional 1m tonnes this year. The oil will be traded on inter-

ance which is very much in Most of the tradeable oil will

originate in Algeria, while some will come from Iraq and oil will be traded on international markets.

Finland is auxious to buy more crude oil from the Soviet trade protocol



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Waste heat from a biofuel-fed power station at Abrume, in Italy, will be utilised by a large complex of greenhouses. Similar use is made of excess het water from the UK's Drax power station (above).

European energy policy:



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are proved.

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Brian Mills
Liquidator

Clubs

# Hitachi disc system addresses efficiency at UK Post Office

only memory) systems from anese company Hitachi are being used by the UK Post Office to store 23.5m addresses so that any one can be found from keyed-in "partial" information in as little as two seconds — up to 29 times faster than with conventional paper methods. CD-ROM stores over 500 megabytes (500m characters)

megabytes (500m characters) of data in digital form as laser-inscribed marks on a single 4.75 in disc, which can therefore store all 23.5m addresses. A computer-based search system looks for the complete name and address of a company for example, if only one or two words in the name or address are known. The complete entry is then displayed on a workstation screen.

The Post Office plans to sell the CD-ROM address disc for about £2.590. A Hitachi CD-ROM disc drive unit £345), used with an interface to most kinds of micro or mini computer, will allow users to have the UK's only complete mailing list at a relatively low cost. The special data retrieval software has been written by Silver-Platter Information of Chis-wick, London. More from the Post Office in London on 01-245 7951.

UI-245 7951.

THE RETAILING electronics marketplace in the UK should soon feel the impact of a marketing agreement between US-based company Texas Instrument (UK) and Omron Terminals (UK), part of the Japanese electronic point-of-sale system company.

Either company will now he able to offer complete systems, the larger "back-room" com-puter element coming from

Texas instruments while the point-of-sale terminals will be provided by Omron. Under the agreement, the retailer will be offered a complete will be entered a complete solution—hardware, software, service and support—from a single source. Main market targets will be department stores, entertainment groups. DIY super-stores and food

> WORTH WATCHING **Edited by Geoff Charlish**

COMPUTING POWER approaching that of the Cray supercomputers is available "at a fraction of the cost" "at a fraction of the cost" using the new DSP9000 machine from US company Apollo Computer. Even the smallest version it is claimed, will deliver twice the performance of Digital Equipment Corporation's VAX8600 machines, "for less than half the price."

The machine results from an agreement between Apolle and Alliant Computer Systems, another US comaystems, another US com-pany, under which Alliant's developments in parallel pro-cessing techniques for scien-tific and engineering computer users are incor-porated into the new machine. In parallel process-ing, multiple processors are ing, multiple processors are employed to co-operate simultaneously and handle different parts of a single problem, significantly reducing the compute time. Alliant's system allows existing science and engineering programs to be used without specially written software. In the UK, Apollo is in Milton Seynes on 9303 266183.



#### French light way for a harp without strings

HARP PLAYING at pop con-

HARP PLAYING at pop concerts might seem unconventional, but the idea is about to be seen in a different light with the invention, by Mr Philippe Guerre in France, of the Laserharp.

The strings and frame are replaced by a laser beam which points upwards and is moved by a defecting mirror to give a fan-shaped scan in a vertical plane in front on the player. The beam is switched on momentarily at a series of angular positions as it moves angular positions as it moves across the "fan," so that in effect a series of separate beams or "strings" is

when the player's gloved hand interrupts the beam at any of its positions, the light returned downwards by the white glove is received by a

photocell and activates an audio note corresponding to the beam position or laser " string."

The height of the hand will alter the amount of light reflected and this can be used to alter the quality of the note in various ways (volume armonic content for example) according to associated com-puter software.

For big outside performances, playing takes place on a low power beam system which is replicated at high power for a bright, large scale display, with music-matched colour as a possibility. More from Mrs Mile Ambert at Paris Concerts, the company handling the instrument, in

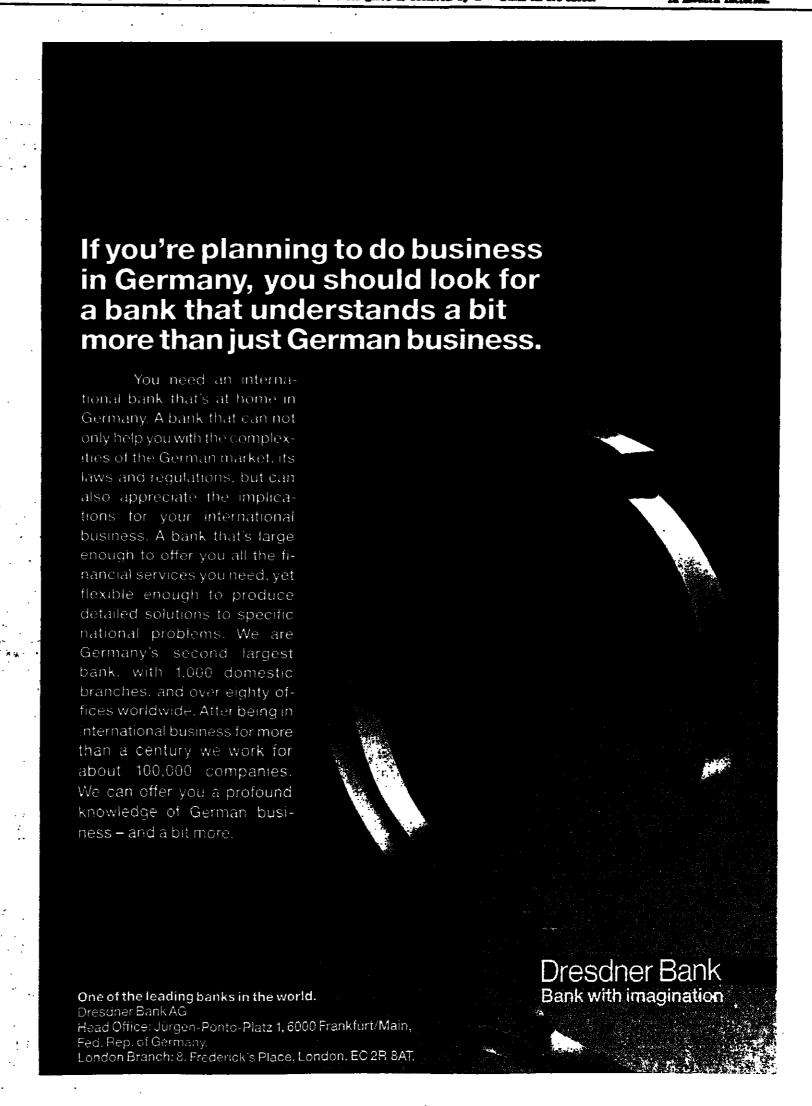
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# Top level **GEC** machine protocol

LEVEL SEVEN, the highest level of communication laid down in the MAP specifica-tions, can be implemented by GEC Software of London.

MAP (manufacturing auto-mation protocol) is an initia-tive by General Motors to get makers of automation equip-ment to use "open" com-munications standards so that munications standards so that programmable controllers, machine tools, robots and other machines can "talk" to each other. The lower of the seven layer model (laid down by the International Standards Organisation and in-corporated into MAP) are concerned more with physical electronic implementation and have presented few problems says GEC Software. But layer seven, concerned with what things the machines say and the form in which they say them, is more difficult.

GEC Software believes it is the first in Europe to implethe first in Europe to implement MMFS, or manufactur-ing message format standard, laid down in version 2.1 of MAP. It says that MMFS is at present the only means available to achieve intelli-gent communications between the "inlands of automation" in modern factories.



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#### **FUND MANAGEMENT**

The 1986 Financial Times Survey examining International Fund Management is due to be published on November 10. Pension Funds, National Regulations, Offshore Centres, Marketing, Administrative Obstacles and a League Table of Fund Managers will be exa

PUBLICATION DATE: NOVEMBER 10, 1986

Michael Bampfylde, Esq. Financial Times, Bracken House 10 Cannon Street, London ECAP 4BY Tel: 01-248 8000 ext. 4008



A barn at Ladock, Cornwall: before and after conversion and, centre, the high-tech work inside

SIX YEARS ago Richard Devereux decided to turn the range of poultry houses and a beef unit on his farm outside Cheltent on his farm outside Chel-tenham into a business centre. He sought help over the plan-ning application from the Council for Small Industries in Rural Areas, CoSIRA, but it was not until 18 months later that his scheme was given the go-ahead.

Mr Devereur's proposal went before the committee on no fewer than nine occasions and would not have succeeded with-out CoSIRA's help. Now that he has succeeded, the Knights-bridge Business Centra has been turned into 20 small work-shops, all occupied, and there is a steady stream of others seek-

Mr Martin Wright also called on CoSIRA when he was setting up Wright Machine Tool. He had been made redundant by Alfred Herbert, once the flag-ship of the British machine tool ndustry and had looked at a lot

d Finally, I settled on one in the village of Arley in the West Midlands, near to both Coventry and Birmingham. Everything seemed right but I needed help with a number of small prob-

"CoSIRA was marvellous. Nothing was too much trouble." Today, Mr Wright employs 18 in a 3,000 sq ft factory in the fermer pit village, a welcome if small injection of economic

activity in the area.

Robert Parry had a different problem—growth. He had set up Uplec in Oswestry in 1977 to produce electronic instruments. It took him seven years to build up to a staff of 12, when he needed to move into a factory. CosurA came to his aid with two small poits totalling with two small units totalling 3,000 sq ff.

frounds. CoSIRA showed him harvest has not been matched how to apply for a redundant buildings grant and is now working on a problem the company has with low electricity supply. Then it is inevitable that quotas will be cut and some land, some able." he says. "In particular, we have been offered a £60,000 to an at a preferential interest."

Have the bas has not been matched advance factory units, but the emphasis is now on the smaller ones, especially those between the number of the smaller ones, especially those between some land, some have been offered a £60,000 to an at a preferential interest. There is still a role for small advance factory units, but the emphasis is now on the smaller ones, especially those between some and it is inevitable that quotas will have to switch to something else. Whatever love the smaller ones, especially those between some have been offered a £60,000 to an at a preferential interest. There is still a role for small advance factory units, but the emphasis is now on the smaller ones, especially those between some land, some land,

English Development Commission Thatcher men. As fifth son of a

# Going to the country...

by Anthony Moreton

year the figure had risen to 11,000.

While the Development Com-mission exists to help shore up the economy of the countryside,

it does not directly provide services or factories. Its aid is

concentrated on drawing the attention of those who provide

services to the problems and suggesting solutions.

Provision of bus services is one example. The Commission does not fund routes. It does,

however, have a fund to encourage innovative transport projects and has backed the introduction of community minibuses in the Cotswolds and

In the jobs field its strategy

in the jobs seed his strategy until recently placed particular attention on building small factories in country towas. That helped unemployment in those places but, ironically, exacerbated the drain off the land

and intensified the urbanisation of the countryside, the very

rate. Without that we could not have moved into the hall," a point be made sure was appreciated by Mr John Biffen when the Leader of the House of growing uncertainty and inthe Leader of the House of Commons opened the building earlier this month.

growing uncertainty and increasing unemployment. A farming industry that was Imstrong 40 years ago is now down to around 180,000. In 1984 the community shed 8,000 jobs; last These three cases have one thread in common: the way in which CoSIRA exists both to help small businesses and to help develop the countryside economically and socially. CoSIRA is the main operating arm of the Development Com-mission, set up in 1909 by Lloyd

George as a development agency for rural England. for rural England.

"Bringing about balanced development in the countryside is not just about encouraging farmers." Says Lord Vinson, chairman of the Development Commission. "We must be thinking about how to keep people in the rural areas and make their life worthwhile.

"We exist to ensure that the countryside is properly developed. Socially and economically."

This is particularly pertinent now because the countryside is facing an acute crisis. For the first time in history we have a surplus of food. Something has to be done about that surplus and the greating of what has Then he took off and it was construct time in history we have a surplus of food. Something has to be done about that surplus the bigger space needed by and the question of what has moving into Oakhurst Hail, a country house in its own because the good British cereal grounds. CoSIRA showed him how to early for a reduced that the construction of the construction of

problem it was trying to solve.
There is still a role for small

farmer he did not, following the British principle of primogenti-ture, inherit land.

Instead, in 1952, on the com-pletion of National Service with the army, he set up a plastics factory in Kent which grew into a market leader in coatings.
By 1971 at the age of 40, he had
sold it to the Imperial Group,
a move that enabled him to go
back into farming in Northumberland.

In the mid-1970s he came to the attention of Mrs Thatcher, then leader of the Opposition, and was asked by Sir Keith Joseph to found the Centre for

are necessarily identified with the Prime Minister or right-wing Conservatism. Indeed, the Labour Party seems to approve of the Commission's general approach since it has proposed enlarging its role. The greening of the Labour Party as well as of the countryside has been to

his\_advantage He is careful not to criticise the Government even where, as in taxation policy, he is not completely in sympathy with its approach. Nor will he be drawn on financing, which has been tight in recent years. The present water. on financing, which has been tight in recent years. The present budget of £27m, of which over £1m is recycled income out of factory lettings, is little larger in real terms than the £19m allocated seven years ago.

A sudden infusion of meney A sudden infusion of money would not necessarily help, he states. Throwing money at a problem solves little. But the amount available for the countryside is pitiful put against that greent on the industrial that spent on the industrial areas which once reached over £700m and is even now running

Even so, the Commission is creating 5,000 jobs a year, not as many as are being lost but a useful total.

"What we need," Lord Vinson says, "is good neighbour jobs. A century ago the countryside was a hive of different activities. We need to get activity, perhaps different from then but activity nevertheless, back into the countryside."

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#### **BUSINESS LAW**

# Out of court, in pocket

BY DERRICK OWLES

LAW REFORM is universally said "reform" statutes, which, if they do and severe injury. It does not apply feasor who is liable, is not to pay to be a good thing. We do not much nothing else, seem to increase the to strict liability claims but many more than twice his proportionate like the society we have created: existing chaos. Choice of forum is common wisdom holds that its defects are clearly the consequences of inadequate law, and if we improve the law, we therefore improve the law, and if we improve the law, we therefore improve the law, we therefore improve the law, we therefore improve the law, and if we improve the law, we therefore improve the law, and if we improve the law, we therefore improve the law, we therefore improve the law, and if we improve the law, we therefore improve the law, we therefore improve the law, and if we improve the law is the law is the law in the law in the law is the law in the law is the law in the law is the law is the law is the law is

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prove society. Such goes the reasoning that has spawned immunerable studies and reports, all based on the belief that to change is to improve. Strangely enough, most changes in the law have been improvements. The law today is better than the law 50 years ago. But current pressures for change may not lead to a better world, and US legislature has, it seems, been stampeded into

The basic cause of this legislative activity is the so-called insurance crisis. Business cannot, or so it is said, exist without insurance, and insurance appears to be either too costly or not available at all. Why? Because the law allows extravagent and unreascuable rewards of damages and makes the path to the

courtroom far too attractive. It is easy to descend into hell: it is equally easy to haul fellow-citizens into a courtroom, and to everyone except lawyers a courtroom is at best an antercom to hell.

So what has happened? The US Congress has for a decade or so been talking about a federal prodocen tainfifty law to replace the pres-ent chaos of conflicting state laws. Product liability is not the only cause of our troubles, and there is much more being said today about "liability" law which also covers all the various forms of negligence. However, such activity as there is has been centred so far on product

A summary of the act is enough his damages from a wealthy deliability. So it is convenient to look to show that it raises as many quesfendant whose contribution to the at the problem in product liability

about federal product liability law, special interest groups have been hard at work lobbying state legisla-

Jume 11. It limits non-economic damages for negligence, causing personal injury to \$500,000 for each claim, but that limit excludes damages for disfigurement or severe physical impairment. Punitive damages in tort or contract may be awarded only when supported by clear and convincing evidence (but the legislation does not say, ev-

idence of what).

The jury must itemise its award under five headings of loss: past economic; past non-economic; fuic; and punitive damages. Damages are to be apportioned between the parties when contributory fault is proved. If an award is made against more than one defendant, the jury is to answer special interrogatories,

 The amount each claimant would have been entitled to recover if contributory fault were disregarded;

The percentage of total fault to

● The percentage of total fault to be attributed to each party and any person who has been released from liability by a settlement agreement. Parties are to be jointly and severally liable, but a party who is allocated less than 50 per cent of the total fault may not be jointly liable.

tions as it answers. It also poi special interest groups have been ages awarded in many cases. The that a joint tortifeasor is to be liable thank at work lobbying state legislatimit of \$500,000 applies only to negonal teaching the fault is the fault is the fault is the fault is the fault in the fault is the fa

ferent policies.

We may not appland the solutions, but our attention is drawn to imposed a limit of \$350,000 for nontive damages depend on proof of "wilful and wanton disregard for the rights and safety of others." New Hampshire has a limit of

> New Hampshire passed a general product liability act in 1978, but that act was declared unconstitutional by the state supreme court, mainly because of the provision in the act that banned claims after 12 years had elapsed since the product left the manufacturer's hands. Other states have enacted statutes of repose, banning actions after varying numbers of years. Only in a few cases have these statutes been deent state reform statutes have, therefore, followed product liability statutes which attempted with vary-ing degrees of success to restrict some of the excesses of the courts.

All this state legislation results from a feeling that the courts have interpreted the law too much in fa-

the liability of joint tortleasors. Each participant in a tort is liable for the whole of the damages, no matter how small his share of the able for more than twice his percenfault may be. The result is that a successful plaintiff could recover all tions as it answers. It also points to harm was minimal. The real cause those aspects of current law which of harm would escape. Some recause most concern. The first cause forming legislation therefore is simfor concern is the amount of dam- ilar to that in Alaska and provides

court shall determine each defend-ant's share of the damages, and leaves the principle of joint liability the problems.

For example, there is the Alaska no limit, but attempts to restrict legislation which came into force on awards by emphasising that punifound to bear less than 50 per cent of the fault.

Even a casual look at these uncoordinated reform acts brings home to us the diversity of liability law among the states. The need for fed-

Both House and Senate have produced similar product liability bills that are supported by the Govern-ment. They would deal with puni-tive damages by requiring a sepa-rate hearing on the issue. They would limit non-economic damages to \$100,000, which is the lowest figire proposed in any of the reform legislation. There is an alternative bill, supported by Sen Danforth, chairman of the Senate Commerce Committee which would provide a limit of \$250,000 and would also restrict punitive damages to twice the compensatory damages.

posals on joint and several liability are that only defendants who acted in concert would be jointly liable.

session for legislation, but the session for registation, our un-chances are that next year a federal product liability act will be passed. The chances are not so good that the act will improve the law. The in Sen Danforth's proposals, which include incentives for out-of-court be persuaded to stay away from the courtroom the better society will

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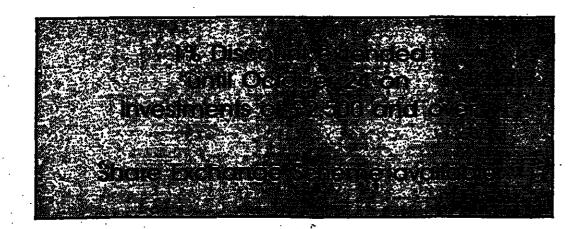


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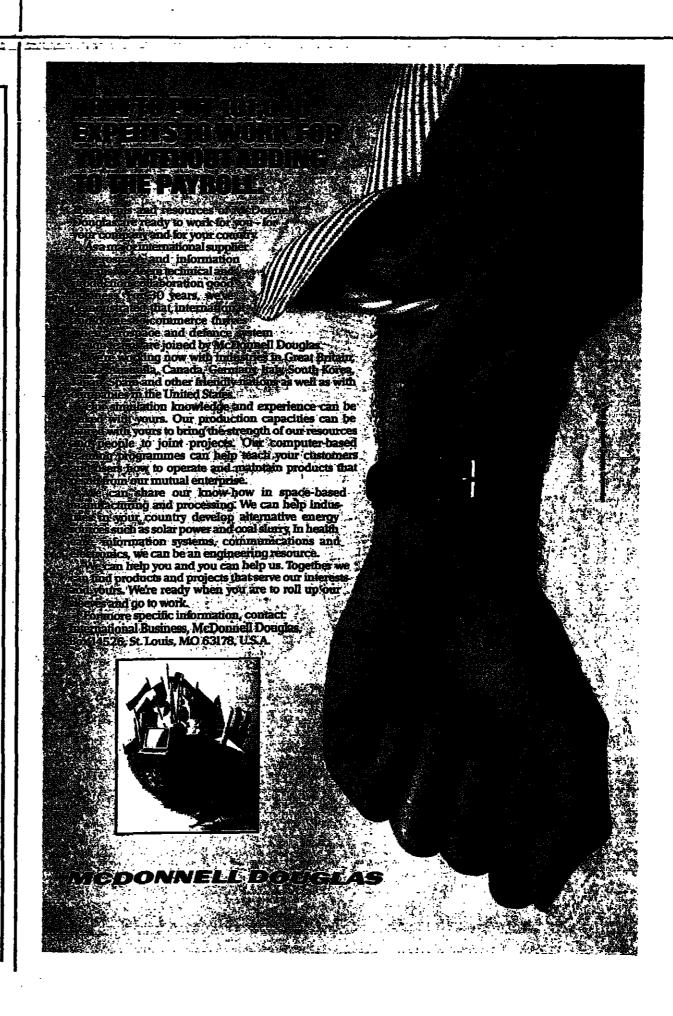
# F&C Financials Fund

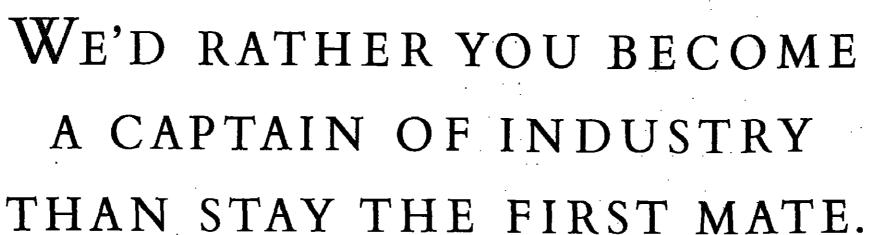
**50p Fixed Price Offer** ends TODAY

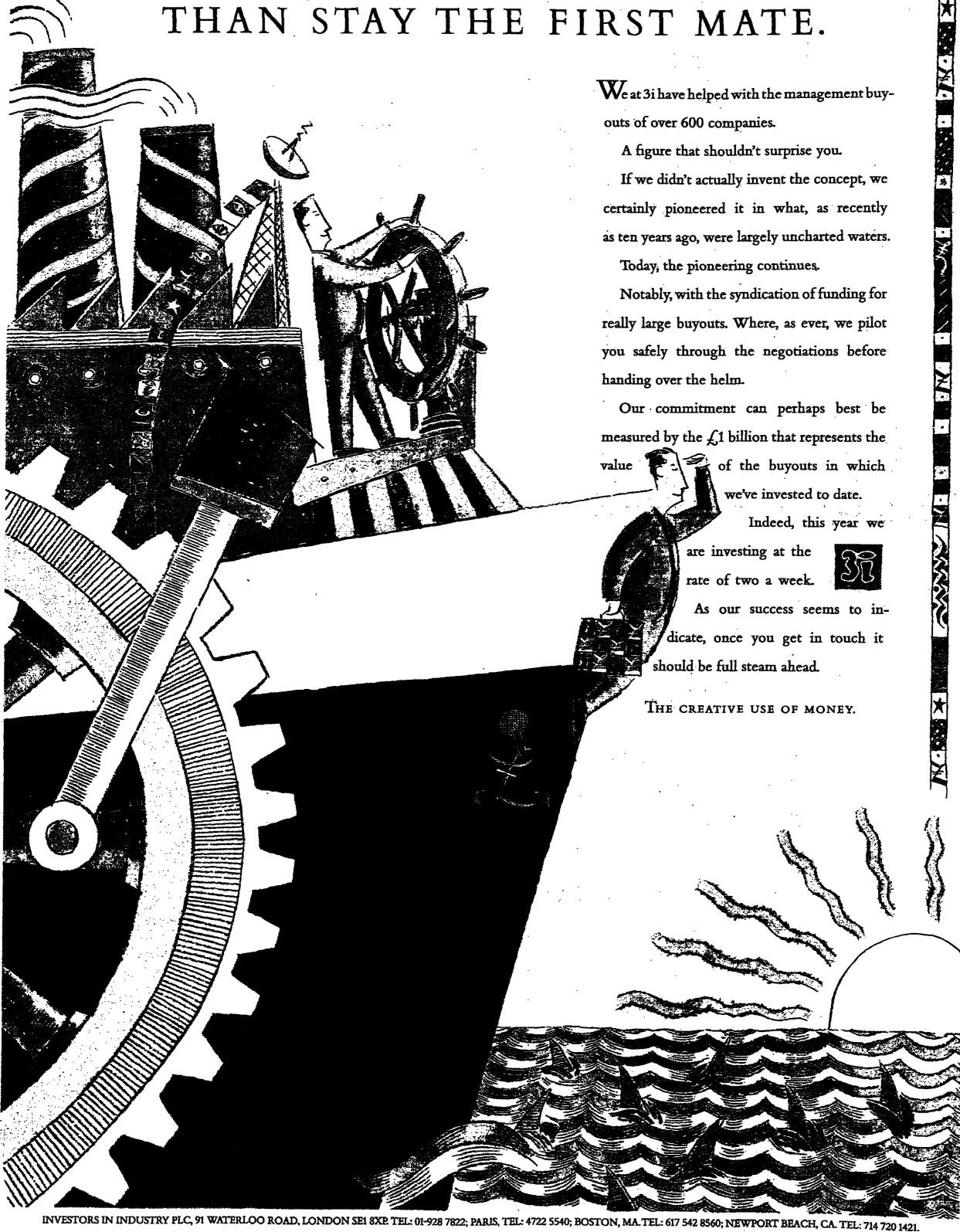
Telephone Orders to 01-623 4680



Foreign&Colonial







Dim

#### Soft loan shortage **'threatens** Indonesian orders'

equipment face exclusion from a \$300m indonesian ship replacement programme because of a shortage of soft loan finance, it was claimed yesterday, writes Kevin Brown.

The British Marine Equipment The Government is advertising to be able to get a man of the required quality on the terms it is offering. Partment (ECGD) lies behind the successor is found, is said to be ready to continue in office if the search fails.

The Government is advertising to be able to get a man of the required quality on the terms it is offering. Partment (ECGD) lies behind the successor is found, is said to be ready to continue in office if the search fails. Council said the Government was unwilling to advance sufficient financing to allow companies to compete on equal terms with Japanese est German and Dutch competi-

Mr Peter Hammersley, director of the BMEC, said British Shipbuilders had agreed design con-cepts with the Indonesian Ministry of Research and Technology for 20 of the 80 coastal freighters expected

The contract would be worth around Som to the Maritime Design Consultancy of BS. Orders for navigating, cargo and propulsion equip-ment could be worth a further \$20m

to other British suppliers.
Mr Giles Shaw, the Trade Minister, is understood to have agreed to meet the BMEC to discuss the pos-sibility of special assistance for the

2

\* . . .

The Overseas Development Administration said yesterday, however, that the ship replacement programme did not figure in a list of priority projects agreed with In-donesia for soft loan finance worth £140m over the next three years.

□ CITY OF LONDON should expect a fierce reaction from the regu-latory authorities if the competition unleashed by the Big Bang reforms leads to frauds and insolvencies, said Sir Kit McMahon, group chief executive of Midland Bank and former deputy governor of the Bank of England,

□ IRELAND has rejected applications for higher air fares on the route between Dublin and London, but approved price cuts on some provincial routes in the UK.

☐ BARCLAYS BANK has decided to offer mortgages to people who want to buy a second house in the UK. To qualify for the mortgage, people will have to live in their sec-ond house occasionally and will be able to let it only for holidays. The total amount borrowed from Barclays for a main house and a second house will be limited to £200,000.

Ray Brassington, managing direc-tor of Skyscan said that since the launch of the remote control system aimed at the domestic market at the beginning of last month, firm orders for 4,900 have been placed.

□ ICL, the British computer company, underlined what it called its "growing commitment to defence" by opening a new £2m defence systems centre at Winnersh, near Reading, west of London.

The centre was opened by Mr Peter Levene, the Ministry of De-fence's chief of defence procure-ment, who has been trying to in-crease competition in UK defence

□ EXCO International, the financial services group, is to inject a fur-ther £30m into its two stockbroking

being made with the full co-operation of trade unions. The 20 largest deals cost over \$7.3bn.

# Trade chief quits after clash on outsiders' posts

BY CHRISTIAN TYLER, TRADE EDITOR

DISAGREEMENT ABOUT the em-

The Government is advertising for a new chief executive from the private sector as a result of what is seen as Mr Gill's reluctance to ac-cept a shake-up of his senior man-

Reports of a clash with Mr Norman Tebbit, former Trade and In-dustry Secretary, and now chairman of the Conservative Party, are being denied. But his department's decision last year to recruit three of the five ECGD under-secretaries in the City of London to ask if they from the private sector is understood to be one of the main reasons for Mr Gill's wish to go.

Since that decision only one cut.

technology group.

The Government rejected the recommendation of an ECGD internal management review headed by Mr Fred Chapman, chief finance offcer, that an executive board of parttimers from outside should be created. Instead, Mr Paul Channon, then Trade Minister, called for the appointment of full-time outsiders at under-secretary level as a better way of achieving a "substantial pro-

BRITISH manufacturers of marine ployment of outsiders to help run whether the Government will be the Government's financially trou-

One banker said yesterday the Government's advertisement was "totally unappealing" for any well-paid career man because it offered neither permanence nor a high sal-ary. The advertisement said, however, that more than the civil service salary range of £41,500 to £43,500 might be paid.

stood to be one of the main reasons for Mr Gill's wish to go.

Since that decision, only one outsider has been taken on, Mr Geoffrey Codd, who will head the ECGD's planning and information

are applying for the job. The name most widely canvassed is that of the well-regarded Mr Malcolm Stephens, presently head of Barclays sider has been taken on, Mr Geoffrey Codd, who will head the ECGD's planning and information

Stephens is on holiday and could Stephens is on holiday and could not be contacted yesterday.

take advantage of a civil service scheme under which full pension is paid after 40 years service. He has spent most of his career in the ECGD or the Trade and Industry Department, where he was formerly secretary of the Monopolies Com-

way of achieving a "substantial programme of change."

One ECGD official yesterday described Mr Gill's decision as "a bombshell." He and others said his time. The ECGD has a cash deficit new ECGD head from the private borrowing as much as £3hn from sector to compensate for lack of progress on "privatisation" at the inability of Britain's customers level below. to pay their trade debts on time.

#### NatWest focuses on mid-corporate market

BY DAVID LASCELLES, BANKING CORRESPONDENT

(NatWest), the UK's largest retail international banking as well as bank, is re-organising itself for a determined attack on the middle—

The centres will have "hefter"

100 corporate business centres over the next three years staffed with specialists able to look after banking relationships with companies in their areas.

The aim is to have account executives who will be able to diagnose a company's needs and supply suit-

NATIONAL Westminister Bank vestment banking insurance and

The centres will have "hefty" sized company market – which it lending discretion, Mr Jones said. He decimes as companies with an ammi- lending discretion, Mr Jones said. He decimed to say how large this would be but indicated it would be television receiving system launched by the Cariton Communications company Skyscan has greatly exceeded expectations. Mr Ray Brassington, managing stimul television of commencial banking services, said yesterday commencial banking services, said yesterday loans would have to be sufficient.

Each centre will also have funds to finance start-up and fledgling businesses that show promise, taking NatWest into the higher-risk end of the market.

Mr Jones said NatWest believed able services from the range of it already had the largest share of fered by the NatWest group, which the mid-corporate market, which includes export insuce, leasing, inconsists of about 65,000 companies.

#### British companies set record for US bids

BRITISH companies have spent a record \$8.5bn on transatlantic bids tivity has meant a considerable so far this year – and the pace is drain on the UK equity market.

ther £30m into its two stockbroking businesses — Wico, its Far East operation and W.I. Carr (UK), its London-based subsidiary.

Funds will be used to expand the scope of the stockbroking operations, which now involve more trading for the firm's own account than in the past, and in upgrading information systems and equipment.

If AUTOMOTIVE Products, the vehicle components maker, is seeking

The largest single acquisition was
300 voluntary redundancies at its
Learnington, Warwickshire, plant
which employs 4,500.
The company said the cuts were
the scolar Trust's \$930hn bid for SCM,
but the Prodential-JNL, Allied-Lyons-Hiram Walker, Boots-Filmt and
the scolar Walker, Scots-Filmt and
the scolar wards with the suit on the scolar flow to
the \$500m marks. The 20 largest time flow to the trust which are contained. the tune of film for "some years abend"

# Glen Dimplex pays \$120m for US kitchen appliance maker

nanced largely in the US.

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

The deal will: ● More than double Glen's annual gan Stanley will raise \$86m through sales to some £300m (\$426m) a private debt security placement in increase the workforce from the form of subordinated deben-

ing to include motor-driven appli- provide a \$50m working capital faances such as food processors, and cility. ● Launch the privately owned company firmly into the biggest applitud of Hamilton after an "auction" ances market in the business with which had involved at least two US two factories in N. Carolina and appliance makers and one US venaccess to 50,000 retail outlets.

It also represents a further imparant change in the structure of the GE brand was US market the world market in domestic appli-ances, which has been transformed \$300m to Black & Decker. The new in the past few years.

buy Hamilton from Scovill Manu- sumers to accept its brand name - rapid growth out of earnings.

GLEN DIMPLEX, Britain's largest facturing, a subsidiary of First City domestic heating and small appli- Industries of Vancouver, Mr Lochances company is to pay \$120m for land Quinn, deputy chairman of the ers and coffee machines.

12-year-old Glen Dimplex group, Sunbeam is a subsidiary of the known kitchen appliance makers in said the purchase was being fi- troubled Allegheny International managing in the IC.

group, which recently sold its Europeen small appliances interests in Rowenta of West Germany to Chi-Gien has put up \$15m and Morcago Pacific, new owner of Hoover.
Mr Quinn stressed Hamilton
Beach's consistent record. He said 2,800 to over 4,000 to over 4, decade - equivalent to a 10 per cent return on sales before tax and inter-

Mr Quinn said Glen had won contal \$185m, and the company claims to be market leader in six categoture capital fund. Negotiations beries, including blenders and food

Glen, based in Co Louth, Ireland, and owned roughly 75 per cent by Mr Naughton and 25 per cent by Mr owner has since had difficulties Quinn, does not disclose profits, but Announcing the agreement to persuading US and European con- it has so far financed most of its

## **Pretoria** crackdown condemned

By Ivor Owen

eign Secretary, condemned the decision by the Pretoria government to restrict the operations of the Un-

to restrict the operations of the United Democratic Front - South Africa's biggest anti-apartheid group.

Replying to a debate marked by clear expressions from the floor of support for the Botha regime and fierce criticism of those Commonwells occupied who have attacked wealth countries who seems a give the site of the set o

step in the wrong direction.

The Foreign Secretary, whose forceful speech received a well-merited standing ovation, reaffirmed the Government's abhorrence of spartheid and, while welcoming the reforms so far introduced, called on the ministers in Pretoria to recognise that it was political power would be saying. Whatever your skills or experience, we have something to offer you that will improve which would be saying. which must be shared. He emphasised: "They must find

the courage to accept real change."
At the same time, Sir Geofrey
maintained that it was naive to con-At the same time, Sir Geoffrey speech, for which he received a speech that it was naive to contend that imposing a total ban on all trade with South Africa could trigger the downfall of the Pretoria Government.

Sir Geoffrey vigorously attacked
Mr Neil Kinnock, the Labour leader, and Mr Denis Healey, Labour's

A new job-training scheme to proforeign spokesman, for their acceptorder of a non-nuclear defence policy which would undermine the Nato alliance.

The porturing protable porturing a tracked protable porturing a protable porturing a tracked protable porturing a protable porturing a protable porturing a protable porturing a tracked protable porturing a protable porturing a protable porturing a protable porturing a tracked protable porture protable porture

# Government to assist long-term unemployed

BY PETER RIDDELL, POLITICAL EDITOR

SIR GEOFFREY HOWE, the For- A SERIES of Government initiatives to help the young and long-term unemployed back into employment were yesterday outlined by Lord Young the Employment Sec-retary, at the Conservative Party conference in Bournemouth.

The moves involve testing the feasibility of offering all under 25-year-olds unemployed for six months the possibility of providing a job or a range of training opportu-

Lord Young said the Government

your chances of finding a perma-nent job." The main theme of his low-key

Conservative Party

Jobchub. Pilot tests will begin next month in nine areas with trainees being paid an allowance equivalent to their benefit plus travelling ex-

in Bournemouth

The testing of a new restart programme to help those who have en unemployed for six months. The eristing programme is for those unemployed over 12 months and offers help on job-hunting, ap-plications and interviews. This exension applies to the original nine

● A major expansion in the number of Jobelubs, self-help groups with expert help and free facilities to members looking for work, from 250 at present to 1,000 by March next year and, if the need contin-nes, to 2,000 by September 1987. For the first time the private sector will be invited to help run Johchubs with a cost of about £100 per person. At present they are mainly in JobCentres. Two out of three people leav-ing Jobclubs have gone into work.

• A relaxation in the rules of the Enterprise Allowance Scheme to al-

week allowance available to people unemployed for eight weeks or more who set up their own busi-

Lord Young later made it clear that these new measures would be financed from within existing resources devoted to assisting the long-term unemployed.

Tem Lynch writes: Opposition peers welcomed Lord Young's annonncement outlined in a statement in the House of Lords by Viscount Whitelaw, the leader of the leader of the Lords. However, they expressed concern about whether the measures would help create Lord Cledwyn of Penrhos, the op-

position minister in the Lords, asked whether the Government beisseed whether the Government believed that the restart scheme
would help create jobs "or is there
not a real danger that it will merely
mean a reshuffling of unemployment so that some will be able to
compete more effectively for the

sign democracy. But, as power shifted to the private sector, there was a
responsibility to ecourage "those
qualities of care and concern without which popular democratic consent for the process itself will be same number of opportunities."

For the Liberals, Baroness Seear said the training element of the schemes was important. "If all we are doing is making unskilled people slightly less unskilled they will go back into unemployment."

Total White-people state of the scheme with the Westland helicoptor company. He criticised the growing guif in prosperity between the north and south of the country and called for a

nouncement was "an earnest of the decay. A period of partnership be Government's determination to tween shareholders managers and tackle the problem of long-term un- workers and between industry and

Call for caring capitalism

MR Michael Heseltine, the former Defence Secretary, yesterday threw his full weight behind the Govern-ment's bid for a third term, but forcefully restated his case for "car-ing capitalism" and called for an imaginative and generous effort to tackle the hopelessness of unem-

Talking to a packed meeting of enthusiastic supporters organised by the Bow Group, Mr Heseltine launched a full-scale attack on Labour policies and spelled out the basis of a new industrial charter for reversing Britain's decline.

In a clear message to his former ministerial colleagues, he said that the Government had begun the process of converting a property-own-ing democracy into a capital-owning democracy. But, as power shift-

Mr Heseltine resigned earlier this year after be clashed with the Lord Whitelaw said the an-fresh offensive to reverse inner-city

# Lawson reaffirms aim to cut income tax

MR NIGEL LAWSON, Chancellor direct comment on the view of Mr tive election victory resulting in the of the Exchequer, made no mention John Duffy, a company director Government agreeing to aim to "elicitor starling's recent troubles when from mid-Sussex, that "high interminate inflation altogether," in the he addressed the Conservative con- est rates can be as damaging as next parliament.

he addressed the Conservative conference yesterday.

His sole reference to the fact that the financial markets "have been nervous" came when he again claimed that the cause was the fear that the Labour's Party's programme might lead to a return to "the rake's progress of the 1970s."

Nor did the Chancellor make any est rates can be as damaging as high inflation."

In a speach which received a standing ovation, Mr Lawson reaffirmed that it remained the Government's "long-term aim" to get the standard rate of income tax down to 25 per cent – through further cuts made "when it is prudent to do so."

He envisaged a third Conserva-

The Chancellor also looked forward to the next parliament seeing "most" of the remaining state-

would never take risks with infla-tion. through "an unprecedented fall" to below 3 per cent had also resulted There would be no "spending in Britain experiencing the sixth spree," borrowing would be kept firmly under control, and it would be the aim to reduce the burden of per cent a year.

"most" of the remaining stateowned sector of industry being privatised and the doubling of the number of people directly owning shares in British industry.

To loud applause, Mr Lawson
promised that the Government which had brought inflation was a moral and social necessity, and not just a political and economic victory.

He stressed that the policies which had brought inflation was a moral and social necessity, and not just a political and economic victory.

He stressed that the policies which had brought inflation was a moral into reduce the burden of the percent a year.

Mr Lawson acknowledged that the collapse of the price of oil meant that working growth this year would be "a little bit" below average but emphasised that the outlook for next year was "significant-

# trade route.



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BANQUE INDOSUEZ.
A WHOLE WORLD OF OPPORTUNITIES.

BY RAYMOND HUGHES AND ROGER MATTHEWS

THE FOREIGN Office was twice in nior Scottish law officer at 4.10 am. contact with the Saudi Arabian em- was served on the Glasgow Herald's bassy in London yesterday after publication in the Scottish morning newspaper, the Glasgow Herald, of extracts from the valedictory despatch of Sir James Craig, British ambassador to Saudi Arabia until

The New Statesman, the leftwing political weekly, was banned from publishing the despatch by the day after an application from the Treasury solicitor arguing that its its front page. No court order had disclosure could seriously damage diplomatic and commercial relations between the two countries.

A Foreign Office spokesman dehimself about the authenticity of

scribed the two telephone conversa-tions with Saudi officials as "brief and relaxed". He said they were gal advice on the basis of which he wholly undramatic" in nature.

There has not been any contact between Mr Stephen Egerton, Britani's ambassador in Riyadh, and the Saudi Grammant on the Crain the Saudi Government on the Craig

Newspaper reports that the inci-dent would lead to the cancellation of the visit to Saudi Arabia next month by the Prince and Princess of Wales were described by a Whitehall official as "the product of a fe-

brile Bournemouth imagination."
Mr Tam Dalyell, the Labour MP,
yesterday demanded that Britain should immediately apologise to Saudi Arabia and warned of serious iob losses if relations deteriorated. The Government failed narrowly in the early hours of yesterday to when it heard of the injunction, at prevent the Glasgow Herald pub-

ishing extracts from the former unbassador's final despatch.
A Scottish High Court order, obtained by the Lord Advocate, the se- been issued.

cided to publish.

hall's legal department.

burgh, against George Outram & Co, publishers of the Herald.

Secretary and instructed by the

Treasury Solicitor, head of White-

The order restrained publication

or distribution within Scotland of

any newspaper containing copies, extracts from or resumées or par-aphrases of Sir James' despatch.

ald had been completed. Every ef-

George Outram and Co, said that

The judge granted an interim interdict (a temporary injunction) on an application by the Lord Advo-cate, acting on behalf of the Foreign

THE New Statesman, the left-wing

political weekly, has decided to try to broaden its equity base and raise about £500,000 for future developpublishers too late. The newspaper was by then off the presses The magazine plans to approach

Political

weekly

backing

By Raymond Snoddy

seeks

Acting on legal advice, the Glas-gow Herald did not carry the disnumber of individuals to ask for financial help, which could be in the patch in its first edition, which cirform of a rights issue, a loan or culates in England. The text appeared only in the second and third even a gift.

The board has agreed that the New Statesman can and should use a substantial sum to expand editorihished in Edinburgh, paraphrased extracts from Sir James' despatch, ally and commercially," Mr John Lloyd, recently appointed editor of with some direct quotes from it, on The New Statesman, said yester

> The present share structure of kly, drawn up by the economist J.M. Keynes, dates from 1931
> when it merged with The Nation.
> The structure was designed to ensure that no individual or small group should be able to buy control. There are about 50,000 ordinary shareholders of the New Statesman, but the 500 voting shares are controlled by the non-executive di-rectors, led by the chairman Mr

Philip Whiteher The precise proportion of shares that could become available through any rights issue would be subject to negotiation to safeguard the New Statesman's indepen-

100,000 in the mid-1960s to around 27,000 now and losses have been running at about £10,000 a month. Unofficial sales figures for the London area suggest the circulation may have risen by 20 per cent since Mr Lloyd became editor, the maga-zine was redesigned and its content

Across the political divide the Spectator is now claiming sales only a handful short of 30,000

# Phones on wheels join price revolution

WHEN MOBILE celtular car tele-January 1985, it was tempting to be-lieve that they were little more than expensive gadgetry aimed at the gilded few. But not anymore.

Sometime in the next few weeks, and probably the next few days, the number of cellular car telephones installed in the UK will top 100,000. a telling indication that the market is being rapidly democratised.

The explosive growth of the car

elephone business has taken several of the participants in the industry by surprise. Yet in many ways the development of the busin just another striking example of the exceptional capacity for expansion displayed time and again by electronics based businesses.

The pace of market growth has been fuelled by a mutually reinfor-cing combination of technological improvement, falling prices and rising volume – a happy conjunction of factors familiar in industries stretching from computers to pock-et calculators and digital wrist

On the technology side of the equation, the industry's ability to meet new challenges was demon-

phones were launched in the UK in Terry Dodsworth explains how rapid technological advances have put cellular car telephones within reach of the masses

Phone - a telephone which dials a prices running at about £900 a set last month, with each of them hold-number in response to a spoken against £1.250, although it is possiing 50 per cent of the market.

not have been possible without rapid advances in the tricky electronics voice recognition, meets two

On the one hand, it gives the mobile telephone industry a glamo-rous, innovative telephone set with clearly enhanced characteristics over what is currently available. On the other, it represents a pow-

erful response to the criticism that car phones constitute a safety hazard because they require drivers to manipulate a car with one hand. With the additional use of microphone speaker systems, it will now be possible for drivers to make and receive calls without picking up the handset at all.

Prices have shown just as dramatic a change as technology in the 20 months that the cellular telephone industry has been operating strated again yesterday with the in the UK. Base models are today strated again yesterday with the launch of a new piece of advanced retailing at around 30 per cent less gadgetry by British Telecom Mobile than in January last year, with list stood at roughly 90,000 at the end of

ble to buy discounted products even more cheaply. As the electronics in the products become cheaper, and the production runs grow longer,

Predictably, the decline in prices is being accompanied by a steady rise in sales volume. Racal Vodafone, a subsidiary of the Racal electronics group, and one of the two li-censed operators of the cellular phone network, says that it is adding subscribers at a rate of more than 850 a week at present.

In the first year of operations Vodafone attracted 19,000 subscribers against a forecast rate of becurrent financial year it is already well ahead of its target of 35,000 units, with around 20,000 notched up in the first six months. The combined subscribers to both

Vodafone and Cellnet, the second

The widening aceptance of the system is demonstrated by the geographical spread in ownership. Although installations are still concentrated in the south east of England and particularly London, they are expanding steadily throughout the rest of the UK. Vodafone calculates, for example, that well over 30 per cent of the subscribers to its own network now he outside the south east region.

Ownership of cellular phones is also steadily expanding across a broader social base. Initially it was thought that the system would ap-peal mostly to professional people and senior executives, but it swiftly caught on in a big way among managers at the sharp end – individuals running their own business, building site managers and contractors who spend a large part of their time out of the office, taxi drivers and so

publicity as a productivity tool. Mr Hugh Lang, chariman of PE-International the consulting group which recently went public, says that his cellular phone was invalu-able during the planning of the flotation, when he was perpetually moving between his office on the outskirts of London and the City.

Over the past three to four months, a market which is potentially even more significant in volume terms has begun to emerge the car fleets run by Britain's large corporations. Several companies have begun to toy with the idea of installing celtular phones in their salesmen's cars or lorry fleets, and a number have already begun to work on pilot schemes

ICI. Britain's leading chemicals group, for example, now has 160 in-stalled units spreading right across its business in terms of exective rank and geography. ICI says that it is still evaluating the impact of the system among its representatives, and has not determined as yet

But if it comes up with a positive answer, and other companies follow it down the same route, the cellular phone industry will be able to keep For these people the cellular expanding on its present straight phone seems to be living up to its growth path well into the future.

# Daihatsu warned over pricing

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

Daihatsu UK, a subsidiary of the Tozer, Kemsley and Millbourn trading group, has given the OFT writ-ten assurances and will also write ten assurances and will also write to its 150 dealers "advising them that they are free to sell and display for sale Daihatsu's products at whatever price they may choose." whatever price they may choose."

The OFT contacted the car dis-

THE OFFICE of Fair Trading has tributor following a complaint from warned the company which imports a franchised dealer who had been Daihatsu Japanese cars to the UK not to attempt to maintain resale ting on sales of vehicles outside the dealer's appointed territory was not

> Daihatsu threatened to reduce the dealer's supply of vehicles if he

pointed territories, the company

The OFT said yesterday it considered the contents of the letter were in breach of the Resale Prices Act 1976 because Daihatsu was seeking to establish the minimum prices to be charged on the resale of vehicles outside the dealer's area.

Daihatsu imports are severely restricted by the voluntary agreement which limits Japanese vehicle ship-Dealers were, however, permitted ments to the UK. Last year just to discount within their own apover 4,500 Daihatsu cars and about 3,000 light commercial vehicles were registered.

#### Honda's Legend drives out on time

By John Griffiths

HONDA DOES not consider itself to have been harmed by the pheavals of its joint venture ariner, the state-owned Austin evals of its joint Rover, according to executives of Honda UK, the Japanese car

divisional manager for cars, said at a pre-launch presentation of the Honda Legend that Austin Bover had been fully on schedule in starting production of the car at its Cowley plant near Oxford. The Legend is Honda's version of the jointly-developed execu-tive car which Austin Rover is already selling as the Rover 880 Starling.

Mr Elliott said Honda had been "very pleased" with the first units received from Cowley and he envisaged "no particular problem" in their meeting the standards set by Honda for its

Japanese produced vehicles.
Honda has emphasised throughout, however, that all cars produced for it by Austin Rover would be processed through Honda's own pre-delivamongs measure sown pre-deliv-ery preparation and test centre, in which it has invested 220m at the 360-acre former airfield it acquired at Swindon, Wiltshire,

several years ago.
The centre, which includes a respray plant, is capable of com-prehensive reassembly if neces-sary, said one executive.

Although the Legend will be unveiled at next week's international motor show in Birminghwill not begin until early next

Mr Elliott said Honda expected to sell 2,000 Legends in the UK next year, with a further 4,000 being produced for European continental markets.

In addition, Austin Rover has

begun producing Henda's Bal-lade model, of which Honda ex-pects to sell 5,000 through its own dealer networks next war.

dealer networks next year.

Ballades will be assembled alongside the Rover 200, which itself is basically a Ballade built under licence. The cars have on 13 litre engines, but common 13 here engines, not each company uses its own engines in larger capacity models.

The Legend, unlike the wide Rover 800 model range, is to be offered in only two versions. Both will use Honda's 2.5 V6 engine. There is to be a wellequipped standard car, to be priced between £14,760 and £15,000, including taxes. The special equipment model will have an extra equipment package costing around £2,900 and which cannot be amended.

Mr Elliott said the Legend should be seen as a direct

competitor for some of the more expensive Rover models. Hon-da's sales had been mainly to private buyers, but "we would now hope to find sales being

## Ruling in private on Libyan assets case

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

ing community, is to be given in pri- tory has never been ruled on

bank to get immediate judgment on its claim for nearly \$300m against the London branch of the New they will have the choice of appeal-York-based Bankers Trust Compa-ing or waiting for the full trial of their action, fixed for next June.

Libyan Arab Foreign Bank, It is understood that the case re-which is wholly-owned by the Lib-lates to money which the Libyan yan central bank, has contended bank claims it instructed should be that Bankers Trust has no arguable transferred from New York to defence to the claim.

Bankers Trust in London. The writ,

week, Bankers Trust blocked an at- with "further or alternative" claims tempt by the Libyan bank to perfor damages in like amounts.

suade Mr Justice Evans to give his In addition there is a claim for a

empts to recover from US banks fully debited the Libyan bank's acdent Reagan as part of his drive debit is of no effect."

There is another

A HIGH COURT ruling in a dispute sis ever came to judgment, being about frozen Libyan assets and the settled when the hostages were reextra-territorial powers of the US leased, so the question of the legal Government, which is being closely right of the US Government to watched by the international bank-freeze bank assets outside US terri-

Although the precise details of
Press and public will be excluded the Libyan bank's application are
when a judge of the Commercial not known, it is likely that a ruling
Court gives his decision – probably by Mr Justice Evens in its favour

At the end of a three-day court issued in May, claims \$131.2m plus hearing in chambers earlier this interest and \$161.3m plus interest.

decision in open court.

declaration that on April 21 BankThe case is a step in Libya's aters Trust's London branch wrongdeclaration that on April 21 Bankets frozen on the orders of Presi-count with \$7.7m "and that the said

There is another forther or all It raises questions about the externative" claim for damages for tra-territorial reach of the US Ad-breach of contract and for an inministration, similar to those pro- demnity against "any and all liabilivoked by President Carter's freeze ties the (Libyan bank) may have inon Iranian assets during the 1979 curred or may in the future incur by Tehran hostages crisis.

None of the welter of litigation actions prompted by the Iranian cristructions."

#### Goldcrest attracts US investment interest

BY RAYMOND SNODDY

GOLDCREST, the independent nancial Times) with a 41.2 per cent stake, the Coal Board Pension Fund to serious financial difficulties at and Electra Investment Trust. The .

Mr John Chambers, Goldcrest fiinvesting in film production again. nance director, said yesterday that the company had received a number of serious offers, one of which to win incretive distribution deals. Was for more than 50 per cent of the Goldcrest ran into trouble when equity. He said, however, that film Revolution, the £19m film based on industry rumours that Goldcrest the American Revolution turned was for sale were untrue.

the beginning of this year, is close to attracting new US investors.

company wants to raise between \$10m and \$20m so that it can begin

out to be a box office disaster.

"The company is not for sale and our major shareholders want to stay in", Mr Chambers said. No destay in", Mr Chambers said. No decision had yet been taken on what crest was the largest single invesproportion of the equity might be transported available to new shareholders.

Goldcrest's main shareholders are Pearson (publishers of the Fisuccess in Spain.

# Pit closure opposed

BY MAURICE SAMUELSON

FOR THE second time since the three years and has not made a end of the miners' strike, the indeend of the miners' strike, the independent review body set up in its closing stages has asked British Coal to keep open an uneconomic pit because of the impact on the local community.

The second time since the profit for the past 20.

But after a lengthy appeal by the National Union of Mineworkers and Nacods, the colliery officials' union, Mr Anthony Diamond QC call community. al community.

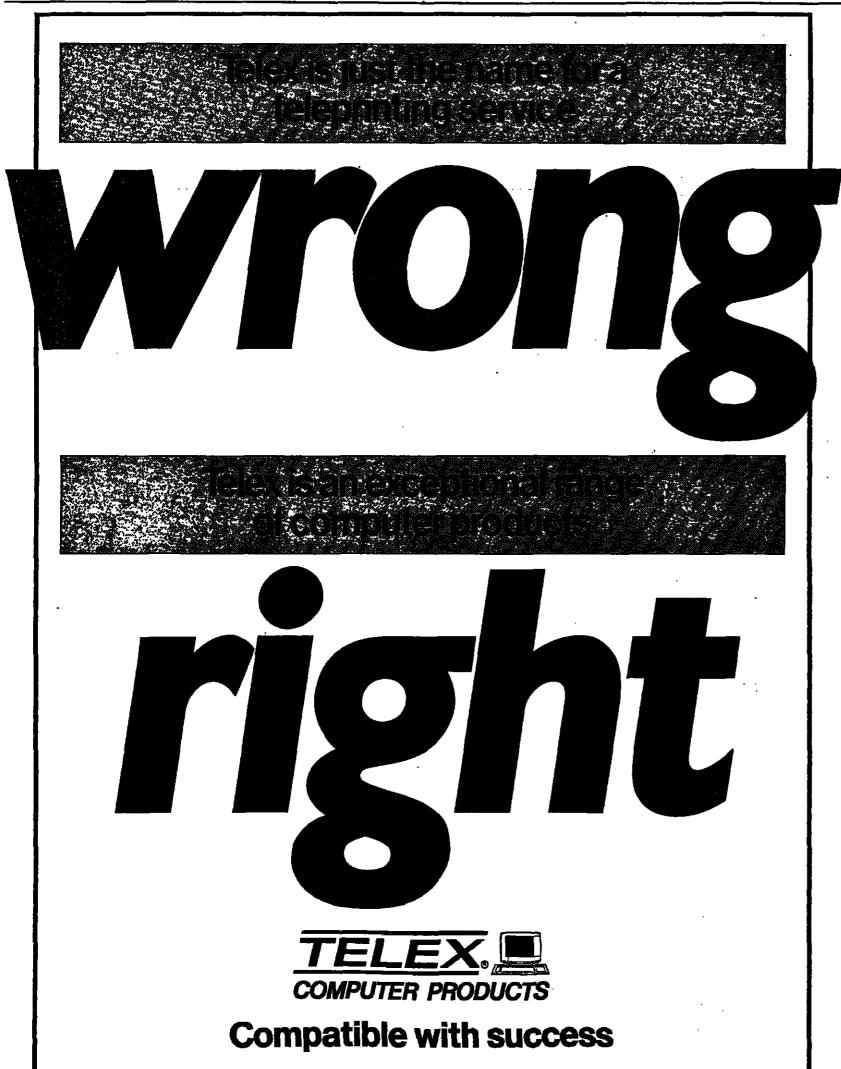
British Coal wants to close Cade-by colliery, in South Yorkshire, should "think again in view of the which it says lost £19m, in the past social consequences of closure."

has concluded that while it is reasonable to close the pit on pure fi-

The consolidated sales of L'ORÉAL and its French and foreign subsidiaries amounted to 9.333 billion francs in the

The actual growth in sales in comparable terms, i.e. using same structure and exchange rates, was 12.2 % over the same period in 1985.

The consolidated net profit at 30 June 1986 (excluding appreciation and the repercussions of reserves for investments) was 472 million francs compared with 407 million at 30 June 1985, i.e. a growth of + 16 %.



Telex Computer Products (UK) Ltd., Telex House, Prescott Road, Coinbrook, Slough SL3 OBE. Tel: 0753 685787 Telex: 848077

#### MANAGEMENT

mes Friday Octobes

The Daily Telegraph

# A delicate refurbishment

Raymond Snoddy reports on the UK newspaper's survival strategy

ernise Britain's most traditional national newspaper.

national newspaper.

"The first time we had a circulation decline at 1.135m, letter from a contented reader letter from a contented reader lithough the arrival of The Independent this week may well stuffed," Hastings said recently woo readers away.

at all was very unusual for the Telegraph. But the new management team installed since Conrad Black, the Canadian businessman who took control from Lord Hartwell and the Berry family in December, went on to bear their breast. To say the Telegraph had an "image problem" was too weak a term for the way the paper was viewed by non-readers. Young people, the market research showed did not even want to be seen walking down the street seen walking down the street

carrying a copy.

According to Stephen Grabiner, the new 28-year-old mar-keting director, not only had the Telegraph's share of the SSETS COSPECT OF THE PROPERTY year old readers had halved. At the presentations the assembled ranks of Telegraph executives all wore white badges carrying the legend "A New Spirit," with the word "new" backed by a splodge of Conservative blue to keep change in perspective.

They told how the company would be spending £8m on

They told now the spending £8m on advertising and promotion, including the launch of the Telegraph's own numbers game,
Passport, to win back younger
readers and "its rightful position" as market leader. After the presentation, Frank Rogers, the Telegraph deputy chairman, could hardly wait to tell chief executive Andrew Knight what he had overheard

in the audience.

A young advertising man in a bow tie had, he said, described the event as "fantastic" and "most impressive." In little over seven months foundations have been laid, de-

signed to turn an institution trading off the declining capital of its past, into a modern news-

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and the second second

ttracts U

interest

MAX HASTINGS, the 41-year of the Daily Teleboth titles by new editors, a might be solved.

Standard of the Daily Teleboth titles by new editors, a might be solved.

Standard of the Daily Teleboth titles by new editors, a might be solved.

It was only when control was retirement payments could only passing to Black that Andrew be financed if there were contempted by the process best symbolised by the control was not control was retirement payments could only passing to Black that Andrew be financed if there were contempted by the process best symbolised by the process best symbolised

stuffed," Hastings said receases at a presentation to the advertising industry.

Holding such a presentation at all was very unusual for the stall was very unusual for the making.

• Most important of all, at the end of last month the Telegraph reached a comprehensive agree-ment with its production unions for the operation of the new stop the 175m printing plant at West levels Ferry Road, on London's Isle of Manche

The unions accepted the technical manning levels needed to run the Goss Head-liner presses—a reduction of some 60 per cent on the Telegraph's current Fleet Street numbers—and binding arbitration on all disputes including pay.

But the meeting decided to run were absorbed by the negotiations with the unions on the move to the West the need for modern management on all disputes including pay.

Extinction

The origins of a plan to pull the Telegraph back from the verge of extinction probably go back to a dinner at The Economist on September 26 1885 given by Andrew Knight, then the weekly newspaper's editor. It was there that Courad Black, with a 14 per cent stake in the the weekly newspaper's editor. It was there that Courad Black, with a 14 per cent stake in the Sireet, former chief executive of IPC and chairman of EMAP, the newspaper and magazine publishing company.

His salary by unilaterally lopping 10 per cent off the wage bill there a saving of £2m a sping 10 per cent off the wage bill there a saving of £2m a sping 10 per cent off the wage bill there a saving of £2m a sping 10 per cent off the wage bill there a saving of £2m a bigh risk meeting decided to from the work to the move to the west time were absorbed by the new of time ware absorbed by the new of the new of the new that a clear management higher than we have a citually achieved. I could not see how we could ever have made west. Ferry commercial," Knight says.

The paper continued coming on despite the uncertainty caused by the freeze in negotiations. And then at the end of the most of the new of the new tracture with divisional heads reporting to Knight in Could not see how the could have a culture which could have called twee 90 per cent time were absorbed by the needs for modern management tame. In the past everything had always gone to the proprietor with the result higher than we have a citually activated were 10 per cent was just as pressing.

The paper continued coming of the needs of the new post of chief executive with the need of the new the newspaper and magazine

became Black's representative on the Telegraph board and was to act as experienced adviser throughout the critical months. "I was the link between what survive. That's the most important reason why the complex what was managerially theoretically desirable," he says. Yet when Andrew Knight was first offered the chief executive's flowed from the decision to post he said "No." Conrad flack, Frank Rogers and David technical manning levels needed Montague, the merchant banker who was on the Telegraph board, had the ideas but not the shares to push them through.

To those involved Lord Hart.

The two men hit it off; Rogers

the Daily Telegraph.

The apparent halting of the circulation decline at 1.125m, although the arrival of The Independent this week may well woo readers away.

Angus Clark, the paper's experienced director of staff and industrial relations, says his approach was straightforward.

"I told the unions: 'You may woo readers away.

which said of the Telegraph: poor management — enormous potential.

The turning point for the Telegraph came at a manage-ment meeting on Wednesday January 8 in the conference room, weeks before Knight for-mally took over as chief execu-

never be the same again.
The new management, our employees and the unions immediately recognised after Wapping that unless our cost base was drastically reduced to compete with News International the company would not survive That's the most im-

To those involved Lord Hart-

"I toid the unions: You may not like what the company is saying but we are telling the truth. There is no secret contingency plan, no vans being hired, no contracts with TNT (the company which delivers News International titles)."

The printing unions at the Telegraph agree that the main concern of both sides was to secure employment and the future of the titles and that the mally took over as chief executive. It was already too late to stop the agreements on manning levels at the Telegraph's new Manchester plant going through.

Knight, did, however, earn his salary by unilaterally lopping 10 per cent off the wage bill there—a saving of £2m a Massive amounts of management.

"The Harvard School would think what we have done very old fashioned but in Fleet Street it's a revolution," says Knight, who personally chose both the new editors for both the Daily and Sunday Telegraph.

He chose Max Hastings to "get some fresh air" into the daily and 63-year-old Peregrine Worsthorne to give some bottom to the Sunday.

In June Ken Burton was brought from Thomson Local Directories as advertisement director and rapidly set up un-precedented detailed training procedures. By the end of the year the sales staff will have been increased from about 75 to 125 people to take advantage



drew Knight (left) and Frank Rogers: cres

of the larger papers which can be produced by the West Ferry Looking back, Knight admits

there were moments when he wondered whether it would all be possible.

"In February and March the circulation was dropping at the rate of 10,000-12,000 a month."

feared a downward spiral and that the changes would contri-bute to that spiral and we would have the worst of both worlds. Could we hold the circulation above Im I asked?" Knight adds.

In fact the decline was halted in September before a penny was spent on promotion and the first stage of reform at

A priority now, which Knight admits should have been tackled sooner, is the provision of a modern management information system. Cost and revenue figures are weeks out of date and present computer methods in the Telegraph, Knight con-cedes, bear no relevance to what a modern management team needs to know. Logica, the software and consultancy group, has been called in to design a new computer system.

Other problems awaiting solu-tion include finding a new home for the editorial and commercial staff by next summer and the negotiation of direct entry of journalists' copy into electronic newsroom systems.

Change at The Telegraph has been on a massive scale and Lord Hartwell, chairman and editor-in-chief still, though proprietor no longer, has agreed to them all and accepts with good grace that the Daily Telegraph is a considerably im-proved newspaper as a result.

Outsiders such as Michael Orisideaux, chief executive of Charles Barker City, the advertising agency, speak admiringly of the Telegraph "achieving a hell of a lot in a short space of time." But despite almost being turned on its head some truths recogning calls grident at truths remain self-evident at the 131-year-old publication.

"We believe the Conserva "We believe the Conserva-tives are the only party fit to government the country and Margaret Thatcher the only leader to take it into the next election," Max Hastings, journa-list of the year in 1982 for his Falklands War coverage, explains with certainty and con-viction.

#### Management abstracts

The workers' rights. R. Sass in Journal of Business Ethics (Notherlands), April 1988 (7; pages)

Outlines Canadian workers' existing rights to know about hazardous materials they work with, to participate in work environment matters, and to refuse jobs believed to be dangerous to their well-being; argues that these should be extended by statute to permit workers in industry to deal with seath opening and job with work organisation and job design matters, insofar as they relate to occupational health

Jeward management: getting in step with the boss. J. R. Darling and R. E. Taylör in Business (US), April/June 1988 (5 pages)

Argues that the ability to attain personal or organiza-tional goals should not be restricted to downward influ-ences (boss to subordinate); considers that upward influence by subordinates is essential and by subordinates is essential and is a factor in leadership effectiveness of both subordinate and boss. Managing up, as it is called, is seen to be a matching of social atyle—categorised ing of social style—categorised as amiable, analytical, driven, and expressive; examines the characteristics of each category, and how subordinates abould take a fiexible approach to style modifications if conflict is apparent and needs to be

Environmental auditing, I. M. J. Bins-Hoefnagels and others in De Accountant (Nether-lands), June 1986 (7 pages, in Dutch, English version available

Finds well proven the case for independent reporting on the environmental impact of business organisations—environmental in the sense of ecological. Concludes that professional accountants could indeed gear themselves to proindeed gear tremserves to provide this service, and that such extension would be welcomed in society as auditors are trusted to be objective.

Reports on the findings of a study of black and white-owned be inner city companies; suggests that factors such as attitudes, values, and needs rather than financial or economic considera-

tions are likely to explain what differences there may be between the successful and less successful enterprises: ethnic origins appear not to be a major factor.

Attitudes to auditors' detection of frand. G. Jordan in Certified Accountant (UK), June 1986 (4 pages)

Reports on the results of a survey conducted by the Chartered Association of Certified Accountants of the business community's attitude to the auditor's role in fraud detection; compares the results with another (which included ac-countants) undertaken by the Auditing Practices Con The majority of respondents to the Association's survey thought auditors' responsibilities should and safety. Contends that the extension of rights is likely to lead to a reduction in industrial accident rates.

Herein and safety. Contends that the extended to detect fraud. provided that there would be no extra fees; less enthusiasm was extra fees; less enthusiasm was shown for legal compulsion to report to authorities; and there was some favour for audit com-mittees. The majority (72 per cent), response to the APC sur-vey, however, favoured maintenance of the status quo.

> General motors and the public interest. E. W. Johnson and R. T. De George in Journal of Business Ethics (Nether lands), June 1986 (6 pages)

The former vice president for public affairs at GM consider management responsibilities when the corporate purpose and social interest collide. An outline of the large corporation's responsibilities in modern responsibilities in modern society gives way to a discussion of how GM internalises social accountability into its policies; notes the principle attached to business as a responsible and ethical citizen." As a response, a professor of philosophy outlines four kinds of responsibilities, recognition of which—it is claimed—will help GM in sorting out what is morally obligatory and what is morally and what is not.

Overcoming user resistance to microcomputers, R. L. Kliem in Administrative Manage-ment (US), May 1986 (3 pages)

Provides 19 guidelines for the successful introduction of office automation including: move the machines in gradually, starting with fairly simple applications; ensure top management sup-port; focus on corporate goals intrepreneurable and black rather than local issues and expitalism. E. W. Van Fleet in good feedback on progress; American Journal of Small communicate with employees Bosiness (US), autumn 1985 and provide good training.

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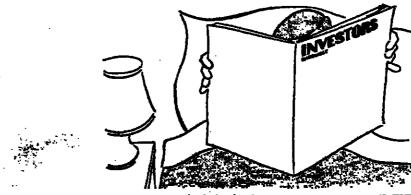
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#### Music

#### **NEW YORK**

New York Philharmonic (Avery Fisher Hall): Luciano Berio conducting, Katia and Marielle Labeque duo-pianos, Aldo Bennici violin. Berio, Haydu (Tue); Klaus Tennstedt conducting, Alicia de Larrocha piano. Mozart, Bruckner (Thur). Lincoln Center (8742424)
Basically Bach Festival: The eighth feetings opport several experie query the

festival covers seven events over the month, centred on performances of Musica Sacra, directed by Richard Westenburg, and ending with a con-cert of Bach and Handel at Avery Fisher Hall Oct 22. Central Presbyterian Church (64th & Park).

terian Church (64th & Park).
(8739546)
Merkin Hall (Goodman House): Bobby
short and Michael Feinstein, piano
and singing recital with Jean Morries mezzo-soprano, dancers by Luigi. All Kay Swift programme (Tue);
David Korevaar piano recital. Lowell Leibermann (world premiere),
Schumann Korevaan Liest (Wed). well Leibarmann (world premiere), Schumann, Korevaar, Liszt (Wed); Boston Camerata conducted by Joel Cohen. Josquin, Cara, Tromboncino, Pesenti (Thur). W. 67th (3628719) Randall Hodgkinson (Alice Tully Hall): Piano recital. Schumann, Bartok, Beethoven, Martinu, Sessions,

National Symphony (Concert Hall): Guenther Herbig conducting, Web-er, Schubert, Beethoven (Tue); Mstislav Rostropovich conducting, Alexander Toradze piano. Walker, Rachmaninov, Dvorak (Thur). Kennedy Center (254 3776)

#### LONDON

Royal Gala Concert with Charles Groves conducting the LSO in aid of the Seve the Children Fund, with Jo Anne Pickens, soprano, Donnie Ray Albert, bass-baritone, Evelyn Glennie, percussion, and Alan Brind -winner of the BBC Young Musician of the Year 1986 - violin: Weinberg-er, Creston, Gershwin, Saint-Saens,

(638 8891).

Conductor Conductor Shull Giuseppe Sinopoli, Andrew Shul-man cello: Wagner, Haydn, Elgar, Royal Festival Hall (Mon) (9283191) mayar resuvar man (2001) (225311)
The Age of Enlightenment, conductor
Roger Norrington, Eddwen Harrhy
soprano, Antony Pay clarinet, Melvyn Tan piano: Weber 200 Anivervyn Tan piano: Weber 200 Anniver-sary Concert. Elizabeth Hall (Mon) Ialle Orchestra, conductor Stanislaw Skrowaczewski, Malcolm Frager pi-ano: Beethoven, Shostakovich, Fes-tival Hall (Tue) English Chamber Orchestra, conduc-

tor Raymond Leppard, Cho-Lian Lin violin: Stravinsky, Mozart, Elizabeth Hall (Tue)

Leadon Philharmonic, conductor

Lendon Philharmonie, conductor Andrew Litton, Gordon Hunt oboe, Thomas Trotter organ: Tchaikovsky, Mozart, Saint-Saens. Festival Hall (Wed)

Young Musicians Symphony Orchestra, conductor James Blair, Susan McCulloch soprano: Stranss, Mahler, Festival Hall (Thur)

Ives, Cage, Liszt (Wed). Lincoln Center (362 1911)

New London Chamber Cholr, Endymion Ensemble, New London Percussion Ensemble conducted by James ston kosemble conducted by James Wood: Bach, James Wood, Stravins-ky. Elizabeth Hall (Thur) London Symphony Orchestra, conduc-ter Yuri Simonov, Zara Nelson cello: Mendelssohn, Tchaikovsky. Barbi-

can Hall (Thur)
Rounie Scott's, W.I: (439 0747) Irakere
(band from Cuba) until Oct 18.

Chicago Symphony (Orchestral Hall): Mark Elder conducting, Emanuel Ax piano. Elgar, Beethoven, Tippett (Thur). (4358111)

#### NETHERLANDS

Amsterdam, Concertgebouw. Ricardo Chailly conducts, with Jaap van Zweden, violin: Rossim, Pagamini, Dvorak (Wed, Thur) (718345). lotterdam, De Doelen: Frans Brüggen conducting the Royal Conservatory Symphony Orchestra. Ramean, Haydn, Beethoven, (Wed). Recital Hall: Ther Vermeer Quartet of Chi-cago: Beethoven, Hindemith, Dvorak (Tue) (4142911).

Utrecht, Vredenburg, Recital Hall: The Vermeer Quartet of Chicago. Arria-ga, Janacek, Beethoven (Wed)

vermeer quartet of Chicago. Arriaga, Janacek, Beethoven (Wed) (213544).

The Hague, Congresgebouw: The Hague Philharmonic conducted by Hans Vonk, with Nelly Skolnikova, violin. Arriaga, Mendelssohn, Beethoven (Thur) (54800).

Schevenimgen, Circus Theatre, Jubilee concert by the Hague Philharmonic Orchestra and Choir conducted by Jo Ivens Honegger, Bruckner (Tue) (558300).

(55830).

Maastricht, Schouwburg, Raphael
Tric: Beethoven, Dvorak, Mendelssobn (Wed) (213300). imagen, Vereeniging Orlando Quar-tet Haydn, Wolf, Beethoven (Mon). Gelders Orchestra conducted by

oboe. Roussel, Voormolen, Bellini, Ravel (Wed) (2211.00). Eindhoven, Globe Theatre: Weber anniversary concert by Mieke van der Sluis, soprano, Eric Hoeprich, clar-inet, and Stanley Hoogland, piano (Tue) (111122).

Madrid's Autumn Festival offers guitar concert by Manuel Barrueco to music by Cimerosa, Mozart, Sor, Hanze and Granados. Sala Juan de Villanueva, Prado Museum (Tue) (468 09 50)

(180 (1930)
fadrid, Orquesta Sinfonica y Coro de
RTVE conducted by Oleg Caetani:
Guridi, Grieg, Mendelssohn, Sololists Erika Schmidt-Valentin, Manfred Fink and Giller Cachemaille. Barcelona's International Music Fesdecimals international Minist Fes-tival: Monday, La Scala Philhar-monic Orchestra conducted by Carlo Maria Giulini, Brahms. Tuesday: Lieder concert by Peter Schreier (banor), Norman Shetler plano: Beethoven, Schumann. Wed: Cracow Symphony Orchestra and Warsaw National Chorus; Penderecki's Requiem. Thu: Piano concert by Friedrich Gulda. Palau de la Musica Ca-

Vienna Symphoniker, conducted by Kurt Wöss. Viennese music. NHK Hall (Mon) (4031290) Munich Philhammoniker, conducted by Celibidache: Schumann, Musoy Cenndache: Schumann, Mus-sorgsky. Hitomi Memorial Hall, Showa Women's College, Sangen-jaya (Tue); Rossini, Richard Strauss, Brahma. Tokyo Bunka Kal-kan (Wed) (5711889; 9808080). Yew Japan Philharmonia Orchestra, conductors: Michlyoshi Inone and Tadashi Otaka; oboe, Burkhard Glactmer, trombone Vinko Globo-kar. Debussy, George Benjamin, To-ru Takemitsu. Suntory Hall, Ark ru Takemitsu. Sumiory Hall, Ark Hills, Akasaka (Wed) (5051010)

(45251516)

estre do Paris conducted by Da-

niel Barenboim, Maurizio Pollini, pi-ano: Xenakis, Chopin, Scriabin (Wed, Thur) Salle Pleyel

Richard Strauss concertos for oboe, clarinet and bassoon conducted by Lothar Zagrosek (Thur) Salle Fa-

Festival d'Art Sacre: Bordeaux's vocal

resures start secre: Bordeaux's vocal group Arpege and the Jean-Walter Andolf Instrumental ensemble: Haydn, Lecot (Tue) Saint-Nicholas-des-Champs Church, Metro Arts et Meliers (2271883) Bible Singers conducted by Joel Leflaic (Wed). Saint-Louis en-Tile Church.

ITALY

Milan: Teatro alla Scala: Michi Inous

conducting flautist Roberto Fabbri-ciani and Tenor Keith Lewis in Ben-

ciani and Tenor Keith Lewis in Ben-jamin Britten's Nocturne, Schoen-berg's Five Orchestral Pieces, Joli-vet's Concerto for Finte and Strings and Stravinsky's Symphony in Three Movements, (Fri). On Mon-day, the violinist Salvatore Accardo and the pianist Bruno Canino play-ing Richard Strauss's Sonata in D Flat Major, Stravinsky's Diverti-mento, and Carmen Fantasy by P. Sarasate y Navasquez. On Thus-day, Wolfgang Sawallisch conducts Dvorak's Karnaval Overbure, Hinde-mith's Mathis der Maler Symphony and Brahms's 3rd Symphony. (809128)

(809126) Milan: Stabilimento Ansaldo (Via Tor-

man; Statumento Ansalto (Via 10t-tona, 58.) La Scala Choir conducted by Giulio Bertola singing Two Chor-al Prebudes by Bach, Mendelssohn's Humne, for soprano, choir and or-gan and Brahms Liebeslieder (Wed) (809128)

Palais des Beanx Arts (512 50 45): New York Harlem Opera Eusemble in Carmen Jones (Wed): Belgian Na-tional Orchestra conducted by Yuri Ahronovitch with Silvia Marcovici, violin: Glinka, Glazounov, Dvorak

vart.
Odile Bailleux, organ: Frescobeldi, Ca-vazzoni, de Heredia, Cahanilles (Thur) Saint-Germain-des-Pres Church (45241516) (Thur).

Country value (5122369): Jean Claude Vanden Synden, piano: Beethoven, Lisst, Mussorgsky (Tue).

Vienna Hofburg Orchestra conducted by Gert Hofbaner, Waltzes and light opera, Konzerthaus, (Tues, Thur) Vienna Chamber Orchestra conducted by Philippe Entrement with Wolf-gang Schulz, flute, Claudia Antone-li, harp. Mozart. Konzerthaus Mo-zart Saal. Matiness on Sat, Sun. Alban Berg Quariet with Markus Wolf, violin. Mendelssohn, Mozart. Kon-zerthaus Mozart Saal (Mon, Tue). talana, Amadeu Vives 1. (3179982).
Madrid's Antimun Festival premiere's in Europe 'Africanis Instructus' by Music Theatre Group, Lenon Arts Center, US. Tentro Monumental, Atocha 65. (2271214) (Wed to Sun).

riuro Benedetti Michelangeli, Piano. Chopin, Debussy, Ravel. Konzert-haus (Wed)

#### PARIS

Georges Pludernsacher, piano: Liszt. (Mon) Salle Favart (42960611). Orchestre Colonne, conductor Kent Nagano, Jean-Philippe Collard solo-ist: Adams, Liszt, Tchaikovsky (Mon) Salle Pleyel (45610630). Vacuus Franco-German Philharmonic

Mario Bernardi and directed by John Copley, and Andrei Serben's production of Norma, which fea-tures Winifred Faix Brown in the ti-th role with Susanne Marsee as Ad-

the role with Sustame Marsee as Adalgies and Robert Grayson as Pollione, conducted by Imre Pailo; Lincoln Center (8705600)

Next Wave Festival (Brooklyn Academy of Music; Social Amnesia by the
Impossible Theater includes the
words of Hellen Keller, Jack London, Bertolt Brecht and John Dos
Passos in John Schneider's collaboration with the Impossible Theater in
a kaleidoscope of images, words and
music. Ends Oct 19. (7186384100).

Lyrie Opera: Christof Perick conducts
Pier Luigi Pizzi's production of
Parsifal, a Lyric Opera premiere,
with Tatiana Troyanos, Jon Vickers
and Hans Sotin. The Magic Flute and Hans Sotin. The Magic Finte features Francisco Araiza as Tamino and Judith Begen as Pamina, conducted by Leonard Slatkin in August Everding's production. Michael Tilson Thomas conducts John Copley's production of La Bohéme with Katia Ricciarelli as Mini and Luis Lima as Rodolpho. (332 2244).

tus von Websky: Beethoven (Tue) | Theatre Salle Pieyel Jennifer Bate, organ: Messiaen (Tue)

(427 7373 (CC) 734 8961).
Dalliance (Lyttelion): Tom Stoppard's new version of Schnitzler's Liebelei is a crushing disappointment only partly redeemed by Brenda Blethyn as the ruined working girl. A theatricalised travesty of the work adds to the confusion of middle-aged ac-

tity romp, while Verdi's Otello carries on regardless. (437 1592)
When We Are Married (Whitehall):
Matchless comic playing from an all star cast in Priestley's comic warhorse about silver wedding sumiversaries undermined by an inconvenient revelation. Bill Praser is a drunken Palstaffian photographer and the couples are led by Timothy West and Prunella Scales. The 1930 theatre has been beaufitifully renovated (300 7765).

vated. (930 7765). cises Off (Savoy): The funniest play

for years in London, now with an improved third act. Michael Blake-more's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor.

third-rate farce is a key factor. (828 8888).
Starlight Express (Apollo Victoria): Andrew Lloyd Webber's rollerskating folly has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disneyland, Star Wars and Cats are all influences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his meney back. (834 6184).

No child is known to have asked for his money back. (834 5184). 22nd Street (Drary Lane): No British equivalent has been found for New York's Jerry Orbach, but David Mer-rick's tap-dancing extravaganza has been rapturously received. (835 5108).

Madrid, Autumn Festival: "Kunqu aseria, Amunin Festival: "Kincjo,"
18th century opera of the Wanli (1573–1620) Ming Dynasty. First time in Spain with the collaboration of Paris Autumn Festival. Teatro Espanol, Principe 25. (4298297) (Wed, Thur).

Cats (Winter Garden): Still a sellout, Trevor Numa's production of T.S. El-liot's children's poetry set to trendy music is visually startling and choreographically feline, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 6262). 42nd Street (Majestic): An immodest

celebration of the beyday of Broadway in the 30s incorporates gents from the original film like Shuffle Off To Buffato with the appropriately brash and leggy hoofing by a large chorus line. (977 9026).

A Cherus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstasse which the property of the paper with its backstasse which the paper with its backstasse.

which the songs are used as anditions rather than emotions.
(239 6200).

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Tench film manages, barely, is captier the free of the sweet and Mignland and the state of the sweet and the state of th

to the confusion of middle-aged actors playing boyish dragoons in Peter Wood's mumbingly respectable production. (928 2252).

Lend Me A Tenor (Globe): Fresh and inventive operatic farce by new American author Ken Ludwig set in Cleveland. Chio in 1834. Dennis Lawson and Jan Francis lead an energetic company in mistaken identity romp, while Verdi's Otello carties on regardless. (437 1597)

Hig River (O'Neill): Roger Miller's mu-sic rescues this sedentary version of Huck Finn's adventures down the Mississippi, which walked off with many 1985 Tony awards almost by default. (248 0220). The Mystery of Edwin Drood (Imper-al): Rupert Holme's Tony-winning resurrection of the unfinished Dick-complexity to the property received.

ens classic is an ingenious musical with music-hall tunes where the au-dience picks an ending. (239 6200).

#### CHICAGO

Pump Boys and Dinettes (Apolio Cen-ter): Fecetious look at country music and down-home country life with a and down-home country life with a good best and some memorable songs, especially one played on kitchen utensils has proved to be a durable Chicago hit. (235 6100).

Galliee (Goodman): Brian Dennelty takes the title role in Bertoit Brecht's exploration of intellectual honesty in a repressive environment under the direction of Robert Fall who has just taken over as the

Fall, who has just taken over as the Goodman's artistic director. Ends Nov 1. (443 3800).

#### TOKYO

Kabuki (Kahuki-za): Kagamiyama Ko-kyo no Nichikie is a classic play about suicide and revenge among the ladies-in-waiting at the Shogun's palace. Good English programme and simultaneous commentary. Ka-buki-za, Higashi Ginza (5413131). Kabuki (National Theatre): As part of the theatre's 20th amoversary Jathe theatre's 20th anniversary Jathe theatres ZVIII anniversary Ja-pan's most popular Kabuki play Chushingura (Revenge of the 47 Samurai) will be played in its entire-ly. Good English programme and si-The Real Thing: The Japanese version of Tom Stoppard's play, directed by Leon Rubin with Bungako-za troupe

City 4F, Ikebukuro (987 5281). Continued on Page 17

starring Toru Emori, Klwako Tai-chi, and others. Sunshine Theatre, Sunshine Bunka Kaikan, Sunshine

#### **Opera and Ballet**

Don Carlos conducted by Georges Pre-

halle/Helene Garetti. Opéra Co-mique (4386 0511). China in the Autumn Festival Pro-gramme: Spectacles dans une Mai-son de The. Théâtre National de Chaillot (4727 8115).

Berlin, Deutsche Oper. Cosi fan tutte with Kathlyn Martin, Ute Walter, Carol Malone, Alejandro Ramirez and Andreas Schmidt. Rigoletto with Ingvar Wixell, Angela Den-ning Ryszard Karctykowski. Lis-beth Balslev takes the title role in Wieland Wagner's production of Sa-lome. On Frederick the Great's

wrote, Montezuma, will be per-formed to music by Carl Heinrich Graun, produced by Herbert We-nicke. Die Meistersinger von Nürnberg rounds off the week. Hamburg, Staatsoper: La clemenza di Tito stars Judith Beckmann, Doris Soffel, Werner Hollweg and Stafford These

Don Curlos conducted by Georges Pretre and produced in its original version by Marco Arturo Marelli who, by choosing a sober decor, allows full play to the opera's dreams. Paris Opera (4266 5022).

Arisane and Nanos conducted by Lothar Zagrosek with The Prima Donna Ariadne sung by Montserrat Caballe/Helene Garetti. Opera Comique (4296 0611).

China In the Autumn Festival Programme: Spectacles dans une Maison de The Théâtre National de Chaillot (4727 8115).

WEST GERMANY

WEST GERMANY

Regin National Opera, Coliseum: The new Mikado staged by Jonathan Miller, a 20s showbiz romp in black, grey and white, represents one of the company's more successful attempts to tackle a popular entertainment in a lively modern way. Eric Idle (as Ko-Ko), Felicity modern way. Eric Idle (as Ko-Ko), Felicity are revival of the John Cooley staging of Aida, a not very convincing attempt at ENO spectacle, with Janice at ENO spectacle, with Janice Cairns, Eduardo Alvares, and Linda Finnie leading the cast, and Madam Butterfly, in Graham Vick's selfconscious over-production, with Rosamund Illing in the title role. Rosamind lung in the true role.

Rosebery Avenus: The

Central Ballet of China performs all

week with a fascinating collection of

ballets and some fine dancers.

Boyal Opera House, Covent Garden: The Royal Ballet season is under way with a triple bill performance and the return of MacMillan's May-

Jacques Mercier, with Han de Vries,

#### STALY

forence: Teatro Metastasio (Prato): three ballets by American dancer and choregrapher, Twyla Tharp: The Glass Piece, with Mozart and Nine Sinatra Songs (Tue, Wed, Thurs). (2778236). Belogna: Teatro Comunale: Puccin's Sosgia: Teatro Commane: Puccars Tosca with Silvano Carroli, Raina Kabai Vanska, and Nicola Martinucci (alternating with Glandranco Cecchele), directed by Giancario Cobeli. Romano Gandolfi conducts, scenery and costumes are by Paolo Tommasi. (Fr) (22 29 99) masi. (Fri) (22,29.99)

#### **NETHERLANDS**

Indhoven, Schouwburg. The New York Harlem Opera Ensemble with Carmen Jones conducted by William Barkhymer, Ruby Hinds in the title role (Thur) (111122). rosingen, Schouwburg. Hoofdstad Operette with Millöcker's Der Bet-telstudent directed by Alexander

Pichler and conducted by Martin Mälzer and commerced by Marun Mälzer (Mon, Wed) (125645) The Ballet USA company on tour. Mon in Amsterdam, Carre (225225), Wed in Rotterdam, Zuldplein Theatre

# in Knusmam, Zhapen Inserie (815844), Thur in Groningen, Schouwburg (125645). Icheveningen, Circus Theatra. Julie West and her ballet company with ABC and Spatial Freeway (Mon) SPAIN

Barcelona: Ballet National de Mar-seille Roland Petit (Mon). Le Chat Botte and (Tue), Ma Pavlova. Gran Teatre del Licen, Sant Pau 1

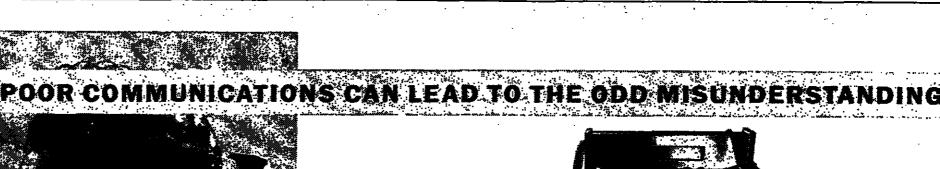
Staatsoper: Orpheus conducted by Schirmer with Jaska, Seyfried, Pon-gor (Fri). La Traviata conducted by gov (Fri). La Traviata conducted by Boncompagni with Szuecs, Sima, Slania, Hadley (Sat). Der Fliegende Holländer conducted by Schneider with Mekler, Ganda, Holle, Koenig with mekser, Gunda, Houe, Noemg (Sun, Thur). Elektra conducted by Letiner with Ludwig, Martin, Rep-pel, Simonida, Bence, Gonda (Mon). L'Elisier d'Amore conducted by Wei-kert with McLaughlin, Sima, Hadley, Pola, von Kannen (Tue). Il Barbiere de Seviglia conducted by Wewikert with Gruberova, Slania, Gozzales, von Kannen, Furlanetto, Pola (Wed), (51444/2655).

#### **NEW YORK**

Metropolitan Opera (Opera House): James Levine conducts Le Nozze de Figaro in Jean-Pierre Ponnelle's production with Elisabeth Söderström, Kathleen Battle and Thomas Hampson. John Dexter's production of Aida is conducted by Nello Santi with Martina Arroyo, Grace Bumbry, and Leo Nucci. Julius Rudel conducts Manon in Gian Carlo Menotit's production with Leona Mitchell, Ermanno Mauro and Brian Schemayder; Otto Schenk's production of Die Walkire is conducted by James Levine with Hildegard Behrens, Jeannine Altmeyer and Simon Estes. Lincoln Center (3828000) Thomas Hampson, John Dexter's

(382 6000)

New York City Opera (NY State Theatre): The week features Anthony Davis's X (The Life and Times of Malvis a (the time and times of man-colm X) with libretto by Thulani Da-vis and story by Christopher Devis in Rhoda Davis's production con-ducted by Christopher Keene, as well as Don Quichotte, conducted by



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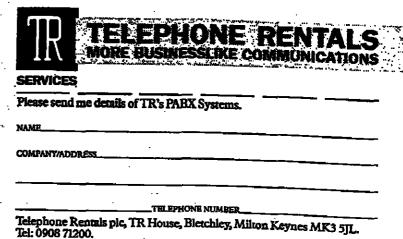
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# A wacky regression to infantilism

Other halves directed by John Alchemy: The Surrealist Worlds of the Brothers Quay and Jan Svank-

Times Friday October

Pirates is a pirate film in which nobody walks the plank. which holody wairs the plank.
This is perhaps just as well
since the ceremony can be
saved up for the director himself. Roman Polanski. since the ceremony can be sany accent, I affably challenged saved up for the director himburstell, Roman Polanski.

Alas and alack, however did things go so wrong? Polanski, realising what he claims was a cockney accent now for his role as Captain Red, the bearded brigand who boards a passing spanish ship and in the style of Treasure Island," gathered together a \$25m corder to lay hands on a price-budget, a specially built Spanish galleon (which graced the Cannes Film Festival back in May), Walter Matthau in to have lost his command of the lead and a two-hour cockney in the years since the expenditure of fights, explo-

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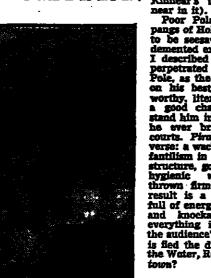
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locations and general buccaneering hoop-ia. What he failed to gather was a script. The screen-play by himself and Gerard Brach (his collaborator on Tess) is devoid of mamorable lines, memorable events or

memorable events of memorable characters.
Standing squarely in the blind eye of this directionless hurricane is poor Mr Matthau. Many years age at the Ivy Restaurant, when the actor claimed to be able to mimic any accent, I affably challenged bim to produce a cockyer one.



Walter Matthau in "Pirates"

I always thought that English therapy class in a mental hospirates were supposed to speak pital. Flung out thence into a son (a mouse) he sets out to with Cornish accents: as in new house paid for by her destroy the evil Professor Rational Almarinh, Jim lad" and other estranged husband, Miss Harrow gan (a rat) and to foil the such expostniations.

Meanwhile Cap'n Red's young friend the Frog (Chris Cam-

pion) speaks with a French accent, the Spanish princess they bump into (Charlotte Lewis) speaks as if from RADA, and everyone else speaks as it from the speaks as it from the speaks as a faccent that comes to them.

But let us not dwell on this brogues' gallery. The film gets to better when the characters forsake words for deeds. The shipboard fights are choreographed for ill-timed slapstick, ever, I am puzzled about several things in the film: such as the palacity. The film gets with the main role, her pliant, palacity palaci

verse: a wacky regression to in-fantilism in which literacy, wit, structure, good taste and other hygienic unnecessaries are thrown family overboard. The result is a two-hour bundight, full of energy without direction and knockabout assaults on everything in sight, not least the audience's patience. Whither is fled the director of Fatigue is fled the director of Knife in the Water, Repulsion and China-

New Zealand's Other Halves is one of those problem pictures whose big-eyed seriousness calls takes the boy under her wing and then into her bed (and is soon skirmishing with the police

mountainside, this tale of a farming family spirals from realism to a startling apoca-lypse. The seasons turn; the daily tasks of haymaking and harvesting are done; and a teen-age brother and sister, cut off from the outside world by a conspiracy of remote location and paerntal puritanism, finally succumb to incest. All hell then breaks loose. But not suddenly; rather with a slow-burn horror that finally crisps into tragedy.

Basil The Great Mouse Detective is another new animated feature from the Disney studios whose objected schromanes can't learner from the Drom the Street work of the first and on one to award A for effort. A that fails, also, to revive the now owes him great gratitude 32-year-old woman with emotional problems (Lisa Harrow) in 1897, it concerns the epony. They do not make films like meets a 16-year-old Polynesian mous Basil, who lives behind that any more; and probably boy with criminal problems the wainscot in 221B Baker they do not make such pro(Mark Pilisi) in a group Street, home of another famons ducers, either.

gan (a rat) and to foil the Professor's plot to topple the monarch, who bears a strong resemblance to Queen Victoria

soon skirmishing with the police as his fellow gang members also camp out under her roof).

Will she "find herseif" emotionally even as she "loses" herself socially, frowned at by the Fuzz and tak-taked at by her former friends?

Lisz Harrow copes bravely with the main role, her pliant, pall-lipped, Nordic features suggesting an Ingmar Bergman diva gone Down Under. However, I am puzzled about several

Animation more startling is to be found at the ICA, in a season titled "Alchemy!: the Surrealist Worlds of the Brothers Guay and Jan Swankmajer." Here frightening things happen. Cartoonery and modelwork are delivered into the hands of a Czech fantasist with a fundass to grand on?). When in doubt, Polanski throws in the odd rubber python or inflatable shark. And when in further doubt, he has Matthau urinate into slave-dealer Roy Kinnear's bathinb (with Kinnear's bathinb (

secrets.
In a world today whose animation-lovers mostly prefer
Thunderbirds or the Muppets—
or the more extrovert nastiness
of Spitting Image — work like
this is rarely seen and rarely
sung. But once seen it is never
forgotten. And once sung by a few converts, perhaps the song will get around.

Hal Wallis, one of the great Hollywood producers, died yes-terday aged 87. What can one say about a man who helped to bring forth Little Caesar, A Midsummer Night's Dream, Jezebel, Dark Victory. The Maltese Falcon, Now Voyager and Casablanca except that the world owed him a living and



Scene from "Galanteries"

The Royal Ballet/Covent Garden

Clement Crisp

The Royal Ballet's autumn season opened on Wednesday with a quadruple bill. We wel-come, first of all, the return of Ashton's realisation of La Valse after several years absence, albeit the Levasseur designs give the piece an over-upholstered look which accords neither with the vertiginous whirl of Ravel's score (rather too dutifully played by the orchestra under Isalah Jackson) nor with the intricacies of Ashton's choreography.

The patterns of the dance would, I suspect, now be better served by being seen on a stage clear to the cyclorama so that Ashton's complex tracery of ideas could be more cleanly appreciated. And as a fashion note, I feel that the three leading women's dresses need to be re-studied; they are too blatant in colour and do too blatant in colour and do not reflect the nuance of move-ment given to their wearers.

Colour is at a premium in David Bintley's Galanteries, receiving its Opera House première after its first performance

dents and opinions. Tarleton is the underwear magnate whose daughter Hypatia is aroused from a languid betrothal to Lord

Summerhays's fatuous son by a man with three fathers who drops out of the sky accompanied by the Polish adven-

This free-spirited heroine, played with an emphatically husky accent by Jane Lapotaire

in brown leather, charms all the

men and excites Hypatia. Even Shaw's staunchest advocates had this summer at the Vancouver
Expo '86. It is set to two Mozart
scores—the Serenade K101
(which is a suite of contredouses) and the Divertimento K205—and is a succession of plotless entries for four principal couples and four attendant women. It is neat, pleasantly made, but for unfathomable reasons is set, by Jan Blake, as an exercise in grey on grey. The costumes are almost aggressively Puritan in cut, and they are seen against a backdrop like a spectral cross-word puzzle bisected by two slashing curves.

The effect is somehow lower-The effect is somehow lowering to the spirits, and the dance has a sentimental air, offering daintiness and gentle charm in slightly wearisome good taste. The result is anodyne, though there are sprightly sections for the various soloists, among whom Fiona Chadwick shines by the beautiful ease of her rechnique.

The other novelty of the evening is the Royal Ballet's acquisition of Jerome Robbins' Opus 19/The Dreamer, which

shnikov with the New York City Ballet, it was seen here during that company's 1979 London season. With Jonathan Cope now the hero, and Cynthia Harvey in Patricia McBride's created role, it lacks an essential emotional focus which might rescue the choreography from seeming inconclusive: the

might rescue the choreography from seeming inconclusive: the yearnings and agitations of the leading figures do not, as yet, compel attention.

Happily the revival of The Concert which follows leaves no doubt about feelings or the agitations which beset its wild assemblage of music lovers. Jennifer Penney is adorably scatty as the woman who suffers most from being out-hatted, or left with an extra hand, or being pursued by Michael Coleman's antic Groucho-figure, and Marguerite Porter is the menacing (and menaced) matron. It re-(and menaced) matron. It remains a comic triumph, and has been tautly and excellently re-

#### Lutoslawski/Festival Hall

Max Loppert

not have been more happily is neat; but that organised—a presentation by one notable medallist-composer to another, in the society's best

For the sheer s tradition; and then the performance of a work that demonstrated, better than any mere medal can, just why its latest recipient was so fitly honoured.

The symphony is a mature work by a master composer at the peak of his powers. A second hearing after a long interval (I had not encountered the symphony since its British premiere, two and a half years ago) proved all the more exciting for the gap:

There the plainest presided.

Continued from Page 16

**Exhibitions** 

At the start of the second that constitutes the work's half of Wednesday's Royal Phil. structural rappel à l'ordre—one harmonic Society concert (the first of its current season). Michael Tippett presented Witold Lutoalawaki with the society's Gold Medal; immediately after that the senior component part is re-assembled Apart from the McGuinness Caravaggio play, continuing at the Gate, the main attraction this week at the Dublin Theatre MacGuinness Caravaggio play, continuing at the Gate, the main attraction this week at the Dublin Theatre Society's Gold Medal; immediately after that the senior component part is re-assembled

The symphony is a mature work by a master composer at the peak of his powers. A second hearing after a long interval (I had not encountered the symphony since its British premiere, two and a half years ago) proved all the more exciting for the gap:

From the plainest musical materials, and wift a pleasure-materials, and wift a pleasure-giving appetite for the exploration of those materials, Lutoslawski has created a genuine, and the provided slawski has created a genuine, and then provided for modern symphonic argument. In the beginning, after motor of those good days.

The symphony is a mature work by a master composer at his conducts on the first half, and with a pleasure-materials, lattosic of the composer with a pleasure-materials, lattoside water-light, stretch of modern symphonic argument. In the beginning, after the playing must be mightly has been sounded—the motor of those good days.

The symphony is a mature work by a decended of the first half, and with splead colours of the tribal rituals of a Mayo burch of bays, the Carneys, ruled by their imperious Dada. Lattors Dada has come to Coventry and three of Coventry with the youngest son. Des. to find him work. They, and three of the sale working on roads and in the underworld, have descended on the home of Michael Carney and his can tribal rituals of a Mayo burch of body and vivacity. In the first half, and vivacity. In the first half, and vivacity. In the first half, are with splead exactions as well as stready working on roads and in the underworld, have descended on the home of Michael Carney and his country and traumate study of the tribal rituals of a Mayo burch of base country and vivacity. In the first half, and vivacity. In the first half, and vivacity. In the first half, and vivacity is the fi

#### A Whistle in the Dark/Abbey Theatre, Dublin

#### Michael Coveney

withd Lutolawaki with the society's Gold Medal; immediately after that, the senior for that elating series of Philharmonia in a reading of that elating series of decorated unisons rising glow-list that Symphony (1983). The succession of events could not have been more happily organised—a presentation by

dramatist's early work as was the recent Royal Court revival of Bond's Pope's Wedding. For the sheer sound of the piece is a pleasure of a quite dazzling kind — a "concerto for onchestra" symphony of luminous textures sometimes fiercely interrupted and then singingly collated. Lutoslawski conducts his own music with economical eventuate of the tribal rituals of a Mayo bunch of hure the Carnave of the tribal rituals of a Mayo bunch of hure the Carnave of the carnave of the tribal rituals of a Mayo bunch of the tribal rituals of the tribal ritua

Apart from the McGuinness themselves in one of England's point of cathersis. Another bad Caravaggio play, continuing at the Gate, the main attraction the lacerating crudity of O'Nell, this week at the Dublin Theatre Festival was a revival at the running blood. Michael, played war immigrant labour wave.

The play veers between shocking realism and an overheated theatrical starkness, an oscillation perfectly judged in Garry Hines's brilliant production. The offstage focus of the action is the Wild West showdown with the Mulryan tribe (nothing like sectarian dispute) (nothing like sectarian dispute

running blood. Michael, played war immigrant labour wave.

with a coruscating disgust and lilting resignation by Dermot Crowley, wants to break the ties. But Dada will jeer at him for owning a house, will remove his belt and send him to bed propped up between his brothers.

With this Abbey success, Miss Hinds, founding director of the Druid touring company, is thought to have become a contender for the still vacant Abbey artistic directorship. Michael Colgan's regime at the Gate has styles the initiative experience. ied on piotessness and amora-lity, can protect us from these objections; the great virtue of John Caird's extremely hand-some and acrupulous revival for the RSC is that we can accept the ritual of debate while in-dulging the silliness of the incistolen the initiative away from the Abbey. Patrick Mason's production of The Great Hunger, returning to the Abbey on October 20, and this important Murphy revival suggests that there is still some life in the old dog of a place yet.

With McGuinness at the Gate, Murphy at the Abbey and box

#### Misalliance/Barbican

#### **Michael Coveney**

education, and workers' rights. is the monoplane's crash into "Rome fell. Babylon fell. Tarleton's vinery. Mr Caird and Hindhead's turn will come" his designer Roger Butlin bring The great objection to Shaw's 1910 static discussion play about parents and children is that it goes nowhere slowly, grinding to an inconclusive balt on the Surrey hillside of John Tarleton's residence recently in-vaded by a Polish sviatrix, a homicidal clerk and the repre-sentative members of a foreign office family more accustomed to controlling the restless natives than educating their off-spring. But modern theatre habits, fed on plotlessness and amora-

felt much better for the experi-ence, thank you.

event (apart from the clerk's catches the eye and rescues an aborted assassination attempt) impossible part.

"Rome fell. Babylon fell.
Hindhead's turn will come" spews the beetroot-complexioned avenging clark of Mick Ford, conveying the whole bottled resemtment of the clerical workforce whose personified morality (housed by chance in a portable Turkish bath) witnesses Hypatia (Caroline Goodall) chasing her Percival through the Surrey bracken. Shock in a different regional style is registered by Elizabeth Spriggs's magisterially manve Mrs Tarleton, a woman who has brushed with marchionesses and The RSC hopes to revive its dismal Barbican fortunes of This is the point about the play. For once, Shaw's talking heads are allowed, quite literally, to talk themselves out. It is an intriguing, occasionally exhausting spectacle, but it is novel and unlike any other of comer Richard McCabe and the comer Richard McCabe and fawning Beautley and fawning Beautley and fawning Beautley. his socially cemented dramas. gauche and fawning Beniey, a The one genuinely disruptive near ringer for Griff Rhy Jones,

#### Simon Boccanegra/Glyndebourne

#### Ronald Crichton

Glyndebourne Touring Opera encouragingly well, opens the autumn tour as usual Malcolm Donnelli's corsair-in the home theatre. This year, turned-Doge of Genoa is a cre-Snaw's staunchest advocates had difficulties running up a flag for a piece Desmond MacCarthy viewed as a dry run for Henribreak House. But Tarleton is not a governing mystic like Shotover; Brian Cox, with the just application of his whiplash Callie delivery appears a London the home ineares. This year, turned-togs of Genia is a createry they play there for two weeks, giving, with the aid of a cluster of local sponsors, including reliable performer is now some East Sussex County Council, "a thing more. A similar developlocal festival for local people." Coltic delivery, presents a Leeds merchant buffeted by a curious set of circumstances requiring his opinions on marriage without love, natural selection,

tor of production and musical director to the touring company, it comes up as genuine Glyndebourne ensemble work on a level GTO has not always reached in recent years. There is excellent playing by the Bournemouth Sinfonietta (the sound on Wednesday in this capricious house was a treat) and stalwart work from the charms.

able soprano sings the difficult music without pecking or fudging. The villain. Paolo, of Christopher Thornton-Holmes is an intelligent reading of a tricky role.

Even the enemies of surtitles must admit that there is justification for them in Boccanegra to help innocent speciators through the obscurities of this

East Sussex was rewarded on Geoffrey Moses—one wants, per-wednesday night with an excel-haps a little more baleful craslent performance of Verdi's giness in the later scenes.

Simon Bocconegra. I did not Keith Erwen brings overflowing
see Peter Hall's production commitment to the tenor. when it was new in the summer, Gabriele Adorno, always awkbut noticed a certain reserve ward because the character so
in the reactions of some who
did.

In the capable hands of the fence. Some may find
the Amelia of Marie Slorach a Stephen Lawless and Graeme little hard and strident. I wel-Jenkins, now respectively directome the forthright way this tor of production and musical able soprano sings the difficult directors to the towning com-

must admit that there is justifi-cation for them in Bocconegra to help innocent spectators through the obscurities of this charas.

In a way, past neglect of Bocconegra has worked to the opera's advantage. The normal accumulated mass of tradition pushed too far forward, much and old recordings does not exist. One can hardly refer a modern Simon or Amelia or through the obscurities of this plot. The production does not always help—the great council-thamber scene, with the action pushed too far forward, much resonance lost and the principals disappearing from view in the swirling mass of swords and exist. One can hardly refer a modern Simon or Amelia or the swirling mass of swords and cloaks, its something of a discounthough, in truth, the roles deserve singers of that standard, though, is well above calibre. They, and the bass what one might expect in a fierce, are daunting assignments. On the required level opera. Oxford, Plymouth, Nor-GTO meets the challenge wich and Manchester, take note.

# Vesice: Museo Correr (Ala Napoleonica): Le Corbusier: painter and sculpture: Over 200 of his lesser-known works, including sculpture, watercolours, peneil drawings and collages by the greet French/Swiss architect. Le Corbusier loved Venice and visited the city frequently. The exhibition includes his project for the Ospedale a San Globbe, in Venice, designed during the least year of his life (1965). Ends Oct 30. Reme: Museo Nazionale delle Arti e Tradizioni Popolari (Plazza Marconia, eur): "Precious Ornamentia." A large collection of Fulk jewellery from all over Italy, dating from the turn of the century, flustrated with charming photographs of heavily bejewelled countrywoman. Until Nov 30. WEST GERMANY

bejewelled countrywoman. Chili
Nov 30.
Venice: Fondazione Cini, Isola di S.
Giorgio: Views of Dresden: Bernado
Bellotto – (1720-1780); twenty paintings and several engravings by a
painter who follows Canaletto and
Guardi as a close third in the league
of Venetian landscape artists. All
the works have been lant by the
Dresden Museum. Until November
9th.

PAR#

Prancois Boucher: the 86 paintings and 25 drawings of his first major and 23 drawings of the pastel co-loured world he peopled with volunt-nous goddesses and Shepherds. Pre-mier Peintre du Roi, a favourite and friend of Madame de Pompedour. Boucher personified the lightheart-ed charm and seduction of the Louis XVth Period. His pastoral and myth-ological scenes reproduced by en-gravings, tapestries and on Sevres

Kunstverein: Promoci 55 Telescope

porcelain spread the influence of French court art all over Europe. Grand Pakris, closed Toe, Ends Jan 5th (438 5410). Brueghel dynasty: the blend of crude realism and poetic vision proper to the Golden Age of Fizmish painting is shown in the confrontation of the two Brueghel brothers, Floter the Younger and Jan the Elder. Galerie d'Art St. Honoré, 267, Rue Saint Honoré 4220 1533;

Resent Villa Hilgelt The chairman of Krupp, Dr Berthold Beitz, who is also head of the private Ruhr cultural institute, was the moving force behind this exhibition, helped by Mr Erich Honeoker, the East German leader. The Villa Hilgel, 114 years old, has been redecorated for the exhibition. This is the first show organised by the institute, founded three years ago on the initiative of the Krupp Foundation. The treasures from the period 1804-1733 of greet Electors are on loan from Dreaden's state cultural collections. The eight royal collections are presented separately with characteristic master works. There is also one of the oldest and most complete coin collections in the world and a huge collections in the world and a huge collections in the world and a huge collection of arms and oupper engravings. tion of arms and copper angravings by Boucher, Chardin, Piranasti and Tiepolo. The picture gallery includes works by Titian, Poussin, Valas-quer, Rubens, Rembrandt and Cra-

quer. Rubens, Rembrandt and Cra-nach. Ends Nov 2.
Suntigart, Wurttambergischer Kunst-verein: Artists in Germany from 1900 to 1945 represented with 200 pictures and sculptures. Ends Nov 9.
Minches, Neue Pinakothek: King Ludwig I as a collector: A photogra-phic exhibition commemorating the 200th anniversary of his birth. Ends Nov 23.

bition shows the turning away from expressionism with 100 artists from Europe and the US represented. All works were done this year and include artists such as Rob Scholte, Salvo, Donald Baechler, Christa Niher, Miguel Barcelo, Anthony Germley and Luigi Stoisa. Ends Nov 2.

The Royal Academy: Je Suis le Cahier — the Sketchbooks of Pleasso. It is in an artist's sketchbooks and notabooks, wen more than in his drawings, that he demonstrates the true nature of his ideas. Without thought of any public role or statement, with no reason to think anyone will see I his work, he is free to oberve and work on variations upon his theme entirely as he chooses. When the artist is a very greiat one the creative discovery is quite simply entirelling. Pleasso left some 175 sketchbooks from the mid-1896s to the late 1960s, until now never the late 1960s, until now never shown in public. Organised by the Pace-Gallery of New York and sent on tour by American Express, it contains work from 45 of the books. Ends Nov 19.

METHERLANCS

Laren, Singer Museum: The tradi-tional Autumn Flora exhibition, a combination of visual arts and flower arrangements, takes the theme of the circus with works by Karel Ap-pel, Leo Gestel, Michael Parkes and many others. Ends Oct 19. Imsterdem, Stedelijk Museum. Photo-graphic retrospective of Gordon Matta-Clark's architectural sculp-

ture' from 1986-78. Ends Oct 22. Hearless, Frans Hals Museum. In Indivig I as a collector: A photographic exhibition commemorating the 200th anniversary of his birth. Ends Nov 23.

Frankfurt, Schirn Kunsthalle und Kunstverein: Prospect \$6. This exhi-

from the museum's collection, Ends Nov 9. Tests of the Elite focuses on Am-sterdam's rich merchant class and its influence on art and culture as part of the celebration of the 18th century currently taking place in se-ven Dutch museums. Ends Dec 7.

century currently taking place in seven Dutch musetums. Ends Dec 7.

The Hague, Museon. The legends and facts surrounding the life and voyages of St Brendan, the 6th-century Triah Odysseus', are examined with the aid of facethuly illuminated manuscripts and early printed books. Ends October 23.

Zataben, Stadelijk Museum. An exhibition commencenting St Philip Skiney, the "flower of English thivalry", who died 480 years ago attempting to liberate Zutphen from the Spanish. Ends November 9.

Endheven, Van Abbe Museum. Currently drawing a record number of visitors to the 50th anniversary Eye level exhibition of its entire collection. The 1,500 works read like a roll-call of modern art, from Chagall, Kandinsky, Braque and Picaso to Klein, LeWitt, Baselitz and Kiefer. Ends Nov 9.

Ameteodam, Tropenmuseum. The Enman Story charts evolution from the

meterdam, Tropenumseum. The Hu-man Story charts evolution from the origin of the universe, through the age of the dinosaurs and the appearage of the dinosaurs and the sppearance of the first primates, up to the present day. Video programmes, life-size reconstructions of early hominids (including Leakay's famous Lucy) and touch-screen displays illustrate this detailed story of mankind previously sten at the Commonwealth Institute. With an introductory section on the theory that a meteorite impact 64 million years ago led to the extinction of the dinosaurs and cleared the way for dinosaurs and cleared the way for the birds and mammais. Ends Oct 19.

Austerdam, Van Gogh Museum: Gan-

Dian — a submerged kingdom of China: According to the organisers this is the first exhibition in the west of treasures from the Dian Kingdom, which traisted more than 2,900 years ago in south-west China. Umsual and spectacular gilded bronzes were discovered only 30 years ago in Dian burist grounds. Exhibits include dramatic groups of men and animals, showing somes of war, dance and selebration. Also on show are weapons, tools, musical instru-

and executation. Also on show are weapons, tools, musical instruments, agricultural and weaving equipment, bronze drums and jowel house from what must have been a vigorous outlane. Museum of Mankind, Neue Hofburg, Ends Nov 23. **NEW YORK** Misseum of the City of New York: Arbit Elatar's paintings, drawings and sculptures of Three Penny Opera covering 12 scenes and 11 characters, were inspired by the historic Thenire de Lys production in 1934 starring Lotte Lenya. Each Oct 15.

Misseum of Madern Art: Vienna 1900, including 700 paintings, designs and objects, covers silverware, jewellery, furniture and ceramics, with the Successionists like Klimt and

the Successionists like Klimt and his Golden Style, as well as Ko-koschka and Schiele in a compre-bensive exhibit that illuminates the hensive exhibit that illuminates the birth of modernism. Ends Oct 21.

Cooper Hewitt Museum: Hollywood, Legand and Reality celebrates the history of America's greatest popular culture in all its excesses and intimacies through the various crafts like production, direction, editing and special effects. Ends Oct 25.

Boxeo Caraccia Hall: While Carnegle Hall is being renovated, the exhibition space at the Performing Arts Labrary at Lincoin Center honours

the venerable venue with original architectural drawings and cut-away models along with a tribute to violinist Isaac Stern, president of Carnegie Hall, and memorabilia like the original programme of 1891 and other programme covers. International Center of Phetography: David Hockney's photo collage show, called A Wider Perspective, consists of vistas captured in serial photographs just together with playfulness by the artist. Three films of interviews are also on view. Ends Nov 9. WASHINGTON

National Gallery: Viannese Renaissance sculpture from the Kunsthistorisches Museum includes work by Bertoldo di Giovanni, Andrea Briosco, and Alassandro Vittoria. Ends Nov 30.

Hirabhorn Museum: More than 130

paintings, sculptures and drawings from a 5,300 donation by the ma-seum's founder Joseph H. Rirshhorn on his death go on view with works by major contemporary art-ists including Illem Kooning, Ar-shile Gorky, Frank Stelle and Ren-ry Moore. Ends Nov 16,

Chicago Historical Society: Louis Sul-livan, a seminal figure in American architecture, is calebrated in an exlivan, a seminal figure in American architecture, is calabrated in an exhibit in the city he made architecture rally famous with newly made models of his buildings along with drawings, sketches and building fragments emphasising his use of ornament. Ends Dec 31.

In the city he made architecture rally famous with newly made models of his buildings along with drawings, sketches and building fragments emphasising his use of ornament. Ends Dec 31.

In the city he made architecture of the Elgin Marbles yet but the Greek Embassy turned up at 50 control of the 15th century, made in England and for many years at Sawston Hall in Cambridgeshire, sold for £9,900 (within extimate) at Christials.

ment. Ends Dec 31

Art Institute: Ten centuries of Hungarian goldsmithing is displayed in a visiting exhibit of 69 pieces covering religious and secular commissions including medieval and renaissance chalices, chrial, monstrances and religiousies as well as avies of in-

#### Saleroom

lon.
The jewels sale was a tremendismithing is displayed in a gexhibit of 69 pieces covering down success, with the morning day afternoon. It was bought us and secular commissions in medical and renaissance and lust 1.9 per cent unsold. Diamonds are obviously back in fashion with a diamond sautoir of 1925 by Van Cleef and Arpels family of Sawston.

The jewels gate was a trement day afternoon. It was bought by the furniture dealer Jonathan Harris and had been sold by a Roman Catholic priest confession with a diamond sautoir nected with the Huddleston of 1925 by Van Cleef and Arpels

Greec may not be getting back trebling its forecast at £94,600.

(within estimate) at Christie's South Kensington on Wednes-

#### FINANCIALTIMES

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Friday October 10 1986

# High Noon in Reykjavik

THE REST of the world is setting great store by this week's singled out for particular attention: an interim agreement on javik in the hope that it will break the logjam in the arms control negotiations between the super-powers and thus lead to the super-powers are the super-powers and thus lead to the super-powers are the super-powers and thus lead to the super-powers are the super-powers and thus lead to the super-powers are the super-powers and thus lead to the super-powers are thus the super-powers are the super-powers and thus lead to the super-powers are the super-powers and thus lead to the super-powers are the super-powers to an easing of international

set themselves a compatible agenda for their discusions. The rest of the world would be wise not to count too much on Reykiavik providing a solution, or even the promise of a solution, to its problems.

The major ground for optimism is that Mr Mikhail Gorbachev is manifestly anxious to secure, and may be prepared to go to considerable lengths to engineer, a durable improve-ment in the international atmoment in the international atmosphere, starting with a reduction in the tension between the Soviet Union and the US. Such an easing of tension, he has repeatedly made plain, is necessary for the Soviet Union, in order to permit a curb on defence spending and a transfer of resources into the civil sector of the Soviet economy. For exactly the same reason, he has repeatedly argued that the has repeatedly argued that the only purpose of summit meet-ings is to reach agreement on specific issues, notably in the field of arms control.

Particular attention

President Reagan's fundamental position appears more ambivalent. In recent years he has abandoned his violently anti-Soviet rhetoric, though there seems little reason to suppose that his hostility to the world's leading Communist state has in any way abated. He seems reasonably content with an atmospheric improvement in re-lations with the Soviet Union; but where the military security of the US is concerned, it is not yet clear that he trusts the Russians enough to sign any arms control agreement with them. It may suit his domestic political book to soothe the political book to soothe the anti-nuclear lobby by appearing at an amiable media event with Mr Gorbachev; it may not suit his domestic political book to risk accusations, from his critics on the hard right, that he is jeopardising America's security. This ambivalence is reflected in some of the briefing which has emerged from the two capitals. In Moscow, it is being reiterated that the purpose of this meeting is to reach agree-

contradictory voices; but the most authoritative tone has been struck by the State Department, But it is not at all clear that the two leaders have embarked that this meeting will necesson the encounter with a common objective in mind, or have even on the date of the next full-dress summit in Washing-

> overstating their case. This weekend's meeting was fixed at extremely short notice; if it is to produce agreements which are both substantive and equitable, it can only do so on issues where there is already a broad measure of agreement in principle, and where the outstanding issues are very simple. The Russians know that President Reagan will not sign a nuclear test ban agreement; America's European allies will hope that he does not rush to sign a Euromissile agreement, for fear that he concedes too much.

He will not sign a nuclear test ban agreement because he believes that nuclear testing is necessary; necessary, among other things, for the development of a nuclear-powered X-ray laser as part of a space-based Star Wars system. There might be more hope of progress if Mr Gorbachev were to the coefficient of the coefficients of the coefficients. start by seeking improved verification methods, so as to agree tighter curbs on testing limits.

Unsolved problems

The centrepiece of a Euromissile agreement, for 100 warheads on each side, may be
within grasp. But there are
serious unsolved problems:
what to do about the Soviet
missiles in Asia, and what to do
about the short-range missiles
in Europe. President Reagan
is not an expert, and a rushed is not an expert, and a rushed agreement might not be a good agreement.
American warnings that Reyk-

javik may not produce concrete agreements, could be simple prudence; it is as well not to

# Power transfer in Israel

ISRAEL'S GOVERNMENT of National Unity has defied most expert predictions, the odds of the bookmakers and probably the expectations of most of its members — it has survived for two years. Today, Mr Shimon Peres resigns as Prime Minister to make way for Mr Yitzhak Shamir, Foreign Minister, for the second half of the Government's life.

Mr Peres steps aside, having enhanced both his personal reputation and that of the Labour Party which now enjoys a considerable lead over Likud soften the presentation of his soften the presentation of his views even when dealing with Western allies. Mr Shamir voted against the peace treaty with Egypt and is fundamentally opposed to any territorial composed to any ISRAEL'S GOVERNMENT of Zionism, He sees no reason t

Labour Party which now enjoys a considerable lead over Likud in the public opinion polls. The Labour leader can claim with justification that he has gone a long way towards achieving some of the goals he set him-self on taking office.

Most notably, he has restored order to the economy and sharply reduced the banana-republic levels of inflation which he inherited. It is far more doubtful whether he has done crossed to the control to done enough to cure the economy's structural weakness. The Israeli economy will continue to require constant and

sensitive nursing if its recovery is to prove durable.

Mr Peres also largely fulfilled his pledge to get the troops out of Lebanon in the vasion. It is regrettable that he ternational appeals for UN enjoy troops to be allowed to exercise years.

have helped to create an atmosphere in which it is possible to believe that Israel is willing to enter negotiations with an implied willingness to compromise.

#### Sound policies

These factors have all assisted Israel to recover much of the these are contributing to the international goodwill it sacrimood of apprehension in the international goodwill it sacri- mood ficed during 1982 and 1983. The region. challenge for Mr Shamir is whether he can maintain the momentum while building on the other achievements of the the other achievements of the US and Western Europe Government of which he is a

record it is difficult to be optito take over, but from next week mistic. He represents the hard-he is the man with whom they line, nationalistic concept of will have to deal.

spending and the settlement building programme in the occu-pied territories exercised by Mr Peres. The previous brief pre-miership of Mr Shamir, follow-ing the resignation of Mr Mena-hem Begin in 1983, showed that his political and idealogical comhis political and ideological com-mitments tend to take precedence over sound economic policies. However. Mr Shamir is not

going to be allowed much room in which to manoeuvre. He denied him if he rocks the coalition boat too vigorously.

Apprehensive mood

Given the current state of the be extremely anxious to avoid being forced into an election has not completed the with-drawal, in spite of repeated in-option which Mr Peres will enjoy throughout the next two

to the international border.

On the peace process, Mr Shamir is going to prove a more abraleast his style and statements have helped to create an arrival statement of the world, in particular the US, Mr Shamir is going to prove a more abraleast his style and statements have helped to create an arrival statement of the world, in particular the US, Mr Shamir is going to prove a more abraleast his style and statements have helped to create an arrival statement of the world, in particular the US, Mr Shamir is going to prove a more abraleast his style and statements have helped to create an arrival statement of the world, in particular the US, Mr Shamir is going to prove a more abraleast his style and statements have helped to create an arrival statement of the world, in particular the US, Mr Shamir is going to prove a more abraleast his style and statements have helped to create an arrival statement of the world, in particular the US, Mr Shamir is going to prove a more abraleast his style and statements have helped to create an arrival style and statements have helped to create an arrival style and statements have helped to create an arrival style and statements have helped to create an arrival style and statements have helped to create an arrival style and statements have helped to create an arrival style and statements have helped to create an arrival style and sty issue could in large part depend on political development in the Middle East. The increase in international political violence, the tensions caused by the recession in several Arab countries and the absence of any structured peace efforts — all

Mutual provocations are sure making it even more vital that maintain clear lines of comember. munication with Mr Shamir. Given Mr Shamir's track They may not have wanted him

The Summit

# Why Mr Reagan needs to move the ball forward

By Stewart Fleming, US Editor, in Reykjavik

morrow, their meeting will be a summit in all but name. The stakes if anything are higher than they were when the super-power leaders talked around a fireside in Geneva 11 months

Then the two men were sizing each other up. Now, after almost a year of spasmodic negotiations and preparations among their officials, the pre-liminaries are over. Repeated official suggestions that what that have in mind for Reykjavik is of modest significance is a smokescreen to protect negotia-ting positions and political prestige at home in the event of A successful "pre-summit

expect any firm, signed and sealed agreement in Reykjavik, he does hope to "move the ball forward."

Conversely, were Mr Reagan to come away from Reykjavik emptyhanded, he could expect little sympathy from moderate critics who have long argued that he has failed to understand until it is too late the importance of negotiating with Moscow. Conservatives, too—dismayed at the way the White House resolved the case of Nicholas Daniloff, the US journalist accused of spring and Nicholas Danion, the US jour-nalist accused of spying, and disillusioned by Mr Reagan's decision to seek an arms control agreement—are turning on their erstwhile cold war hero. "The Administrations' foreign policy has been to kiss the Russian heav's bettam and he kees bear's bottom and he keeps turning the other cheek," Mr Howard Phillips, chairman of one important lobbying group, the Causervative Caucus, said

Whatever the other after-effects from the shock of failure at Reykjavík, one thing is sure: it would be next to impossible

Administration were to revive the US economy and so secure the huge military build-up to which he was committed. Ironically, it is the repercussions from the policies he adopted in pursuit of these goals which the repercusions from the policies he adopted in pursuit of these goals which the new new corn to be goals which are now seen to be causing Mr Reagan to put at risk some of his chips.

Washington debates incessently whether Mr Reagan or Mr Corbacher made a summit and

Gorbachev needs a summit and an arms control agreement more. Not surprisingly, the contum to the incremental process of improving US-Soviet relations. This is what Mr Shultz means when he says that, although Washington does not although Washington does not problems, needs to avoid anproblems, needs to avoid an-other twist in the arms race involving "high frontier" space defences such as those envisaged in Mr Reagan's "star wars" Strategic Defence Initiative. But this tends to ignore the fact that the US economy is also

> Russia's leaders -like America'shave their economic wornies

"The conclusion, starkly stated, is that under the most realistic s that there is not realistic political assessment of Congres-sional willingness to fund de-fence priorities, and the most realistic economic scenarios, the US cannot get from here to where it wants to go in its national strategy and force posture."

Equally, there is a growing perception that the military build-up, while it may have and this just three weeks before strengthened America's stra-Congress's mid-term elections, and on the rebound from the messy Daniloff affair?

The potriety to regign to regign the strengthened America's strategic defences (although this too is questioned by those who argue that the Defence Secre-Many experts in SovietAmerican relations in Washington, both academics and diplomats, are convinced that from of huge budget deficits which his early days in the White have weakened the economy.

House Mr Reagan saw the possibility of a deal with Moscow as

HEN President Reagan and Mr Gorbachev sit down in Reykjavik to now, their meeting will be a unit in all but name. The test if anything are higher a they were when the superver leaders talked around a side in Geneva 11 months.

According to this view, Mr Reagan's priorities in his first administration were to revive the US economy and so secure steries in unmistakable tones. If there are signs that the Fedewal Survey is the fedewal budget deficit is no longer out of control, it is only because out of control, it is only because the table," says Helmut Someon James Baker describes as "the tremendous hit" the defence budget took in 1986 in Congress. For 1987 too, Congress is granting the President far less in new defence funds than he wanted.

wanted\_ More significant, Capitol Hill, always wary about infringing the President's foreign policy prerogatives, has moved in recent weeks to restrain the White House's ability to fund the star wars programme, to carry out its threat of repudiating the Salt II arms limitation agreement. and to continue with nuclear

Washington's judgment on the defence budge is, opinion polls show, shared by the average American, who increasingly questions why, after the biggest peacetime defence build-up, the White House says that even larger defence budgets are needed. As one observer of Capitol Hill puts it in analysing the public mood on budget priorities: "When it comes to a choice between national security and social security, bet on social security."

the man recognised as the Administration's most articulate and effective opponent of arms control.
Simultaneously Mr George

creaking under the burden of the Reagan Administration's is seen to have gained in influence build-up and the ill-indged policies adopted to try to finance it.

An analysis of the longer-term budget implications of defence strategy prepared by Mr Timothy Stanley for the Atlantic Council and the International Economic Studies Institute says:

"The conclusion, starkly stated, is that under the medium transport for the Strategic Defence Initiative. But he believes arms control should be an element in the modus vibrandi the US must work out with Moscow. And as a former Treasury Secretary he is well-

with Moscow. And as a former Treasury Secretary he is well aware of the uncertainty over the American economy.

Mr Shukz's influence has grown as a result of the breadth of the agenda Washington has been insisting on for the US-Soviet dialogue. It includes human rights and regional issues that fall naturally within the State Department's sphere of operations. of operations

short-circuit bureaucratic oppo-sition to an early pre-summit summit. It resulted in several days of intense negotiations

These question marks over the defence budget have weakened Defence Secretary Caspar Weinberger and Assis-tant Secretary Richard Perle,

As Mr Reagan indicated in his speech in Glassboro in the summer, the fact that Moscow is seen to have made some potentially significant changes in its negotiating positions will also have helped Mr Shult to argue that the Administration should take the opportunity to try to find out how real are chances of making pro-

summit was the hope that if the talks go well it might help (and certainly will not harm) the Republican Party's chances at the mid-term elections in Taking a longer-term per- Mr Res spective, Mr Reagan knows all authority.

at the top of the National that while most Americans Security Council since Mr seem to share his jaundiced Robert McFarlane left last view of Moscow's motives, they December may also have helped to not approve of the reluction bolster Mr Shultz's position. ance he displayed, in the first Paradoxically, the Daniloff weeks of his Administration, to crists probably helped Mr Shultz engage in superpower negotia-

with Soviet Foreign Minister "to go the extra mile" to try
Eduard Shevardnadze, during to reach an accommodation with
which both men were able to
focus on broader issues as they
sought to resolve the Daniloff bility for any new deterioration

Reagan: a message for the US as well as for the Soviet Union.

this approach.

Much, probably too much, is made in Washington of the idea that Mr Reagan (or at least his

It is hard, too, not to suspect that one thought behind the agreement to an Iceland mini-

His allies too, particularly those conservatives in Europe who have staunchly supported him, have a vested interest in

wife Nancy) has his eye on the history books. What can be asserted with rather more confidence is that a convincing agenda of US-Soviet negotiations would help him to defer the "lame duck" status which eventually overtakes a President particularly when he faces a Congress which, judging by the vote to override his veto on South African sanctions, is becoming less intimidated by Mr Reagan's Presidential

spective, Mr Reagan knows all too well from opinion polls that while most Americans is that while most Americans is that no one outside his seem to share his jaundiced view of Moscow's motives, they do not approve of the relactance he displayed, in the first weeks of his Administration, to engage in superpower negotiations.

So Mr Reagan must consistently demonstrate that he is indeed, as he likes to say, ready and reagan's strengths is that no one outside his to reassure sceptical conservatives that he is not about to "give away the store." "It will be a cold day in Hades when I go soft on Communism," he boasted last week.

The future of the Reagan agreement on intermediate missiles in Europe is on the not sold stant horizon and if the weekend talks go well some outline agreement could be signed which way the scales tip.

at the real summit which could But on what Mr Shultz calls "the real pay dirt—which in US eyes is reducing long-range strategic missiles, and for the Soviet Union means at least curbing the Strategic Defence Initiative progress is said by US officials to be limited, and tegic defences will help stabilise deterrence.

One thing is sure, however, and that is that Mr Gorbachev knows the window of oppor-tunity for an arms agreement is closing fast. It will be closed at the latest by the time the 1988 election campaign hits top gear in late spring 1988.

One thing Mr Reagan is trying to urge on Moscow is that progress on human rights is essential to help build a coalition on Capitol Hill for any has to reassure sceptical con-

#### The wisdom of Salomon

"Dr Doom' is demoted in shake-up at Salomon" ran one US newspaper headline yester-day following the surprise news that Dr Henry Kaufman, one of Wall Street's leading econ gurus, was resigning from the board and the vice-chairman-ship of Salomon Inc, the parent of the New York investment banking and commodity trading

giant. Despite a rather spotty record on forecasting where US interest rates are heading, Kaufman, along with First Boston's Dr Albert Woinflower, is still one of the very few people on Wall Street who can occasionally move the markets with their prognostications. So any suggestion that one of Salomon's biggest assets was heading for the exit was being quickly denied.

Kaufman has been travelling

Kaufman has been travelling Kaufman has been travelling in Europe this week—he is due to address 200 clients at London's Savoy Hotel today—and has yet to tell his side of the story. But the official line at Salomon is that the 59-year-old economist, who has been a vice-chairman since 1984, is anxious to devote his full-time energies to running the firm's 350-strong research department, said to be the largest of its

said to be the largest of its kind. In many respects this would mirror a similar move by First Boston's Wojnilower who recently removed himself from active day-to-day management of the firm.

Salomon stresses that Kaufman will continue to play a very ctive role in the firm and retains his seat on the executive committee of Salomon Bros, the investment bank. The change is just one of a series of moves intended to place more execu-

tive power in the hands of the group's younger managers.

Tom Strauss, 44, has been elected to join the new post of president of Salomon Bros and is being joined by two new vicechairmen, Lewis Ranieri, 39,
and William Voute, 48. The
board of directors has been
reduced from more than 100
to 18; and its average age has

The Vicw unat the Devil has
work for idle hands.
Gilt traders on the Johannesburg stock exchange have been
forbidden to play backgammon
and cards during trading hours.
The JSE committee acknow-

#### **Men and Matters**

fallen almost as dramatically. There was speculation on Wall Street yesterday that per-haps Kaufman's well-known concern with the growth of debt in the US economy had led to some friction in the upper echelons of Salomon's management team. The firm is one of the most aggressive marketers of new-fangled debt instru-ments in the financial markets. There was even a rumour that the wealthy Kaufman was waiting for a call from the US Administration to help solve the country's economic problems and might even take a top job at the Federal Reserve. The only thing that can be said with any certainty is that Salomon Bros needs Kaufman more than he needs Salomon Bros. He is an important sell-

Out of step

Racial attitudes towards the "evils" besetting South African "evils" besetting South African society have become increasingly divergent. In Cape Town this week, the synod of the Nederduitse Gereformeerde Sendingskerk, the Dutch Reformed Church's Coloured sister church which is headed by Dr Allan Boesak, has overturned a 40-year-old decision that dancing is a sin. There is no scriptural case for believing that dancing is sex play, the synod decided on a majority vote.

ing point for the firm's custo

vote.
But while Coloured South Africans are becoming more tolerant of life's little pleasures, some whites take the view that the Devil has work for idle hands.



have to sell your TSB to pay the next gas bill anyway."

ledges that trading on the gilts floor is particularly quiet, but as assistant general manager, Robert Newton, puts it. "This practice detracts from the dignity of the floor and the professional status of gilt trading operations."

All that poring through lists to see who has already snaffled the best ones. And working into the small hours to find the right label to impress customers and bankers fro mwhat is left. None of that seemed necessary for the former managing director of Wimpey Property Holdings, Colin Smith.

All seven of his new com-

Smith set up Wimpey's pro-perty arm in 1972 and built it to a net worth of £100m before leaving in January last Relations with his old firm are still cordial in spite of his recruiting drive. He remains a consultant for Wimpey on its hig proposed office development at Little Britain, a prime City

Light work

of London site.

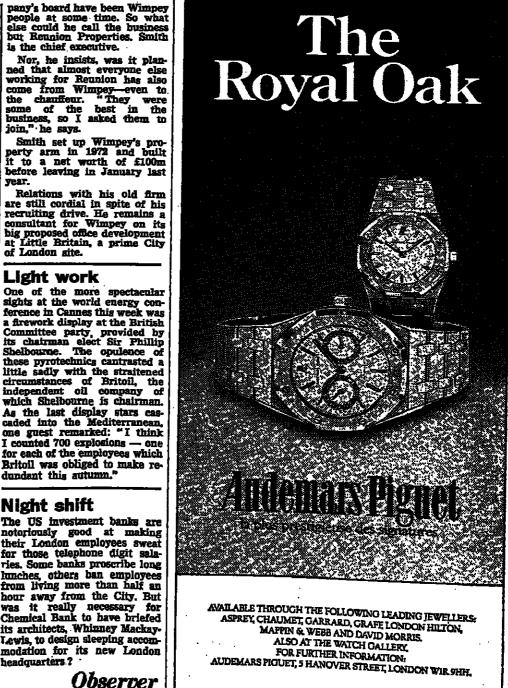
One of the more spectacular sights at the world energy con-ference in Cannes this week was a firework display at the British Committee party, provided by its chairman elect Sir Phillip Shelbourne. The opulence of these pyrotechnics cantrasted a little sadly with the straitened circumstances of Britoil, the independent oil company of which Shelbourne is chairman. As the last display stars cas-caded into the Mediterranean, one guest remarked: "I think I counted 700 explosions — one for each of the employees which Britoil was obliged to make redundant this autumn.'

Night shift

The US investment banks are Together again

Choosing a name for a new company can be a traumatic ries. Some banks proscribe long lunches, others ban employees from living more than half an hour away from the City. But was it really necessary for Chemical Bank to have briefed its architects, Whinney Mackay-Lewis, to design sleeping accom-modation for its new London headquarters?

**Observer** 



#### JARUZELSKI'S AMNESTY

# Polish eyes turned to the West

lay October 10 lb

had given lifts to Father Teofil
Bogucki, the fiery parish priest
at the shrine to Father Jerzy
Popieluszko murdered by
security police two years ago.
That very day the academic
was due to drive a top Solidarity
adviser busy planning his hanned union's next move. It seems
fair to assume that it was a
plainclothes security man who
wielded the pin.

plainciothes security man who wielded the pin.

This form of harassment is a throwback to the 1970s when the then party leader, Mr Edward Gierek — busy piling up Poland's debt to the West, now approaching \$32hn — decided that he could not afford the western censure which would attach to the holding of political prisoners.

the western censure which would attach to the holding of political prisoners.

He opted instead for harasament of the them weak opposition, but stopped short of putting its leaders in jail.

Now with the Solidarity activists at liberty and little sign that they will be given a political role to play, the authorities seem fated to try and contain the opposition by the same methods. "It works until discontent begins to grow into a wave of unrest. Then the Opposition can no longer be contained," says one party member ruefully noting that was exactly what happened in 1980 when Solidarity was born.

The decision to free all the Solidarity leaders last month, even those like Mr Zbigniew set up drug it wes. Set up drug it was born.

The societ linion. No donbt returned from a holiday break in the Soviet Union. No doubt

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They have reacted negatively to initiatives by moderates like Mr Lech Waless, still the unquestioned leader of the movement, who feel that Solidarity should work independently of the authorities to tackle some the authorities to tackle some of the country's most pressing problems, but without neces-sarily getting into a confronta-tion with the Government.

The economy, the environment, technological decline are

#### By Christopher . Bobinski

in Warsaw

form of informal co-operation is possible. Mr Jacek Kuron, a veteran dissident supports this

He warns Solidarity against just "calling for wage increases and an end to price rises. That way we will lose credibility." Both Mr Kuron and Mr Walesa would agree that the next step should be an appeal to their supporters to get more involved in officially sanctioned activities like workers' comanagement committees in industry and housing co-operatives. Ad hoc groups could be set up to combat slooholism or drug abuse.

drug abuse.
All this, they argue, is vital to breaking through the generally spathetic popular moodalso one of the barriers to he discussed the move with Mr
Mikhail Gorbachev and won his
approval. In an echo of the
1970s, the amnesty is aimed at
improving relations with the
West and prompting a resumed
flow of Western governmentguaranteed credit.

The amnesty provoked a

also one of the harriers to
seconomic recovery,
Already Mr Walesa has written to President Reagan to
reiterate his appeal for a liftthe banks have provided no new
credits. But they have praised
warsaw for fulfilling the new,
for most favoured nation treatment to he reinstituted and for

The amnesty provoked a guaranteed credit.

The amnesty provoked a furry of excitement both inside the establishment and the Opposition. In both camps it was support embarrasses the authoriselt that a significant liberalisation was around the corner, attacked the new Solidarity in negotiated payment schedule. The western governments, which hold some two thirds of debta, suspended rescheduling talks in protest against martial law in 1961 and only returned attacked the new Solidarity in negotiation three years

ANYONE WONDERING where Poland is going after General Wojciech Jaruzelski's amnesty for political prisoners may care to reflect on the experience of a young Warsaw academic last week.

Coming down to his car in the morning he found all four tyres had been pierced by a long thin pin. A few days before he had given lifts to Father Teofil Bogucki, the flery parish priest had been to Father Jerzy Popieluszko murdered by are intent on keeping wages growth in line

A growing cause of shop floor complaint in those sectors where productivity schemes are in force is shortages of raw materials which halt production and hit earnings. Subsequent mother stormages are usually protest stoppages are usually resolved by the Government coming up with additional funds to placate the strikers.

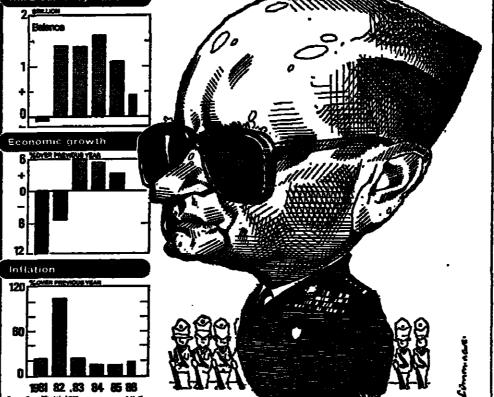
The key to fending of the threat of widespread unrest is an improvement in the economy. A series of good harvests has boosted agricultural production and eased the payments situa-tion because of lower grain im-ports. It has also emboldened the authorities once again to permit free market sales in parallel with the chronically depleted state shops. Fruit and vegetables, where the state intervenes least, are as ever abundant

abundant.

The problems, however, lie with industry and the construction sector. At last July's party congress, Gen Jaruselski outlined his view of the solution: an additional boost to the decentralising market-orientated reforms decreed in 1982 and implemented, with varying results, since.

Poland's creditors—the West-Poland's creditors—the West-

ern banks and governments— are looking to the reform to produce an improvement in hard currency earnings suffi-cient to service the \$32bn debt.



ing up reform, the cautious mood among bankers and government officials persists, especially as Poland's payments problems this year could mean

Here the IMF, which Poland recently rejoined, could play a role and Mr Bazyla Samoliik, the new Polish Finance Minister, has said that the Fund is ready to accommodate some of his country's needs in the next financial year.

The problems of implement-ing reform lie, however, with the intense conservation of the bureaucracy and the structure of an economy still orientated to heavy industry and not really geared to the needs of the con-

The signal that progress on implementing the reform is vital has come most clearly from this year's hard currency export figures. After the first eight months, the hard currency trade

down by 15 per cent, silver by 17 per cent, sulphur 22 per cent and copper 9.5 per cent. Agricultural sales fell victim to the post-Chernobyl EEC restrictions and fell by a fifth in volume. Meanwhile sales of machinery and other manufactured gnode. and other manufactured goods are failing to grow by as much as they should if the country is to earn the surpluses needed to service the debt through to 1990 and beyond.

In the short term, the communication is the short term, the communication is the country needs near result to

But the IMF, too, is watching finance the replacement of the progress of the reform with machinery and meet a shortage

But, at the same time, the reform has failed to produce more aggressive and adaptable exporters. Continuing shortages at home make the domestic market an easy proposition for producers and provide an alibi-for a bureaucracy flercely jealous of its power to reimpose controls over companies and tion's hop maintain rationing.

Since the July Polich perty congress, which reaffirmed the official commitment to reform, scarcely 1

another major crisis scarcely be avoided.

later. The talks are still dragging on. The governments, too, have been loath to provide new credits seeing little in Poland's economic situation to denote any permanent improvement.

Also the governments were linking progress on the issue to the freeing of political prisoner. However, despite the amnesty and talk of speeding up reform, the cautious mood among bankers and down by 15 per cent, silver by economists and even some officials have redoubled their calls for action to balance supply and demand by increasing prices.

So far there have been no clear decisions on this issue.

Senior party officials continue to country must decide whether it wants lower prices and a longer period of emergence from the country model among bankers and down by 15 per cent, silver by period of recovery.

Meanwhile the much vaunted official commission set up to look at management structures, which raised hopes that it

which raised hopes that it might embark on a reform of the central administration, seems likely to fall victim to the very bureaucracy it is designed to restructure.

Having freed the prisoners. General Jaruzelski now faces the challenge of securing an improvement in the concern. improvement in the economy—and that means getting the reform moving.

It is still very much an open

question as to whether he has the political will to neutralise conservative bureaucrats or many workers. The alternative is a period of muddling through while the economy sinks back into its traditional centralised model and living conditions stagnate, leaving the security police to contain the popula-tion's hopes for greater political

rights.
Under such a scenario.

visual pager

#### Lombard

# Private profits, public costs

By John Plender

we really need our markets to responsibilities

As the volume of transactions in the global securities markets increases inexorably, corporate treasurers become more and more excited at the scope for reducing the average cost of their liabilities through myriad forms of arbitrage. Indeed these fractional curs in the cost of arbitrage. of capital seem to generate more excitement nowadays than the additions to earnings and assets that come from more straightforward toll.

forward toll.

This is surely unhealthy. And it is interesting to see that Mr David Walker, an executive director of the Bank of England who has been closely associated with the initial moves to deregulate the Stock Exchange in London, has been raising what he calls questions of perspective about the global equity markets in a recent speech to the Group of 30.

After teasing his antisoned.

After teasing his audience with the fact that the developed with the fact that the developed ecnomies with the most active capital markets appear to have performed less well than West Germany and Japan over the past quarter century, and pointing to the regulatory and systemic risks that stem from the interpretablication of the systemic risks that seem from the internationalisation of the markets. Mr Walker high-lighted a change in the relation-ship between investors and companies. Just as increased competition in banking has tended to undermine the rela-tionship, between horizon and tionship between banker and corporate client, liberalisation in capital markets tends to weaken the relationship between institutional investors

This reinforces a bias to-wards short term performance and deal-making; and the bias in the markets ultimately forces corporate boards to become more deal-oriented themselves, with dismal implications for organic growth. In short, there is a divergence between the interest of market practitioners and the economy as a whole, between private profit and public

IF THE progressive liberalisa-tion of the world's capital investing in equities across markets has an economic and national boundaries, fund social justification, it lies in managers appear relatively un-efficiency. But how efficient do concerned about the rights and responsibilities of equity ownership. Hence the proliferation of non-voting shares, for example, in the Euro-equity market. At home, there are still plenty of professional in-vestors who believe that the answer to poor industrial per-formance is to sell their shares to other investors through the market or to a predatory take-over merchant. Yet as Keynes pointed out, liquidity for the individual investor is an illu-sion where the assets of society

as a whole are concerned. Mr Walker argues that there is little that the regulators can do, apart from drawing attention to the problem.

The more interesting question is how far the investment institutions can change their habits to focus on real growth, as opposed to short term performance figures. For the notion that they invariably have the collective wisdom to sell out of poorly managed companies in time, leaving private or foreign investors to carry the can, does not bear examination. Nor do more than a minority of takeovers improve corporate per-formance, if anecdotal evidence in merchant banking parlours is anything to go by. The real beneficiaries are the managers whose pay goes up with enlarged responsibility, and their City advisors.

One helpful development would be for the institutions to top management remuneration They could also play a more active part in setting accounting standards. The exceptionally lax merger accounting require ments in Britain do not require shares to be valued at market prices when issued; nor do they make the valuation of the assets acquired compulsory. This heavily reinforces the bias towards takeovers and makes the result impossible to assess.

The institutions have tended in the past to leave such things to the brokers' analysts. With the volume—and impartiality—of brokers' research likely to of brokers' research likely to decline after Big Bang, they would do well to step up

#### An absence of strategy

From Mr J. Mizrahi Sir,—Your editorial (October 8) entitled "An absence of strategy" is misleading. Quite rightly, in the prevail-ing circumstances of dollar weakness and disinflation, official money supply targeting has been put on the back-humer

Much more official emphasis is being placed on real interest rates as an indicator of domestic monetary tightness and the £/\$ rate as an indicator domestic

vulnerability.

The hard fact is that our real interest rates, however defined, are among the highest in the world. Also, the dollar—the currency in which the bulk of our imports is denominated — has remained relatively stable against sterling, thereby mini-mising the risk of imported inflation. Providing it is not precipitous, sterling weakness against the D-Mark is welcome. in that it is, in effect, a relatively non inflationary stimulus to domestic output. This is not to suggest that This is not to suggest that there are no domestic economic problems. Pockets of inflation do exist (viz wage awards, home prices, high level of borrowings etc.) but, in the prevailing disinflationary climate and at a time when nominal GNP growth is undershooting official targets, these difficulties are nowhere as significant as your editorial would have us believe.

Jeffrey Mizrahi.

Jeffrey Mizrahi (Chief Economist) Savory Milln, 20 St Thomas Street, SE1.

# Early closing

market days

Front the Chairman London Commodity Exchange the Chief Executive International Petroleum

Sir.—It is a pity that Mr V. A. Harrison (October 7) should choose to raise the issue in your columns of the closing procedures on certain London markets without checking his facts with those markets first.

In the case of IPE, the new closing procedures were intro-duced because the IPE intended, and new has introduced, additional contracts to trade on the same floor, which would make it impracticable for the previous call chairman system (which was designed to accommodate a single contract on a unique floor) to operate effectively. Similar considerations apply to the LCE contracts which will be traded on one floor when the markets move to Commodity Quay over Easter 1987.

#### Letters to the Editor

Comment of the Section of the contract of the comment of the comment of the comment of the comment of the contract of the cont

coffee market.

Mr Harrison is at least correct on one account. Both the LCE and the IPE are intent on pro-viding an excellent service and viding an excellent service and encouraging new business to London. Indeed, the LCE coffee contract has had a growth in turnover this year of some 90 per cent and IPE of some 120 per cent over last year. Both exchanges keep their procedures under review to ensure that they are able to meet the needs of a modern financial market place. The new closing procedures were introduced on an experimental basis following lengthy consultations with member firms and that experimental period and that experimental period ended some months ago without any advarse reactions. Saxon Tate and Peter Wildhood.

58 Mark Lane, EC3.

#### Creating extra employment

From Dr L. McClements
Sir.—Mr Fry (October 1) can
justifiably point to the employment created by Business Expansion Scheme companies.
From a national standpoint
harmone it is the additional UK however it is the additional UK mployment which is important. BES companies may be quicker to identify market opportunities. Consider a 150 employee residential property enterprise which begins one year earlier than under normal conditions. This only contriconditions. This only contributes 150 employment years rather than 150 times the life of the company. The residential property market may be adequately supplied already—the 150 "new" employment years will displace some existing employment.

BES employment in traded goods and services is more likely to be additional. Increases production of tradeables (which probably includes many high technology products) will tend to displace imports as well as existing domestic supplies. In the case of non-tradeables like hotels, pubs and restaurants it will be largely domestic employment which is displaced. We also need to consider what would happen if the BES tax

ing employment

closing procedures in the United States markets. They close all services. Alternatively, the same result could arise from and, therefore have less fieribility in terms of closing procedure than that operated on either the IPE or the LCE produce some employment. This would produce some employment. This would produce to be offert against a produce to be offertaged to be produce some employment. This would need to be offset against BES company employme (Dr) Leslie McClements.

#### Contingency

From Mr S. Crossick Sir;—In his column addressed to me (Sept 18). Dr Hermann proposed a number of interest-ing solutions for the contingency fee system, none of them tampering with the rule that unsuccessful litigants pay the fees of successful ones. the fees of successful ones.

May I offer another one?

The legal profession should set up a fund to offer repre-

sentation on a contingency fee basis. The fund would employ lawyers at reduced fees but not contingently. The fund would also pay the costs if it Of course, the encouragement

of legal expenses insurance is another way of increasing access to justice.

Dr Hermann asks, were I action for Manifest access to present the Manifest access to the second access to the Manifest access to acting for Movitex on a contingency fee basis, would I not do all in my power to settle the case without a 71-day hearing. The answer must be yes. He is right to draw attention to these long English trials which must be shortened—as which must be shortened—as Mr Justice Woolf said last year

in R. v Attorney General ex It is striking that an English court hearing often takes several weeks, whereas the European Court of Justice in Lucambourg rarely takes more than one day.
Stanley Crossick.
118-128 Avenue de Cortenbergh,
1040 Brussels

#### Participation in SDI research

From the Director General, Strategic Defence Initiative Participation Office

Sir,—I have read with interest Peter Marsh's report (Octo-ber 3) of the results of an informal Financial Times poll of the prospects for British par-ticipation in the US SDI re-Quay over Easter 1887.

It is also somewhat surprising relief was retained by the ticipation in the US SDI relief was retained by the ticipation in the US SDI relief was retained by the ticipation in the US SDI relief was retained by the ticipation in the US SDI relief was retained by the ticipation in the US SDI relief was retained by the ticipation in the US SDI relief was retained by the ticipation in the US SDI relief was retained by the ticipation in the US SDI relief was retained by the ticipation in the US SDI relief was retained by the ticipation in the US SDI relief was retained by the ticipation in the US SDI relief was retained by the search programme.

The report presented a Roursemouth House Rourse Ro 80 Holdenhurst Road,

search bodies are higher, in terms of value of business; time will tell. What concerns me is that you

affective service to get in touch with me and explain what the problem is; I undertake to do something about it. (Dr) S. Orman.

Ministry of Defence, Northumberland Hot Northumberland House, Northumberland Avenue, WC2.

#### Investors and

From the Managing Director, Abbey Unit Trust Managers Sir.—I refer to Eric Short's article (October 1) under the heading "Unit trusts deeply divided at 170° articles. heading "Unit trusts deeply divided on DTI proposals." In that article it is implied that, for example, we and M & G take very different positions relating to commodity funds.

Having made the point about the need for adequate safe-guards, we can see little argu-ment for excluding different types of fund from regulation as collective investment schemes; rather than exposing investors to new risks, their inclusion would at least ensure that the marketing and investment of such schemes were properly regulated.

these prospects over, say, the next year or so. My expecta-tions for the potential success

report that about half of the companies who responded to the companies was responded to the questionnaire have expressed "dissatisfaction or uncertainty" with the Ministry of Defence's help in securing SDI research business from the US. Since the prime function of the SDI par-ticipation office in the Ministry of Defence is to promote a pro-gramme of British participation in the US SDI research pro-gramme, I would be failing my responsibilities if I did not assist British companies and re-search organisations in their efforts to obtain business. May I request any who feel that we have not been providing an

In reality, I think our posi-tions are much closer than was suggested. In our submission to the DTI we made it clear that we did not think that property or commodity/futures schemes should be freely marketable in the same way as other types of scheme, in view respectively of their inherent illiquidity and speculative nature. In this context we expressed disappointment at the apparent demise of "restricted unit trusts" which were fore-shadowed in the January 1985 White Paper which outlined much tighter marketing con-straints for them than for authorised " unit trust. Using the White Paper definitions we are in agreement with M & G that such funds should not be freely promoted to the public as authorised unit trusts.

World's first wristwatch For the Receptor, the world's first personal watch communication terminal, only Piessey had the bipolar technology to design all the radio requirements on a The Receptor is being deve-loped by AT&E Laboratories of Oregon, USA. It will receive messages anywhere in the world where the Receptor

service is provided. Extremely sophisticated electronics receive, detect, decode and display messages transmitted on FM frequencies. A full alphanumeric display can show messages

#### 793362512 TIME ZONES

By using a synchronous adjust-able time slot, data contained in the local transmission will keep the displayed time extremely accurate, and automatically correct it across time zones.

Messages to the Receptor wearer will be telephoned to an operator who then transmits them to the appropriate FM radio station. The station then broadcasts the information on an FM sub-channel signal to the watch, which is equipped with a wrist-band antenna. The transmission triggers a

signal on the watch to tell the Weater that a message is waiting

such as 'Call home' or 'Call

#### ACKNOWLEDGEMENT MESSAGE SCROLL 8966 INDICATORS 79338251 AND DISPLAY ATIDIBLE : SIGNAL WATCH STRAP

ADVERTISEMENT

to be displayed when he presses

AT&E chose Plessey to supply the Receptor's integrat-ed circuits because of their . systems expertise, design skills and process technology.

Because of the size restric tions of the Receptor system and the performance required, highly specialised help was made available by the Plessey Electronics Systems Research Group at Roke Manor, who hold numerous patents in radio

#### British Rail adds more passenger information

passenger information system for British Rail's Maidstone -Ashford line.

It will bring the number of stations in the Southern Region equipped by Plessey to more

The system will provide flaptype visual indicators at larger stations and audio announcements at all the stations. Small orunmanned stations will have

Pleasey has wen a construct to automatic public address

supply, install and commission a announcements or special announcements relayed from adjacent stations.

The height of high technology.

#### Optical : fibre system sales in the USA

F \* \* P! FSSEU

subsidiary in the USA, has made the first sales of its System 140 transmission equipment to tele-phone companies in Virginia and

In Virginia, a Stromberg-Carlson 140 megabits per second lightwave link will provide Continental Telephone Company with a 12-mile fibre optic transmission route between Haymarket and Arcola.

For Continental Telephone Company of lowa, two systems will provide fibre optic transmission routes from Chariton to Promise City and Promise City to Centerville, a distance totalling 43 miles.

#### PLESSEY TO MANAGE MoD ENVIRONMENTAL **TEST CENTRE**

Plessey has wen a multi-million pound contract from the Ministry of Defence to manage Britain's largest environmental test facility.

Under a five-year contract, step forward in this programme Plessey Assessment Services, Europe's premier independent The Foulness centre, princitest house, will operate the Environmental Test Centre at pally involved in the testing of munitions, occupies over 150 Foulness in Essex for the MoD. acres, with more than seventy buildings containing a complete range of climatic and dyn-

The contract is the latest move in a series which began two years ago, when the MoD initiated a contractorisation programme for much of the work of its six Proof and Experimental Establishments and the where Plessey Assessment Services has its headquarters. Foulness Environmental Test

Plessey management of Foulness is the most substantial



Ordnance Explosives Division at Bishopton, Renfrewshire. Within a year Plessey secured full NATLAS accreditation, and commissioned and established all operational requirements.

amic mechanical test facilities.

thirty new jobs will be created at

Foulness and at Titchfield.

Plessey Assessment Services

recently successfully com-

It is expected that some

21

# **FINANCIAL TIMES**

Friday October 10 1986



# Shultz fuels a credibility row

IT IS not often that a US Secretary of State quotes Winston Churchill

But when Mr George Shultz told reporters in New York last week that "in time of war, the truth is so precious that it must be attended by a bodyguard of lies," he unwittingly fuelled a controversy about the Ad-ministrations's credibility which is still burning here in Washington.

Mr Shultz was referring to revelations about an alleged attempt by the US Government to use the American and foreign media as part of a campaign of psychological warfare against the Libyan leader, Coi Muammer Gadaffi.

The alleged aim was to plant misleading stories, initially in the foreign press, suggesting that the US was about to mount a further miliwas about to mount a number must tary strike against the Libyan lead-er. The justification: intelligence re-ports suggesting that Col Gadaffi was planning a fresh bout of terror-intelligence re-ports suggesting that Col Gadaffi was planning a fresh bout of terror-intelligence re-ports suggesting that Col Gadaffi was planning a fresh bout of terror-intelligence re-ports suggesting that Col Gadaffi was planning a fresh bout of terror-intelligence re-ports suggesting that coup or an assassina-tion attempt." ist outrages in Europe.

The problem was twofold. US intelligence reports were not defini- leted. But that initial State Departtive about a resurgence of terror-ism. Nor was there a concrete plan by the US air force or navy to follow Security council memo which

And yet on August 25, a story appeared in the Wall Street Journal suggesting that the US Government cover a multititude of tactics. Priwas on a collision course with Col marily they would include navy ma-Gadaffi. The story was subsequent-noguves and military moves sug-

UK banks

bid to save

cashless

shopping

common strategy.

Scottish clearing banks.

They are not used to working to-

gether in marketing," one manager

Under the system, a customer

would use a plastic card to pay for goods. The card would be electroni-

cally checked to make sure that it

was neither lost nor stolen and that the transaction was within the cus-

tomer's means. Funds would then

move automatically from the cus-

tomer's account at the moment of

In spite of the differences over

the scheme's operation, banks and

retailers agree that it offers greater

efficiency and security than cash,

Detailed technical discussions

are continuing between the banks

in an effort to keep the project

alive although an agreement on the pilot project would have to be

pilot scheme to go ahead on sched-

ule. The scheme would involve plac-

ing 3,000 electronic terminals in

shops in Southampton, Leeds and Edinburgh.

NatWest targets, Page 13

Ajacisa Alapina Alapina Alapina Banglak Baratona Balaratona Balaratona Balaratona Baratona Baratona Baratona Baratona Banatona Banatona Banatona Banatona Banatona Company Colonia Col

d in the next month for the

World Weather

cheques or credit cards.

said this week.

A BRITISH system for shopping

Lionel Barber in Washington traces events which led to allegations that the US Government used the media to wage psychological war on Col Gadaffi

grees of scepticism by other Ameri-stable and was threatened by an in-

It was only last week that the full context of these reports became clear. The Washington Post's investigative reporter, Mr Bob Wood- sion interviews that these were legiward, revealed that the State De- timate tactics against the man department had drawn up a working scribed by President Ronald Reapaper on August 6 which stated: gan as a "mad dog" and styled by The goal of our near-term strategy the Administration as the architect should be to continue Gadaffi's parancia so that he remains preoccu-pied, off-balance ... and believes that the army and other elements in Libya are plotting against him - possibly with Soviet help. Believing

According to the Post, the referup the raid by US bombers against talked of creating "real and illuso-Tripoli earlier this year. talked of creating "real and illuso-ry" events aimed at destabilising the Libvan leader.

These real and illusory events nocuvres and military moves suggesting that the US was prepared to authorised by Mr Larry Speakes, strike. But they also appear to have "disinformation" campaign using the White House Spokesman. It included spreading stories abroad the American press as weapons in that Col Gadaffi was mentally un-

Mr Shultz and Mr Donald Regan, White House Chief of Staff, have both suggested in repeated televiof international terrorism.

What they have both denied is tempt to mislead the American press. This may at first sight appear surprising to outsiders. Are there not exceptional circum-stances in which some mild lying and deception may be practised in fence of the national interest?

This was precisely what Mr Shultz was trying to say when he spoke, rather too candidly, in New York to his andience of reporters. What Mr Shultz failed to realise was the impact of his comments on the very people he relies upon to communicate to the American pub-

For several days, breast-heating editorials and polemic pieces by influential syndicated columnists have attacked the Administration for what they say was a deliberate To cap this, Mr Shultz's chief spokesman and a senior State Department official, Mr Bernard Kalb, resigned on Wednesday saying that faith in the word of America is the pulse beat of our democracy ... anything that hurts America's credibility hurts America."

The timing of Mr Kalb's resigna-tion is doubly unfortunate. Coming just three days before the mini-summit with the Soviet leader Mr Mikhail Gorbachev, it has under-mined the Administration attempt to have a smooth ride to Reykjavik in the press. It has also indirectly raised suspicion that the Adminis ration may not be telling the whole truth about the cargo aircraft manned by Americans which was shot down last weekend in Nicaragua on a mission to supply contra rebels against the left-wing Sandinista Government.

To suggest that Mr Reagan faces a credibility crisis goes too far. His standing in the polls, for example, is of far more significance than his standing with the White House press corps who, after all, have giv en him a pretty easy ride during his six year presidency. A successful summit meeting with Mr Gorbachev is likely to wipe out the stories about disinformation, if only because the attention span in the US

A more lasting legacy will be the confusion sown in the minds of the allies about the Administration's policy towards Colonel Gadaffi. It is the allies, rather than the colonel, who are likely to have been put off balance by the latest revelations

# British Gas to prevent shares sold abroad from flowing back

BY IAN HAMILTON FAZEY IN ALTRINGHAM AND LUCY KELLAWAY IN LONDON

up to ensure that British Gas shares allocated to foreign inves-tors do not immediately flow back into the London market after the corporation has been privatised.

with "electronic money" is in dang-er of being seriously delayed be-cause banks are unable to agree on its method of operation.

A £40m (\$56.8m) pilot project planned to go ahead in three towns in 1988 is at risk, and a £500m countors within the first few days

trywide system might be set back until the mid-1990s. It would be the third time in six years that plans to set up such a project have been hit by the banks' failure to agree a will be an active local market in the and Canada and the US. shares, and may be asked to invest in the necessary marketing infra-structure. Pressure is also being put The scheme, known as electronic funds transfer at the point of sale on them to find long-term investors or Eftpos - has been under developfor the shares, which may involve tapping retail as well as institution-al markets. ment for nine months by a compa-

ny set up jointly by the London and Although the Government has strategy. Top management from the banks are now holding urgent talks to try to salvage the project. Their main between 10 and 20 per cent of the isconcern is over the effect Eftpos might have on the banks' core business, including profitable credit heen appointed in the US, Switzer-land, Japan and Canada. The banks are also finding it dif-ficult to co-operate because of the intense competition between them.

SPECIAL safeguards are being set British Gas and its financial ad- standing of the corporation's visers are setting up safeguards to prevent flowback of shares into Britain from foreign markets after the corporation is privatised.

The safeguards are to allay fears The UK Government is anxious that would-be British buyers will to avoid a repeat performance of use availability of shares in Europe, the British Telecom flotation, in Japan and the US to increase their which US investors en masse holdings if the issue is over-sub-cashed in their profits, selling near-scribed in Britain. Officially, a decision has yet to be announced by the Government to

of dealing.

The foreign advisers appointed to sell British Gas shares overseas at all, but foreign bankers have alled the sell when the sell but foreign bankers have alled the sell when the sell but foreign bankers have alled the sell when the sell but foreign bankers have alled the sell but foreign bankers have all but f help with the British Gas sale must ready been appointed to advise on satisfy the Government that there the flotation in Switzerland, Japan They are likely to have between 10 and 20 per cent of the issue to

sell, depending on demand in Brit-ish retail and institutional markets. To stop these shares getting back to The first is that the government yet to make an announcement on the overseas sale, it is expected that will have to be satisfied that there will be an active local market be-

sue will be earmarked for foreign- fore an allocation is made. This ers, depending on the level of de-means that the sellers will have to mand in the UK. Advisers have show willingness to sell in retail markets, as well as to institutions. and put up capital to create an ap-In the interests of creating and propriate marketing infrastructure. maintaining interest in British Gas The second prong involves eduabroad an education programme is cating foreign sellers in what Britunderway, which exceeds in scope the foreign roadshows which preceded the Telecom float.

is gas is about so that they can time for que time for que answer queries from potential inone-sidedly vestors with a proper under-opening pres

achievements and prospects.

Foreign banking advisers and in stitutions will be visiting British Gas's energy exhibition, which opened yesterday at North West Gas headquarters in Altrincham.

Apart from the four main foreign markets, other visitors are coming from France, the Netherlands, Belgium, Austria, Turkey, Spain, Norway, Sweden, Portugal and India.

The exhibition is for VIPs, media people, analysts, institutions and other likely opinion formers only. About 3,500 will attend over the down a meandering, giant gas pipe-line stuffed with "wonderfuel" evidence of British Gas's technological

Each day 144 of them will be flown over the Morecambe gas field rigs from Manchester Airport nearby, although a 400 ft cloudbas wiped out yesterday's joyrides and a 1:100 scale model of the rigs in the exhibition had to suffice.

It was clear yesterday that British Gas's management is distinctly edgy about being seen in a good light. It hopes the exhibition will help, although it shot itself in the foot immediately by arranging such a tight schedule that there was no time for questions at the end of a one-sidedly self-congratulatory opening press conference.

STERLING

#### Sterling rally reversed

Continued from Page 1 The Bundesbank decision to keep West Germany's discount rate at 3.5 per cent and the Lombard rate at 5.5 per cent came as no surprise af-

ter firm statements in past weeks by Mr Karl Otto Põhl, president of the central bank. The lack of any real agreement between Germany and the US, which has been pressing for rate cuts by the Bundesbank, at the an-nual meeting of the International

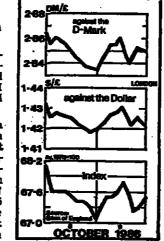
Monetary Fund in Washington also reduced expectations of a move. The policy-making council of the Bundesbank took its no-change decision at yesterday's fortnightly meeting in Frankfurt against the

background of an accelerating mon-ey supply and the intense efforts by Germany and other European coun-1980.

tries earlier this week to stop the dollar's decline turning into a rout.

The Bundesbank did not intervene in currency markets yesterday, however, as the dollar traded nervously to close barely above DM 2, having slipped below this level

The bank's argument against a cut in rates - on some criteria, such as money supply, an increase might be indicated - is supported by the federal Government in Bonn. Central bank money stock has been growing at a yearly rate of over 7 per cent against a target of 3.5 to 5.5 per cent. It is set to overshoot the



# Lawson inflation pledge

Continued from Page 1 greeted with a warm standing ova-

tion. It also reflected the generally passive and self confident tone of the week. The British Prime Minister, Mrs Margaret Thatcher will seek to build on this mood in her major speech this afternoon, in not only attacking the opposition parties, particularly over defence poli-cy but in also presenting the Tories as the only party with the neces-sary ideas for the 1990s.

This unity has also been reflected in the Cabinet over its discussions on public spending. Speaking at a fringe meeting yesterday Mr Douglas Hurd, the Home Secretary, denied suggestions of an ideological split and said there was now no longer the "philosophical blood-let-ting that sometimes occured in the

past." It was not the mood of the Cabinet at the present time.

Mr Hurd reaffirmed his support for "a careful balance of improving the quality of public services and reducing the tax burden." Similarly last night Mr Chris Patten, Minister for Overseas Development, reflected the general view of ministers and said it should be possible "to make in time some modest increases in public spending and some further cuts in the tax bur-

It has been significant this week that prominent personalities have generally kept quiet. Mr Michael Heseltine, former Defence Minister yesterday offered some radical

# soothes seaside **Tories** WORRIES over the falling pour

**Tendency** 

**Smug** 

and pressure for a rise in interest rates seemed not to have filtered through to the British Conservative Party's annual conference yester-

day.

The sun still shone and the waves gently lapped the shore at Bourne-mouth as the party faithful docilely gathered to hear Mr Nigel Lawson, the Chancellor of the Exchequer, make his keynote economic speech. Could this really be the embattled

Chancellor depicted in the media over the past few days? There he was on the platform, slightly ragged looking, but almost as bouncy as ever as he cracked jokes with fellow Perhaps the mail coach from London had failed to get through to this

don nan nanet w get unrough w mis-elegant Victorian resort and intelli-gence of the anxieties in the City of London counting houses had not reached the Conservatives as they sipped their gin and tonics at the inmerable conference receptions. But in the halcyon days of the last century, the Conservative Party, which had been the party of the landed gentry and was rapidly be-coming the representative of the new industrialists, did not have the

ocialists to contend with in parliament.
Labour was formed at the turn of the century as the biggest working class party in Britain and gradually overtook the Liberals as the main contender for power against the

The tone of the proceedings was set by a notice at the entrance of the conference centre which declared: "You are now entering a smiling zone."

Obedient as ever, the delegates or representatives as they like to be known - smiled and laughed at every quip from the rostrom and ap-planded anything and everything. Naturally the cyncs saw this as a sure sign that beneath this frenetic good humour the party was in a worried mood.

The morning started with agricul-ture, that subject so dear to Tory hearts. There was, however, a sudded break with tradition.

Instead of congratulating the Government, the motion began by congratulating the farm industry for holding down food prices.
Of course Mr Michael Joplins

the bucolic and amiable Minister of Agriculture, had no difficulty in agreeing with these unremarkable ints. "I am sure the motion begins on the right note by congra-tulating the British farming indus try on its success," he intoned.

This won immediate appa

from the good yeoman stock from the broad acres of Birmingham Manchester and the London sub

The conference then moved on to employment where the motion did give a nod in the direction of Brit-ain's 3%m unemployed but was con-fident that the Government was following the right policies for job

Here again the mood was largely one of self-congratulation. Every second speaker seemed to come from Liverpool and the spectre of Militant Tendency, the Marxist group outlawed by the Labour Party, was constantly conjured up to chill the blood of the listeners.

These right wing Liverpudlians seemed to represent the Smug Tendency. They were quite satisfied there was no alternative to the Government's realistic and responsible policies and were convinthat the Tories would win the jobs argument, at the general election.

The speakers in the debate seemed swept along on a tide of eu-phoria congratulating a Chancellor of the Exchequer who had achieved the miracle of getting down the rate of inflation while still managing to allow more spending on roads, hos-pitals and education.

Mr Lawson started his clearlycalculated speech with the kind of knock-about music hall turn at which he excels.

The Opposition Labour leader, Mr Neil Kinnock, was held up to ridicule as the man with the red rose in his buttonhole walking backwards into socialism like a penniless fellow trying to get into the cinema.

Those other well-known figures from the demonology of socialism Roy Hattersley, Michael Meacher, David Blunkett and Arthur Scargill, were also paraded out for the audience to hiss at.

In fact more of the speech was taken up attacking Labour and the Liberal Social Democratic Alliance than on defending the Government's own record and presenting future policies.

So there we had it. Our troubles are all the fault of those rascals in the Labour Party.

His listeners loved it and gave him such a prolonged standing ova-tion that Nigel, with uncharacteris-tic modesty, had to motion them to THE LEX COLUMN

# Tomorrow is another day

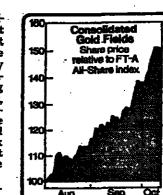
Though the markets abhor a policy vacuum, they will sometimes put up with a bubble. In keeping silent on monetary and exchange rate matters until his speech in the City of London next week, the UK Chan-cellor of the Exchequer is betting that the policy bubble will not burst, or subside, meantime. If the author-ities keep puffing liquidity into the short end of the money market, and if the programme of central bank intervention can keep sterling out of trouble, the bet could yet be

There are plenty of domestic rea-There are plenty of domestic reasons, in any case, for avoiding a base rate increase. Unpleasant side effects—such as a bump in the mortgage rate—are not the worst of it; if the point of raising interest rates is to demonstrate control over the monetary boom, it is unlikely to be effective. Recognizing in the present of the market makers to set a price in control over the market makers to set a price in control over the market makers to set a price in control over the market makers to set a price in control over the market makers to set a price in control over the market makers to set a price in control over the market makers to set a price in control over the market makers to set a price in control over the market makers to set a price in control over the market makers to set a price in control over the market makers to set a price in control over the market makers to set a price the shares are at a discount of only 4 per cent to the assets that were supposed to have been given away. But it makes good sense for the market makers to set a price in control over the market makers to set a price in co effective. Borrowers in the personal sector are remarkably inse to their cost of funds, and raising the price of credit has at times had the depressing effect of increasing the demand from companies.

On the other hand, unless the atmosphere of crisis can be dispersed, allowing a recovery in sterling and an easing of money market rates, ian forms of investor to wait for the the current policy will become inprice to come into line with the rest creasingly distended. Allowing discount houses an eighth of yield on a few bills does not concede anything to the market's view of a proper base rate. The clearing banks cannot go on for ever (certainly not much beyond next Thursday) fund-ing their medium-term lending at the overnight trough.

Every institution has learnt that makes sense not to sell out in a dawn raid, but wait instead for a higher price. It is not yet clear whether the same investors have earnt not to buy brand new shares in a market still on a high with flotation publicity. Perhaps the fate of Abbey Life and Morgan Grenfell may have broken the addiction.

The jobbers will probably ope the market in the partly paid TSB shares at around 90p, which sits nicely in the middle of the three prices on the traded options market. The institutions are claiming that they will turn their nose up at anything much above 80p, at which



early dealings which will encourage sellers. These will come in tiny manageable bundles. To invite the institutions to wade in with bids for a million TSB in a market starved of

liquidity is a mug's game.
The index funds will probably move in at 9am sharp, but it must surely make sense for less Pavlovian forms of investor to wait for the of the banking sector. This may mean holding their breath for months; in contrast with British Telecom, there are several alternative investments in the banking sector. This process was clear yesterday as the Big Four's share prices rose by between 2 and 3 per cent. Today's dealings will in any case be a strange affair, coming just the day after the posting of letters of acceptance. Lazard should have left first dealings till Monday, the first day of a new account, when nearly everyone will know their position.

#### Bell/Standard

The disclosure by Bell that it was indeed the buyer of 2 per cent of Standard Chartered on Wednesday, was hardly a surprise. After all Mr Holmes à Court declared an intention to double his 8 per cent stake in Standard as long ago as August. Until that was translated into acres were recently around 690p, but it took Rowe & Pitman an hour to find enough sellers at 740p to fill

the order, hardly up to that broker's usual speed. The shares put on a further 5p to 745p yesterday as the numerous takeover possibilities were given another airing.

Aside from averaging down its purchase cost, Bell with 10 per cent purchase cost. Belt with 10 per cent
of Standard is in a much stronger
position than Bell with 8 per cent. A
bidder for Standard would be unable compulsorily to buy out the
Bell-held minority and a bidder like
Lloyds would want full control of Standard in order to put the busi-nesses together. Bell has also im-proved its chances of picking up some bits if Standard is eventually broken up – an event which it has price the shares are at a discount of not made any the less probable.

#### Gold Fields

What is happening at Consolidated Gold Fields? It surely cannot have been simply the promise of a dividend increase after six flat years, made in yesterday's report and accounts, that is driving up its share price. Gold Fields has tracked the sterling gold price doggedly this year, but since the end of Septem-ber, when Gold Fields shed its fat dividend, it has left the metal for dead. Gold Fields rose another 25p yesterday, to 662p, for an increase of 12 per cent this week alone.

The rumour mill, which is grinding out for RTZ as well, turned up the usual Australian bid interest. Stockbroking historians could dust off memories of the great dawn raid of February 1980, when De Beers brought its shareholding up to 25 per cent. Minorco now holds 28 per cent. As the sterling gold price has risen, so estimates of break-up valne have climbed to well over £9 a share for the optimists.

Whether this week's performance can be sustained by the gold price alone is open to question. The acuity base wrought by the disposal of Gold Fields' North American indus-ders' funds and operating cash-flow could not quite cover dividends and replacement capital expenditure. However, the neat deconsolidation tion, though, the market was not However, the neat deconsolidation prepared to bank on it. Standard's of Newmont's loss-making copper operations should be worth as much to earnings in a full year as £20 on the sterling gold price.

#### **Planning** a management buyout?

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Last year a third of UK corporate acquisitions were management buyouts. Blue chip names are on the list of deals which have lured City institutions with the prospect of fast profits

# Leap out of obscurity

It has moved in five years out of the preserve of a brave few using the technique to make last ditch rescue bids for alling businesses to become a glamorous and fastgrowing part of the takeover scene. Management buyouts last year accounted for a third of all UK corporate acquisitions, proof beyond acquisitions, proof beyond doubt that they have leapt from obscurity to become an imporfant part of corporate strategy.

Blue chip names like Parker
Pen, Vickers Shipbuilding and
Engineering, Bowater Industries' UK paper making and ren, vicies suppositions and beginnering. Bowater Industries' UK paper making and beyond the reach of managemerchanting interests, and ment consortia Ironically, the Thorn EMI Screen Entertain-huge sums being mobilised for ment are among the 245 compectalist buyout funds also panies to have been taken over played their part by fuelling last year by their management, various or price expectations. last year by their management vendors' price expectations.

They have attracted the eager backing of City institutions lured by what looks like the 1986 total could be up to twice as high as the 1985 tally if the prospect of making reason-

By William Dawkins

the prospect of making reasonably secure and fast profits.
A record £1.2bn was spent on
buy-outs last year, up from just
£50m in 1981—and the first six
months of 1986 have seen £710m
raised for 140 deals according to
a recent study by the Centre for
Management Enyments Research the dengarment gross chain

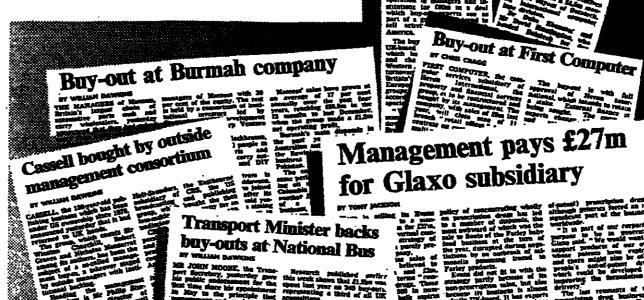
An extraordinary new phenomenon is pervading all levels of British corporate life. It is touching companies of all sizes and in sectors as diverse as toy manufacturing, timber production and information and information technology.

It has moved in five years out of the preserve of a brave few name last value from the decade, with 33 deals last value production of the same thing, though leveraged and the time of this way the management team can put up a small portion of the overall purchase price, but still end up with a significant share of the equity. Leveraged and management buyouts are usually—though not always—the decade, with 33 deals last value from this way the management team can put up a small portion of the overall purchase price, but still management to the same thing, though leveraged and the time of this way the management team can put up a small portion of the overall purchase price, but still management team can put up a small portion of the overall purchase price, but still management team can put up a small portion of the overall purchase price, but still management team can put up a small portion of the overall purchase price, but still management team can put up a small portion of the overall purchase price, but still management team can put up a small portion of the overall purchase price, but still management team can put up a small portion of the overall purchase price, but still management team can put up a small portion of the overall purchase price, but still management team can put up a small portion of the overall purchase price, but still management team can put up a small portion of the overall purchase price, but still management to the same than a specific management team can put up a small portion of the overall purchase price, but still this way the management team can put up a small portion of the overall purchase price, but still the company it self. In this way the management team can put up a small portion of the put up a small portion of the overall put up a small portion o by outside predators.

But in spite of the differences in size and vocabulary, the buyout boom on both sides of the Atlantic is being kindled by similar forces. After years of similar forces. After years of growth through acquisition, given fresh impetus by the pre-sent wave of mergers, many con-glomerates are now looking to rationalise by ridding them-selves of noncore businesses. They argue that in increasingly global and fast moving markets, it makes sense to concentrate all their resources on main-

stream activities. Last year, 80 per cent of UK buyouts arose from planned corporate restructuring, the Nottingham centre says.

A classic example is last year's £90m management acquisition of Mallinson-Denny, timber group, after the Bond, by Unilever.
But Sears Holdings, the retail conglomerate, made the most intensive use of buyouts for divestment in 1985 after its Management Buyouts Research the department store chain. acquisition of the Foster at the University of Nottingham. Leverage refers to the techniThe size of the buy-outs too que of raising debt to finance an has shown a spectacular rise: acquisition, secured on the with the disposals of clothing



and Brownhills Clothing for Citicorp Venture Capital's buyundisclosed sums in May 1985, out unit, explains: "It is a culand went on to raise £6m by," tural change. There is a growing
selling two US retailers, Marcus:

Co and Hardy and Hayes to their management last November.

The UK Government too has The UK Government too has The UK Government too has
made free use of the technique
as a method of privatisation for
groups like the National Freight
Consortium and Vickers, and is
now trying hard to sell the 70
divisions of the National Bus
Company to management Managers, meanwhile,

Company to management. learning to be more aggressive.
They are being spurred on by
the publicity given to the fortunes made by buyout pioneers
who have become millionaires who have become millionaires through floating their recently bought-out businesses on the stock market, sometimes as little as 18 months after the acquisition. One venture capital alone, CIN Industrial Investments the unquisid equivarent. ments, the unquoted equity arm of the National Coal Board pension funds, claims to have helped to create 34 millionaires

Mr Charles Gonszor, head of Citicorp Venture Capital's buy-out unit, explains: "It is a cul-tural change. There is a growing pany they have run for a number of years, and in the process achieve a reasonable level of His competitor, Mr Michael Stoddart, chairman of Electra Investment Trust which runs a £260m buyout pool with Candover Investments, adds:

Candover investments, across "More people are realising that a management buyout can be a good way of selling a company. This is becoming a way of life that we will see getting even more established over the next three or four years."

The buyout boom would not be possible without the speed with which bodies like Candover, Electra and Citicorp have mobilised funds on a scale unprecedented in the development capital market. The three top specialist buyout funds alone account for second

recently estimated that £5bn of They have seen how buyout city finance would be available successes like Wardle Storeys, for buyouts by next year. the plastics group, Westbury
For banks, the buyout Homes or Metzec have gone
phenomenon represents a welcome opportunity to rebuild valuations many times their
industrial loan portfolios after original purchase prices and having burnt their fingers over now want to repeat those gains Third World sovereign debts, on a larger scale. US commercial banks in Most venture capital groups, particular are using the lever-aging skills they have learned at on big buyouts alone, so the aging skills they have learned at on hig buyouts alone, so the hame to muscle into the London buyout market.

This is a good way, some of cates, incidentally a strong feathern privately admit, to get a foot in the door of an otherwise restricted UK corporate finance scene. Big US banks active, or market as co-operative as it is necessarily to be active in IIE.

Managers buy into

Gelco

offshoot

Buyout for

Thom EMI

market's growth has been the

increasing availability of so

division

preparing to be active, in UK now. After all, you can't just buyouts include Citicorp, Manutake on a £60m deal on your facturers Hanover, First Boston, own," says Mr Robert Smith, ankers Trust and Security managing director of Charteracific.

Venture capitalists have at the same time been attracted by that they see as a kind of deal

Most specialist funds provide

venture capitalists have at the same time been attracted by what they see as a kind of deal that provides a supply of dependable established companies to counterbalance riskier early stage investments in their portfolios and provide called mezzanine finance, involThe investors Page 2 The UK Scene Page 3 Scotland Wales The North

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instruments somewhere on a wide spectrum between equity and debt. Most active in this field are 3i, Pruventure and the Prudential Insurance Company

Prudential Insurance Company of America.
"One of the things we are likely to see," says Richard Gawthorne, general manager of Pruventure, "is a greater willingness to provide messanine finance in larger deals, where you have the protection of being able to start selling off. of being able to start selling off subsidiaries if things go wrong That is not so easy in smaller deals, where there is likely to be less assest backing."

argue that management acquisi-tions have tended to perform well because the experience of being liberated from parental restrictions inspires managers

says Electra's Mr Stoddart. "If you suddenly find you are work-ing for yourself and making a lot straight equity capital, but another feature of the UK oney, you think as an ov



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# **MANAGEMENT BUYOUTS 2**



The Candover Investments team: (left to right) Stephen Curran, Roger Brooke and Peter Wreford.

The Investors

# Funds stretched to find deals

Sources of Management Buy outs

1977-83

"If the buyout is going at 10

Moulton. Not all investors have been

strapped for what is known in buyout jargon as deal flows. Citicorp Venture Capital, for instance, has funded 10 deals

Privatisation 1-8% Receivership 17-9% Family 20-5%

An important stimulant for the buyout boom has been the unprecedented amount of institutional cash set aside to elp management teams bid for dependence.

As little as five years ago, any-body looking for equity backing for a buyont was restricted to two main choices: 3i, which reckons to have put up more than £200m for management acquisitions so far, or Candover Investments, the small special-ist group launched by Mr Roger Brooke in 1980. Now the choice of funds avail-

able for management takeovers seems endless, with hardly a month going by without the announcement of another new yehicle keen to do deals. The the establishment of around a dozen dedicated buyout funds.

The largest of them, the Electra Candover Direct Investment Plan has received subscriptions totalling £260m, which would easily overtake 3i's record if fully invested. Take into-

fully invested. Take into account the fact that most buy-outs need to horrow about three. times as much as their equity bases to make the transaction possible, and the latest funds represent a combined firepower or nearly £3bn.

That does not include the

sums invested regularly in this ing phenomenon by the 40 or so smaller institutions in the field. Nor does it include the cash available from other groups not specifically involved in buyouts, like venture capitalists, which last year put a record 40 per cent of their £280m UK investment into such deals.

Underneath all the enthusiasm, however, several experts doubt whether there are really enough backable deals avail-

their requirement for an equity content of at least £10m, but decided not to back them.

the market's eagerness to get a slice of the action. The volume Schröder Ventures, which has of cash available for buyouts only spent Am se far of the means that vendors can afford Fizm buyout fund it launched to be choosy. And the new last October, generation of strategic buyouts demand far higher prices than was the case when the typical suitable for investment is based suitable for investment is based on the relationship between the management takeover involved subsidiaries of groups in trou-ble or family companies with price/earnings multiple and debt payments.

nily 17:1%

succession problems. other factors driving the times pre-tax earnings, that recent rise in buyout prices means you can afford to pay up include climbing stock market values, which have forced fully-valued vendors to seek disposals only when they can be made at price earnings ratios similar to work," explains Mr at price/earnings ratios similar to their own, and the unfortunate tendency of larger buyout attempts to attract outside bids before they can be consummated.

able to absorb all that cash. The problem is not so much the supply, as the price being demanded by vendors.

"Prices are getting very high and that means that there has to be a very high rejection rate," says Mr Michael Stoddart, chairman of Electra Investment Trust, which had not at the time of writing made a single investment from its joint buyout pool

The prime example is the food with a combined value of £150m this year. The group is something of a special case because thing of a special case becaus be a very high rejection rate," says Mr Michael Stoddart, chairman of Electra Investment Trust, which had not at the time of writing made a single investment from its joint buyout pool with Candover.

The pair has looked at about 20 propositions conforming to their requirement for an agent's the real buyers in most asso of the trailer company TIP-management takeovers, are getting increasingly stretched to find deals, at least at the larger group, and the £20m acquisition providing the 30 per cent annual instrumentation offshoot of proventions. return which most are looking Dyneer Corporation.

r.
Yet the present, temporary
"All it means is that we do not lull in large UK buyouts has decided not to back them.

To some extent, hopeful investors like Electra Candover and most—though not all—of its competitors are suffering from

Out of obscurity

"All it means is that we do not draw the money down and have the embarrassment of returning the embarrassment of returning get into the next deal. Their appetites are being whetted by the growing number of recently achieved buy-outs to float profitably on the stock market.

According to the research consultancy Venture Economics, 11 former buyouts achieved flotations by the end of August, up from nine in the

illustrations of the speed with which successful buyouts can return huge rewards to their backers came earlier this year with the flotation of Westbury, a leading housebuilder. Its offer for sale in April valued the com-pany at £39.2m, just over a year after 3i and Pruventure led a management takeover for £12m. Earlier flotation successes, like the Wardle Storeys plastics business, Instem in electronics and DPCE in computer mainteand DFCE in computer mainte-nance have given buyouts a rep-utation as the gold mines of ven-ture capital, even if the durabil-ity of that reputation has yet to be tested in a severe stock mar-ket downturn.

PH

ket downturn.
"The big attraction for us is that—unlike many other unquoted investments—you generally have a management team that is well versed in the way that the business is run. You also have the opportunity to change the management, which you cannot do with a which you cannot do with a start-up unless you want to risk destroying it," says Mr Stephen Bloomfield, a director of CIN Industrial Investments, the unquoted equity arm of the National Coal Board pension funds, which recently launched a £60m buy-out fund.

"There is generally a stream of income to be tapped, you can often float in a short time; and if not there is the comfort of th ential of selling on to a trade buver."

For venture capital investors, the buyout craze could not have been timed more helpfully. Many risk funds have come many risk tunds have come through a feverish few years of investment activity to end up with portfolios loaded with cash-hungry, early-stage ventures that demand a great deal of management time. Now they are only too glad to invest in older, less risky companies that offer the prospect of both dividend income and a fast capi-

tal gain.

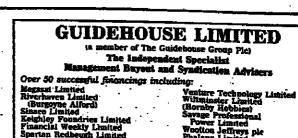
"It means we can move from high-risk, high-return deals to medium-risk, high-return deals," says one venture fund manager, only semi-flippantly. According to 3i, the average failure rate for small buyouts is just 14 per cent, much lower than for other kinds of venture capital investments. The death rate for large buyouts, involving investments of more than £150,000 is even better, at a

£150,000 is even better, at a mere 4 per cent, says 3i.

How long that good record will last, however, is another matter. Critics point out that some of the more heavily borrowed buyouts could be painfully vulnerable if a rise in interest rates should coincide with an industrial downturn; a risk which in the past year has risk which in the past year has evoked cautious poises from the Bank of England

William Dawkins





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removal of central management ure at the larger end.

charges and reductions in Mr Ewen Macpherson,
borrowings through post buydirector of 3i's City office,
out asset sales.

warns: "If prices get driven up.

into world beaters, as underlined last month when National to take their profit sometime, to take their profit sometime, usually through a stock market floation—and the exchanges, paid just £22m for Ansatone, a fraction of the £12.5m paid for the telephone answering machine producer in a management buyout five years ago. Ansatone had proved unequal to low-price competition sucked in by the liberalisation of the UK telecommunication to take their profit sometime, usually through a stock market floation—and the receptiveness of the new issues market two to three years from more extent, there is a good deal of keeping your powder der dry." says Mr Roger Brooke, thief executive of Candover Investments, explaining why his institutional investors need in the take their profit sometime, usually through a stock market floation—and the receptiveness of the new issues market two to three years from good deal of keeping your powder.

w mane a single investment.

"Our main chance will be when the market falls out of could prove uncomfortably vulnerable to interest rate rises and under so when the only source of cash factly the only source of cash f and under so much pressure .. deals."

Continued from previous Page from debt repayments that they risk ignoring important long-term investment needs. Debt gearing of three or four times the equity base is not unusual. More cynical observers, among those deals willing to however, question how much of make public their balance the spectacular growth logged sheets—and the issue of pruby recent buyouts comes from the properties of the properties of the page of the properties of the properties of the page of the real trading improvements or more pertinent as buyout prices from artificial factors like the continue to come under press-

borrowings through post buyout asset sales.

"How many of them are going
to produce real fundamental
growth that would not have unless you put in horrifically
occurred previously has yet to
be proved," says Mr Robin
Hodgson, managing director of
Granville and Co, which runs a
film fund for smaller buyouts.
And independence does not
necessarily transform managers
than invest themselves. After necessarily transform managers than invest themselves. After into world beaters, as under- all, institutional investors need

tion of the UK telecommunica-joint fund with Electra had yet to make a single investment.

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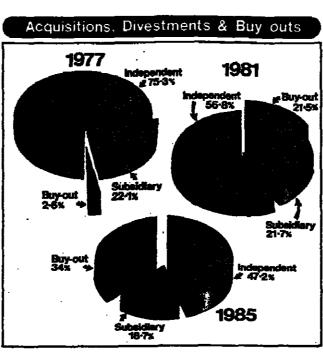
Property Leading

William Dark

NANCING AND INT







The growing role of buyouts in the UK and some of the major players: funder Robert Smith of Charterhouse Development Capital (far left); and managers Paul Judge, of Premier Brands (formerly in Cadbury Schweppes), and Lord Delfont (right), at the floation of his First Leisure (formerly in Trust House Forte).



The UK Scene

# New generation of giant deals hungry for cash flows

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LIKE SO many other development in British venture capments in British venture capsignment buyouts takes much of
simparization from the US.

That is not to say, however,
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phenomenon nor that ARQUE SYSTEMS APROSOUS INTERNATIONAL ANACO PRECISION PRESSINGS APPLEBY WESTWARD ATR GROUP AVENTOOLS &.C.G. ENGINEERING BELLWINCH BENTHAM IN TERNATIONAL CALENDARS & DIARIES OF BRISTOL CALLE ARL CEMOSS EQUIPMENT CHARLES TURNER & CO COLU MBIA RIBBON (UK) CUNDELL GROUP DEBENHOLT DOTTRIL GEDWARDS & JONES ENGLISH COUNTRY COTTAGES APOLIO METALS EXACTA FW.B. PRODUCTS FILMATIC FILM L

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# Anchor for the economy and boost to morale

THE MANAGEMENT buyout for some time and meant that means something special for along with Prestwick Circuits, Scotland. Buyouts are almost two of Britain's largest printed part of regional policy because circuit board manufacturers are of the benefits they can bring to the Scottish economy.

The relentless decline in the traditional manufacturing base of Saxtland has led to the scottish.

of Scotland has led to an exodus of its managers. As companies have folded, merged or been taken over by larger, outside bodies, decision making has dwindled.

This huge loss of ability has sapped Scottish confidence and allowed defeatism to take hold.

The historic entrepreparial tions.

The historic entrepreneurial tions. qualities of the Scots have often Her given way to a cowed depend-ence on Westminister-backed ence on Westminister-backed based managers to make a good rescuers or the initiatives of multinationals.

It is part of the SDA's strategy

multinationals.

For those concerned with reversing this trend, increased managerial activity is today a vital element in industrial recovery, Scotland, almost more than any other region of Britain, has an identifiable economy where the impact of economic interested if the opportunity arises and a natural wants to multinationals. initiatives are noticed and can arises and a parent wants to be measured. More managers sell, to see a management be measured. More managers making more decisions not only anchor more of the Scottish economy at home, they also boost anchor bits of Scotland's eco-

"It is a useful way of repatriating decision-taking. You get a free-standing and separate management group located within Scotland. It may be a division or subsidiary of some there expenies to a very often other organisation, very often not creating any new businesses owned outside Scotland," says Prof Jack Shaw, head of Scottish But in the context of a struggling Financial Enterprise, a company set up recently to promote the financial sector

Today the buyout is seen as a rial promotions body would like to see management teams seed-beds for takeovers.
within the multinational elecwithin the multinational electronics companies split off and form their own groups. This can also mean a readiness, in some resources. The management of cases, to buy the company.

The list of Scottish manage-

ment buyouts is not long and lacks the growth curve of more active areas of the industrial

The £10.5m buyout of Exact of decline.

Circuits from STC with support Prof Shaw Circuits from STC with support Prof Shaw says: "You don't, from 3i this year was the largest all of a sudden, create a culture

Other buyonts have included Caithness Glass, Carron Stain-less and Carron Steelyne, the GA Group and Eskfood. The malaise in the oil indus-

Here, the planners say, are some real chances for Scottish-

buyout. The management buyout can nomy but it is hardly the everday occurrence of the south-east of Britain or the US. There have been only six or seven with values over £500,000 in the past

three years. Buyouts may be criticised as economy, any positive develop-ment, even second best, is useful.

The Scottish economy is real opportunity to generate indigenous companies within industries like electronics and oil. The Scottish Development Agency, the semi-official industries within based companies that set up in section of the semi-official industries and the semi-official industries with more semi-official industries. the type of English or foreign-based companies that set up in Scotland are often not the ideal

> these companies might find it hard to muster the experience needed to form a viable group. Others see a cultural problem which harks back to defeatism brought on through a generation

capital from £500,000.

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Prof. Jack Shaw, executive director, Scottish Financial

where entrepreneurs jump out of the cupboard. We have a culture in Scotland which has been professional on one hand and on the other hand has been searching for security and

Mr Jim Martin, of 3i's Edinburgh office, thinks along the same lines: "The environment is the main reason for not having as many entrepreneurs. It comes back to this enterprise culture which we don't have and they do have down south."

Mr Martin and others in the financial sector see it as their role to go out and dig for opportunities. Managers might beat a path to the doors of merchant banks in London but in Scotland it is the financial sector which is on the road.

3i sees opportunities coming from recession. This means making the most out of the branch economy, the Scottish outstation. "There are a lot of subsidiaries perhaps owned by sinsiniaries pernaps owned by companies in the south or the States and if there is going to be a recession or any cost cutting then it is usually companies up here that are affected first," Mr Martin says.

An advantage for the Scots is syndicate as a challenge to the that they are almost over-equipped with support for the management buyout. The merchant banking, investment trust, and banking sector are in a con-

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centration in Scotland second only to London.

only to London.

The skills of the sector have often helped local managements bridge formidable obstacles such as organising their buyout or even assessing the real value of their company.

Mr Ian MacPherson of the British Linen Bank, merchant bank subsidiary of the Brank of bank subsidiary of the Bank of Scotland, has found that managers are not always aware of the real value of their companies and sometimes are all too ready accept the price demanded by the parent

This year saw the formation of Buy Out Syndicate, a specialist body formed from the corporate services arm of Qualye Munro in Edinburgh, the Clydesdale Bank and stockbrokers Bell

Lawrie.

Mr Ian Jones of Quayle Munro sees the main attraction to this growing area of finance in its security. "The management buyont area provides one of the greatest sources of sound growth of the development capital industry," he says.

However BDS has its sights mainly trained on the richer opportunities created south of the border. Mr Jones sees his syndicate as a challenge to the

Wales

# Control brought closer home

COMPARATIVELY few manufacturing companies have their corporate headquarters in Wales. Boardroom management is usually located elsewhere, making key decisions affecting the fortunes of an important contributor to the local

On the other hand however, the high incidence of subsidiaries of larger groups means that Welsh industry offers a large number of management buyout opportunities.

Cooper and Lybrand's Cardiff office has been making a speciality of management buy-outs and negotiated a number of big deals outside Wales. A recent example was a £6.5m. buyout of an electronic distribution business in Reading. Mr. Hywel Jones, a partner in

the Cardiff office, says that he and his colleagues have four in the pipeline. He is confident that the trend is not just a passing fad.

3i's South Wales office is also

keen to encourage the trend. It has just held a seminar in Car-diff Castle on management buyouts to draw attention to the opportunities. Mr. Charles Richardson, the office manager, says they are looking at half a dozen buyouts involving finan-

cing of £2m to £5m.

"The popularity of management buyouts with private sector sources of equity funding means that the Welsh Development Agency has tended not to become greatly involved. Since it was launched just over a

decade ago, the agency has done only 10, most since 1981. There is a lot of private sector money chasing them because, compared with start up companies, they have an established, proven management and only a 10 per cent failure rate. We are happy not to compete,"
Mr Steven White of the WDA
investment department explains.

That said, at least two man-

agement buyouts involving the WAD's recently launched Welsh Venture Capital Fund in a Venture Capital Fund in a syndicate financial package are currently under discussion.

The Welsh Office sees management buyouts as helping to strengthen the Welsh industrial base by bringing decision-making and control closer to home. Buyouts can also help to keep proves management teams proven management teams together which may ultimately expand and create new job opportunities. However by their nature, most buyouts tend to be of well-established business

products which are not able to expand markets dramatically. Welsh Office officials stress weish Office officials stress that they cannot pay selective financial assistance simply to assist a change of ownership. They have to be satisfied that employment at the Welsh sub-

the help and encouragement they have received. A good recent example has been a management buyout of Powell Duffryn's engineering subsidiary at Liantrisant, Mid Glamorgan. PD Engineering manufactures hydraulic equipment for skip container and ment buyouts have been triggered by receiverships. One of

In its fight against a take-over

buyout of the company, which was accepted.

The business, which has a turnover of \$4m, had to run into difficult times in the early 1980s, cutting the payroll from 350 to 87. But by 1984, it was back on an even keel and trading profitability.

No immediate ing profitability.
No immediate expansion or

increase in employment was planned, hence there appeared no case for Welsh Office assistance. However, on the basis of financial projections by Coopers and Lybrand and an equity, ers and Lybrand and an equity, preference share and loan package provided by 3i, the Welsh Office agreed to chip in some grant aid to protect jobs. The fear was that if the management buyout had not gone ahead, the subsidiary might have been vulnerable in the longer term to a competitor, in the hydraulic a competitor in the hydraulic equipment business, and a sub-

equipment business, and a sub-sequent loss of jobs.

Mr Turner says that he found the buyout a relatively painless task though time consuming and drawn out. They had been treated fairly by the parent group, to the point that part of the deal included a loan and a licensing agreement for a major the deal included a loan and a licensing agreement for a major component which continues to be supplied by a Powell Duffryn subsidiary in the Netherlands. This was presenting problems because of the decline in sterling and he was now seeking approval to manufacture the component in the UK. Otherwise, the only residual problem wise, the only residual problem resulting from the buyout was the fact that the premises are too large, Mr Turner added. Another long-standing corpo-rate presence in Wales was STC

payers' money into supporting a Recsam Components, formerly bayout But, in practice, the STC's Wound Capacity subsidi-

and Clwyd and Wrexham Maelor councils, as well as from the Welsh Office. The financial advisers, and now the new com pany's auditors, were the Bris-

ment buyouts have been trig-gered by receiverships. One of the most notable recent exam-

In its fight against a take-over the most notable recent exambid by Hanson Trust, the Powell ples was a management Duffryn group decided to sell its PD Timber subsidiary, the managing director of which represented the engineering subsidiary on the main board.

Mr Ian Turner, PD Engineering's managing director, quickly recognised that the business no longer fitted in with the group's activities and, with Mr John clowes, sales director, offered to undertake a management busyon of the company, which

sidiary is threatened before and its break up led to two manthey can agree to put any taxagement buyouts. One is employment prospects was
navery money into supporting a Recsam Components, formerly serious. Mettor's Swansea site buyout But, in practice, the circumstances presenting the ary, which was purchased by copportunity for a management buyout usually involve uncertainty over future employment prospects. and all those who have gone to the Welsh Office to seek assistance pay tribute to the help and encouragement and Clwyd and Wrexham.

A package deal comprised fim in equity, the management providing £140,000 and Electra venture capital fund contribut-ing £860,000 in convertible pre-ference charge Come film in ference shares. Some film in selective financial assistance was promised from the Welsh Office in three tranches-£500,000 at the time of acquisition and £250,000 in each of the following two years.

A long term loan of £400,000 was repayable over 10 years from 3i, and a £500,000 overdraft facility provided by Lloyds

The relaunched business is The relaunched business is now going from strength to strength. The new management has revamped all aspects of the business, particularly design and marketing. But it remains essentially a manufacturer of traditional Corgi die-cast toy whiches

Robin Reeves



The Swan Hunter Shipbuilders buyout team at the Wallsend shipyard.

# Erosion of London's dominance

Lancashire Enterprises.

Along with the major accountany practices, which all have managers.

Along with the major accountany practices, which all have managers of the syndicating group are founders of the Manchester Financial and Professional Forum. The body also includes local solicitors, surveyors, actuaries and stockbrokers. It is chaired by Mr Fraser Grant, senior partners of accountants Spicer and Pegler.

There is widespread concern in the north about London's tam who might not be able to over-domination of Britain's capital market in Manchester has long apable. The need is usually to combine leadership from the market in Manchester has long capable. The need is usually to been seen as a structural weak-combine leadership from the ness affecting the whole north. chief executive with good sup-The Forum, and the opportunity it has provided to bring people together more easily, has helped set common objectives that are in everyone's interests in terest is a strong motivator for for syndicating manufacture ages has been one result.

What the potential syndication rewcomers, or creation newcomers, or grow fact.

But there are risks. "The only management buy-

The North

package would have been put together in London, with institutions probably knowing relatively little about local conditions—and certainly not putting in "local" money.

This year, however, 3i's Manchester office has been involved in 12 management buyouts, all syndicated locally. Mr Peter Evans, of Peat Marwick's Liverpool office, says there are advantages in the unit, making window frames, on a big-company, multi-centre sources of finance companies set in 12 management buyouts, all syndicated locally. Mr Peter Folkman, the man in charge, regards that as a triumph.

Last spring he was a leading force in putting together an informal grouping of local sgencies and national institutions with large regional offices in the north to handle syndications.

Other prominent members

The variety of sources avail
The variety of says tarted as an internal service debts and to start to repay them."

In one buyout on Merseyside of a furniture company that had started as an internal service debts and to start to repay them."

In one buyout on Merseyside of a furniture company that had started as an internal service debts and to start to repay them."

In one buyout on Merseyside of a furniture company that had started as an internal service debts are available to repay them."

In one buyout on Merseyside of a furniture company that had wick's Liverpool office, says started as an internal service debts are available to repay them."

In one buyout on Merseyside of a furniture company that had wick's Liverpool office, says there are advantages in the unit, making window frames, or a big-company, multi-centre site, the key was to get the business into single premises. It had been spread all over its former parent's site with its production from the variety of saved money site, the key was to get the business into single premises. It had been spread all over its former parent's site with its production from in the north to saved money of saved money in the province of saved money in the opportunities for theft business into single

other prominent members are County Bank, British Linen Bank, merchant bankers Rothschild and Hill Samuel, the Greater Manchester Economic Development Corporation, and Lancashire Enterprises.

Along with the major accountant practices, which all have managers.

Along with a rates holiday.

"The variety of sources avail-charles Roe, the old British busmaker. This was supported decisively by the full managers. The managers are to managers as supported decisively by the full managers.

With a rates holiday.

"The variety of sources avail-charles Roe, the old British busmaker. This was supported decisively by the full makes it easier to bus managers.

West Yorkshire Enterprise Board and might not have occurrently by the full may only have to find one-tenth of this and Peat's has been managers.

without taking the edge off nor-mal competitiveness. Estab-lishing the group of institutions wins them clients, who unlike for syndicating financial pack- the normal small business, job-

tors then needed, however, was But there are risks. "The only a market. The increasing trouble with management buy-

THE number of management buyouts has been increasing rapidly in the old industrial heartlands of northern England. The trend is likely to have a more far-reaching effect, however, than anyone thought only a few months ago. The reason is that it has given Manchester a chance to prove itself as the north's financial capital. Most management buyouts now involve film or more. In the past this would have almost certainly meant that the financial package would have been put together in London, with instintions probably knowing a popularity of management buyout outs has provided that Mr Folkman stress that if one does not go about. The saled, you go down. The resources we put in are at risk beard, you cannot charge the managers if it all falls down, he says. Both he and Mr Folkman stress that a potential buyout does not have to involve an immediately profitable business. "Nor are interest rates the key thing," Mr Folkman says. "It is cash flow White profits are important, cash flow is much more so because that is much more so because that is park and to start to repay them."

In one buyout on Merseyside of a furniture company that had it to the morth and to start to repay them."

In one buyout on Merseyside of a furniture company that had its of a furniture company that had it

on outsiders.

One high profile buyout in the north has been Optare's formation at the Leeds factory of Charles. Roe, the old British

important management buyout this year was of Swan Runter from British Shipbuilders. Four senior managers led 32 others, with the main financial backing syndicated among seven leading institutions headed by Globe Investment Trust and Candover Investments.

Investments.

Since the company is a warship builder dependent on government orders it is a high-risk
venture. However, the new ownership structure has forced a
different reality on the workforce from its days of state subsidy. A new climate of labour
relatious has emerged, and with
it new working practices that
give the company every chance
of profitable survival and reentry into export markets. entry into export markets.

Ian Hamilton Fazey

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#### **Guide to Management** Buy-Outs 1986-87

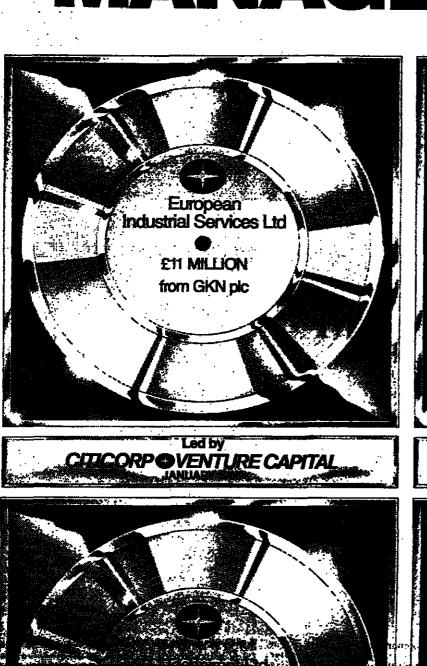
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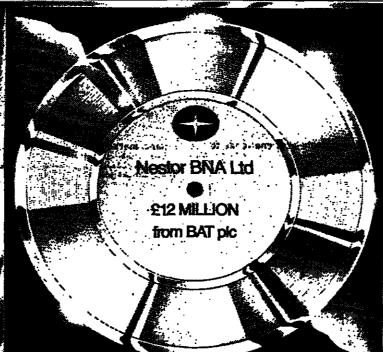
# A RECORD YEAR FOR MANAGEMENT BUY-OUTS











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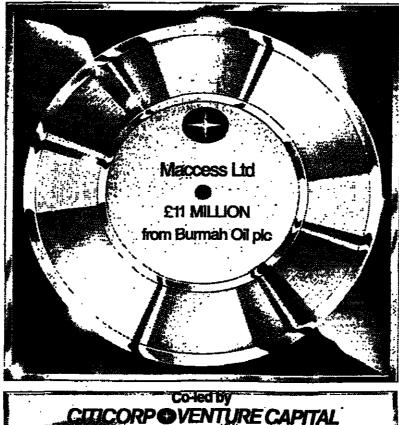






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continues apace in 1986, as the size of deals soars. Citicorp Venture Capital have been major players in this market since the beginning, and continue to lead the way. We have led six

The management buy-out boom

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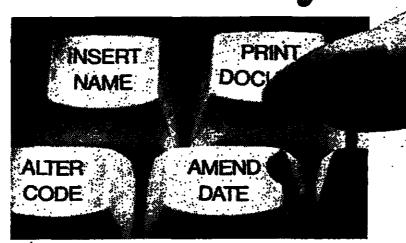
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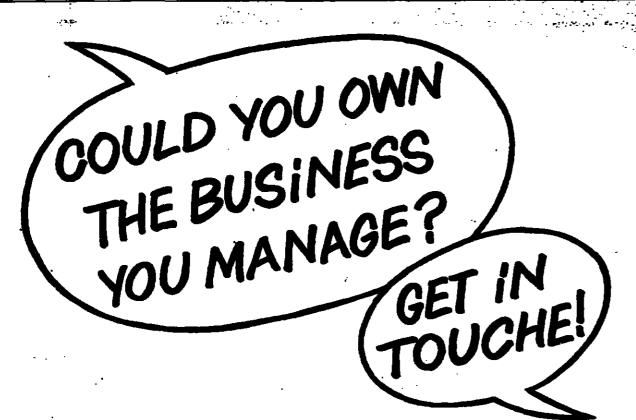
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# **Starting** with a handful of firsts

SCHRODER Ventures has been schroutence for less than two years, but it has rapidly estab-lished itself among the leading deal-makers in British management buy-outs.
It was set up in January 1985

It was set up in January 1985 as the venture capital arm of J. Henry Schroder Wagg, one of the City's top merchant banks, and its speedy growth has been due in no small measure to Jon Moulton, the man Schroder headhunted to lead the new unit. Moulton had previously been general manger of Citicorp's important UK venture capital arm, and brought to Schroder a wide knowledge of the British buy-out scene.

Schroder Ventures therefore hit the ground running. Its very first buy-out, in the spring of

first buy-out, in the spring of last year, went into the record books on several counts. The deal was the successful £56m bid by a management consortium for the Haden engineering group in the face of a rival £37m contexted, takenana hid from

group in the face of a rival £37m contested takeover bid from Trafalgar House.

It was the first buy-out of a quoted company in the UK; it was also the first time (and still is) a British company had successfully mounted a buy-out as a defensive tactic in a takeover; and it brought an important American investor, the Prudential, into UK buyouts for the first time, and as a provider of mezzanine finance.

But despite originating the

But despite originating the deal, Schroder Ventures could not participate in it directly since the corporate finance arm of the merchant bank was adviser to Haden's shareholders, creating a potential con-flict of interest

> Profile Schroder **Ventures**

Other major deals it has been involved in since then include the £90m buy-out of Mallinson-Denny from Unilever (as joint lead equity investor with the Coal Board pension fund) and the \$100m buyout of Parker Pens from its US parent (where it led the financing in a particularly complex deal spanning 23 countries).

And a particularly high pro-file operation was its leader-ship of the buy-out consortium which bid for Land Rover, until the Government finally decided the company was not for sale. Schroder Ventures now has

£100m of funds under manage-ment for equity investment. Of that £25m is earmarked for venture capital operations, while £75m has been committed to a fund for larger buy-outs, of depends on where you draw the having arrived rather later on which £15m has been drawn line between debt and equity in the British buyout scene than

During the past year it has made 13 investments in buy-outs, but that figure includes two second round financings and a growing number of management buy-ins — where a new management team is injected into a company as part of a financing deal.

The unit is also spreading its network internationally. Schroder had been active in the US venture capital market for several years before it estab-lished the UK team and Moulton himself has spent some time working in America. Schroder Ventures now also has opera-tions in West Germany—where it has just established a buy-out fund - and in Canada and

Aged 35, Moulton is a chemist by training who became a char-tered accountant, concentrating mainly on receivership work—
a useful analyfical experience
for his present job. He joined
Citicorp's leveraged buy-out
operations while working in
New York. He came in London
in 1981 when the bank decided to set up a venture capital arm in the UK and became general manager of the unit two years

Three other professionals (probably to be joined by a fourth) work with him in the larger buyouts team, and they have backgrounds in retailing merchant banking

Schroder Ventures, he stresses, is "not fee driven, it is investment driven. If we didn't have that culture we would rapidly have been drawn into the bank's corporate finance unit." In other words, the prime motivating force is picking the deals that will provide a good return on the investment when the business is sold or comes to

Moulton acknowledges that in the first half of this year such deals were not that easy to find. The stock market boom has meant particularly high ratings for the paper of quoted com-panies, which they have used in several instances to top bids from management groups organised by Schroder. Nevertheless, he adds that the flow of potential deals coming to the unit is still " very encouraging." including what could prove to be some extremely large trans-

Martin Dickson by Imperial Group—gave a strong fillip to the movement.



Paul Soldatos, head of Manufacturers Hanover's new special financing division in London plans to bring a strong US flavour to the structure of buyouts. The group aims to establish in Europe the leading role it has across the Atlantic as a supplier of bank finance for buyouts.

# Latecomer ships its reputation to Europe

the men at the City of London branch of Manufacturers Hanover.

Nicknamed Manny Hanny. This is the latest big US bank to have jumped onto Britain's lucrative management buyout bandwaggon. Manny Hanny reckons to be the largest supplier of bank finance for buyouts in the US, being involved in almost every deal with a purchase price of more than \$200m. And it plans to establish a similar position in Europe. lar position in Europe.

It is therefore no surprise that Paul Soldatos, head of the Lon-don branch's newly formed spe-cial financing division, plans to hring a strong US flavour to the financial structure of buyouts that come his way.

Some of the larger US buy-outs have attracted some astonishment in conservative Gity circles with their balance under the weight of eight or ten times as much debt as equity.

Even the US Federal Reserve what Board has made warning noises about over borrowed buyouts.

GEARING, like beauty, is in the the grey area between the two eye of the beholder—at least to kinds of funding, known as meztine men at the City of London branch of Manufacturers explains, usually count prefer-

tending to go at a discount to book value, so that the need for bank debt was not particularly

"Even today, British banks tend to lend against the value of tangible assets. Now that buy-out prices are increasing, more businesses will also need to bor-row against their cash flow. Leverage is really a function of cash flow and management and that is where our stills

Manny Hanny specialises in what it calls senior debt, or term loans to British bankers. The group is unusual in that few islist depart-But many of these deals are ments for management buy-out not quite as heavily geared as they look, argues Soldatos. It all depends on where you draw the having arrived rather later on William Dawk

Profile Manufacturers

other US banks like Citicorp

That was partly — though not ompletely — deliberate completely — deliberate because Manny Hanny aims to work alongside rather than compete against established sup-pliers of equity capital for buy-outs like Schroder Ventures, Candover Investments or even Citicorp Venture Capital. And Soldatos feels that the need for US style debt finance for British buyouts has only just begun to

A classical example of the type of deal-he is looking for is the £97m.takeover of the Cadbury Schweppes food and beverages division, where finance was provided just as much on the intangible strengths of the group's brand names as on the value of its assets. However, that deal was concluded before Soldatos's concluded before Soldatos's

William Dawkins

# Horned in by bull market

the doyen of the British manage—were three main reasons; to give ment buyout movement and it is it added status when dealing thus only fitting that his company should be one of two partoriginal backers a market for

Investment Plan which was set up late in 1985 by Candover and the Electra Investment Trust, pooling money drawn from over 35 British and American institu-tions. The main focus is on larger buyouts, where the total amount of equity exceeds over £10m.

Eithm. But nearly a year after its creation the fund has yet to make an investment. "The problem is not that we have not seen deals," says Mr Brooke,
"but in every case we have been
outbid fairly early on by trade
buyers (ie, other companies)."
And this, he argues, is in large
measure the result of the
mature bull market, with companies flush with cash and highpriced paper.

However, there is not quite

priced paper.

However, there is not quite the same degree of competition for smaller deals— in the £5m to £10m range—and in less fashionable sectors. And Candover, which has some £60m of funds under management for these kind of transactions, has continued to make investments in them throughout the years. in them throughout the year. The intense competition is: long way removed from the eco-

nomic circumustances of 1980, when Mr Brooke established Candover with £2m of loans and £100,000 of equity from institutions. At that time buyouts were almost unheard of in Britain, but Mr Brooke had tapped a very potent idea. In the midst of a recession, and with companies strapped for cash, Candover soon found that managements could buy their businesses at very reasonable prices.

And the rapid success of some

such as DPCE, the computer maintenance company which came to the market in 1983, and Famous Names, the confection-ery company ultimately bought

THE infectiously enthusiastic Candover, which is staffed by mr Roger Brooke, chief executive of Candover Investments, is to the market in late 1984. There transput up much of Candover's

Profile Candover Investments

then: net assets attributable stood at £14.18m, or 1989 a share, at the end of 1985, up 18 per cent, and it recently reported a further 13 per cent rise to 223p at the half year. Pre-rise to 223p at the half year. Pre-tax profits last year rose 73 per-cent to £756,000 and in the first half of this year they were up 61 per cent to £419,000

Aged 55, Mr Brooke came into ne buy-out business after parting company from EMI, where he had briefly been group man-aging director, following its takeover by the Thorn Group. Casting around for fresh. employment, he was asked by Michael Stoddard of Electra to phenomenon in the US and

initial funding and the two have worked very closely ever since. Candover's first fund—the Hoare ners in the biggest fund yet their stakes; and to give Exempt Fund—was launched in established in Britain to Candover the advantages of 1984 in partnership with brokfinance such deals.

The fund in question is the specialist investment trust states. The fund in question is the specialist investment trust states. However, and to give Exempt Fund—was launched in established in Britain to Candover the advantages of 1984 in partnership with brokfinance such deals.

The fund—was launched in established in give Exempt Fund—was launched in established in guestion is the specialist investment trust state and the give Exempt Fund—was launched in established in guestion is the specialist investment trust state and the give established in guestion is the specialist investment trust state and the give established in guestion is the specialist investment trust state established in guestion is the specialist investment trust state established in guestion is the specialist investment trust state established in guestion is the specialist investment trust state established in guestion is the specialist investment trust state established in guestion is the specialist investment trust state established in guestion is the specialist investment trust state established in guestion in guestion is the specialist investment trust state established in guestion in gu Exempt Fund—was launched in ving investments of up to It has performed well since £700,000. The £7.5m subscribed is now fully invested (and has enjoyed an uplift in value of about 45 per cent), and Candover is planning to launch another fund for smaller buy-

> The next step, says Mr Brooke, is geographical diversification. Last year Candover took a 40 per cent stake in Lombard Invest-ments, a company set up in San. Francisco to organise and invest in medium-sized buy-onts on the US West Coast.

It is also looking at similar arrangements in Continental

As for the UK, he says the Electra Candover fund is cur-rently considering two large deals which are likely to come to fruition, and the trend for big buy-outs will continue: "We have looked at a £500m buy-out which would have been financable."

Martin Dickson

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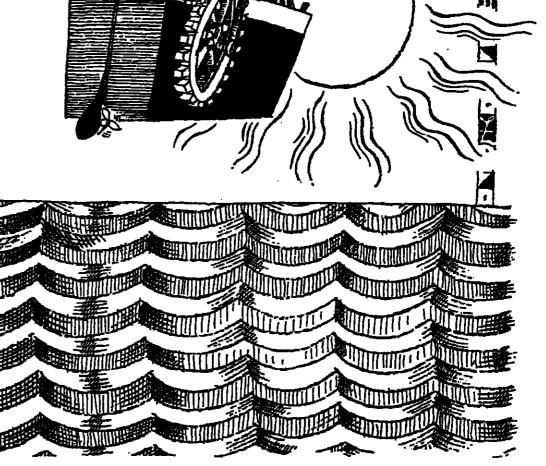
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# Out of adversity and into acquisitions

**Profile** 

Wardle Storey

MANAGEMENT buyouts are often associated with management's yearning for freedom and autonomy. Yet the buy-out which formed Wardle Storeys, the chemicals concern and one of the most successful buyout companies, was born in adversity.

The story begins in 1980 when Mr Graham Ferguson Lacey, the controversial financier, mounted a much publicised takeover bid for Bernard Wardle, the publicly quoted vinyl textiles manufacturer which had lurched into losses in the

Brian Taylor. A cost cutting programme was implemented and by the end of 1981 the company broke into operating pro-fit. But borrowings were high and Bernard Wardle was incomand Bernard wardle was incom-patible with NCC Energy's other activities. By early 1982 the com-pany needed an urgent injec-tion of capital which NCC Energy was unwilling to provide.

"Bernard Wardle had turned the corner and was back on a firm footing again," says Mr Taylor. "But the bank was becoming edgy, we needed to find new money and our parent, company either would not or could not give us the investment we needed. Organising a management buyout was an obvious option."



ated a main board director and Mr Clive Clague from Electra became chairman.

Within weeks of the buyout's completion Bernard Wardle bid, successfully, for its chief competitor, the loss making PVC sheeting manufacturer, Storeys Industrial Products, which was then part of the industrial group, Turner & Newall. When the acquisition was completed Bernard Wardle embarked upon a stringent rationalisation programme and rechristened the combined companies, Wardle Storeys produced a profit that year, with pretax profits of £3m and announced its intention to return to the stock market.

The company went public in autumn 1984 with a market capitalisation of just over £20m. But Wardle Storeys and announced its intention to return to the stock market.

The company went public in autumn 1984 with a market capitalisation of just over £20m. But Wardle Storeys also redden the City not as a revitalised manufacturer of plastic sheeting but as an acquisitive would-be holding company.

"Wardle Storeys promised the market capitalisation of just over £20m. But Sardle Storeys has not utnover of £30m and the company went public in autumn 1984 with a market capitalisation of just over £20m. But Sardle Storeys has ended up with a parachnte and rubber dingly manufacturer of plastic sheeting but as an acquisitive would-be holding company.

"Wardle Storeys promised the market to only organic growth but that it would make a number of sireable acquisitions." Albott. "At this rate it will become a Hanson Trust, wardle storeys should grow to expect the bid and drafted in the industrial holding company.

"Wardle Storeys promised the market capitalised manufacturer of plastic sheeting but as an acquisitive would-be holding company.

"Wardle Storeys promised the storeys has been intent on pursuing organic growth but that it would make a number of sireable acquisitions." The first acquisition, but the first acquisition, the products of the bid and rubber dingly manufacturer with profits of £20m for roughly £20m. The first acquisition, but the fir

we needed. Organising a management buyout was an obvious option."

In 1982 Bernard Wardle's recovery bid for Bernard Wardle's textiles mannfacturer which had lurched into losses in the late 1970s through its exposure to the car industry.

To the accompaniment of newspaper headlines such as "Lacey loose with an open cheque book" and "Lacey up to his old tricks"—and a Stock Exchange inquiry into share dealing prior to the bid—Mr Lacey won control of Bernard Wardle and merged it with one of his unquoted companies, NCC Energy.

"Bernard Wardle gained a new management team, headed by its present chief executive Mr brown its present chief executive Mr brown the control of Bernard Wardle stores and the supposed.

"We not company went public in announced its intention to return to the stock market. The company went public in announced its intention to return to the stock market the company went public in announced that the company went public in announced the strength on turnover of £30m and announced its intention to return to the stock market. The company went public in announced tis intention to return to the stock market the was to lead to the buyout was an obvious option."

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"We put together a thorough presentation of the company, in westment syndicate of Electra, the venture capital concern; the wenture syndicate of Electra, the venture syndicate of Ele

suing organic growth as well as growth by acquisition. Analysts anticipate pre-tax profits of £5.5m when the company's results to August 31 are

Alice Rawsthorn

Since we set up in 1980, we've handled 46 successful management buy-outs.

They range from the smallest to the very biggest, and four have been so successful, the companies have gone on to float on The Stock Market.

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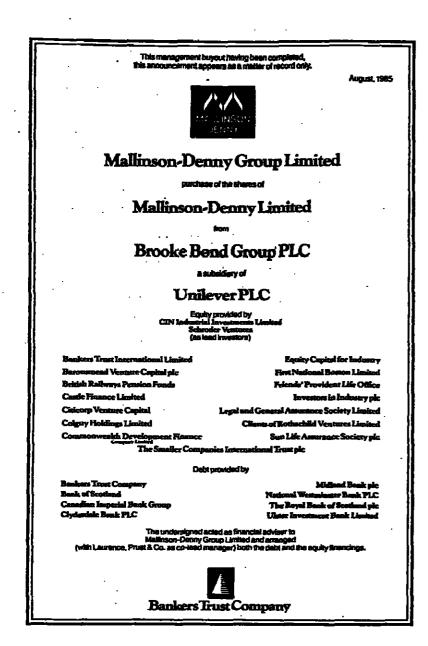
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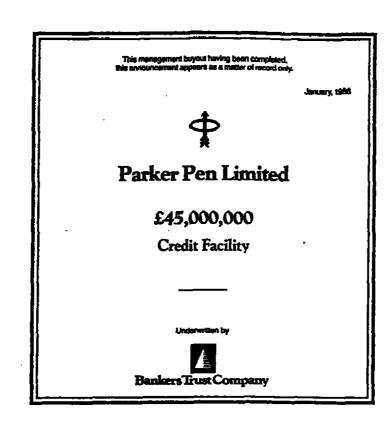
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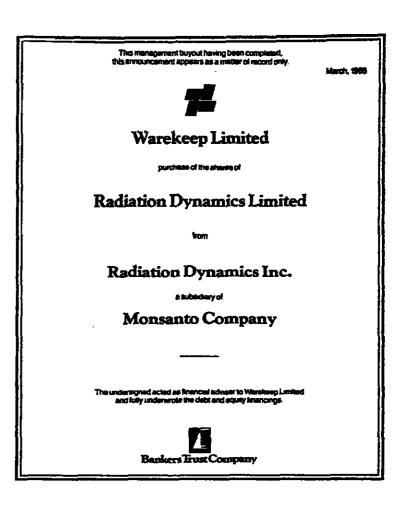
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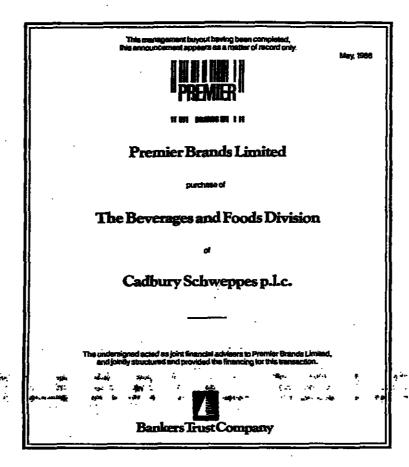
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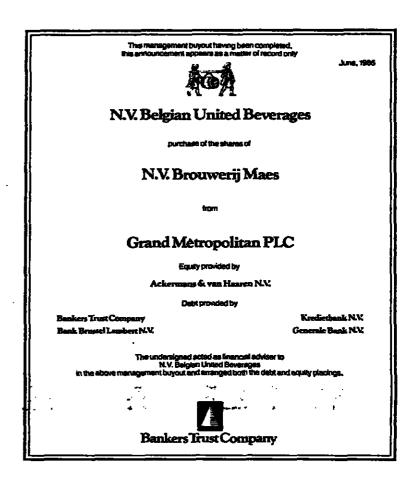












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# Export orders fastened up

EIS ARE the initials that replaced GKN when the management changes at the Smethwick factory as the real reasons for inductival and management changes at the Smethwick factory as the real reasons for inductival and management changes at the Smethwick factory as the real reasons for inductival and management changes at the Smethwick factory as the real reasons for inductival and management changes. industrial fasteners division bought the business from Guest Keen & Nettlefolds for £11.6m at the beginning of this year and became European Industrial

GKN. anxious to seek growth in specialised and international markets, was happy to divest itself of this heavy loss-maker in a troubled traditional industry. Strangely for an industry upon which the wealth of 19th century Birmingham was built, exports had not been important.

Now Mr John Huband, the extrovert managing director, is able to report not only that his company has closed the 30 per cent price differential with Far Eastern competitors but that he is able to beat them on delivery

and reliability in Europe.
Such success is the more poignant given that cheap imports, particularly from the Far East, have swept away much of UK

capacity and jobs.

GKN Fasteners in little more than a decade saw its share of the UK sectors it served slide from 75 per cent to 38 per cent. Employment at the famous works in Heath Street, Smethwick, has slumped from more than 3,000 to less than 500 over

the past five years.

Mr Huband says workers are being recruited again, largely because of success overseas.

Exports are projected to climb Exports are projected to climb from £2m to £3m this year. A big contract has been won from France and under a deal with a West German company some £1m worth of fasteners will be shipped from the Smethwick factory over the next 14 months. EIS can match the Far Eastern competitors on price and beat them on lead times and reliabil-

by six directors and seven senior managers took nine months. The plans and financial projections filled a volume five inches thick. Negotiations for the buy-out

Profile

benefit not only of the manu-facturing facilities but also of

ity of delivery. He concedes that movements in exchange rates come from pushing increased have been a factor in making volume through the modern pro-But the real benefits have

at competitive levels. A £10m investment began in 1980 to transform the Smethwick factory from a traditional labour intensive operation to "the modest modern and largest screw-making facility in Europe," with a capacity to make 70m fasteners a week

Mr Huband, a graduate in that even an industry which industrial relations and law boomed in Victorian times can who flirted with a career in television, had been with GKN for 10 years and as head of the still return profits after the necessary injection of new technology and manufacturing processes. Producton has been accelerated, wastage reduced, work in progress cut and quality

> Mr Huband concedes that the headcount might have been cut too slowly over the past two years to take advantage of the new investment, but says the economies are now really beginning to flow. He points to the flexibility of workers in accepting new practices and to the opportunities as an indepen-

facturing facilities but also of the distribution network of independent stockists.

Els acquired both the UK operations and distribution companies in Belgium, Holland and France. The growth target is to take advantage of the present computer-controlled distribution system to expand the range of products and the customer base.

Mr Huband says that Els in the first full year, with a turnover of around £32m will have a clear idea of profitability and how much money is available for distribution in wage packets.

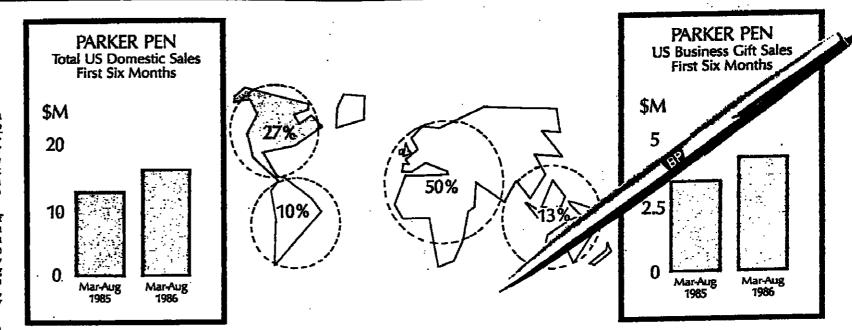
Morale within the new company is clearly different from profits.

round from a substantial loss to a respectable net profit."

He acknowledges one factor in the dramatic switch is the cut, in interest charges. He says that servicing the "theoretical debt" as part of the GKN group was far more onerous than the real debt as an independent company.

But the real beautiful loss to Morale within the new company is clearly different from being part of a large, albeit successful group. Mr Huband admits that EIS might have suffered from coming from a sector "not considered sexy." But he is looking for growth and new opportunities. He suggests that within the next three to five years EIS will be again seeking new capital to maintain the new capital to maintain the impetus achieved.

Arthur Smith



# Pen company's future rewritten

THERE ARE no bits of old most successful in the group-bikes, half-empty paint pots or he knew who he wanted. bikes, half-empty paint pots or balding yard brooms in Mr Jacbikes, half-empty paint pots or balding yard brooms in Mr Jacques Margry's garage—just a car. The signs of his tidy mind are equally obvious in his office at Parker Pen in Newhaven. His desk top seldom contains anything other than the matter in hand.

This foible stood him in good stead during the tense six months between mid-1985 and January this year when he found themselves working 16

This foible stood him in good serves in the technicalities of the buyout. Driven on by their stead during the tense six months between mid-1985 and January this year when he signed a \$100m buyout agreement which split Parker from Apart from their having no previous experience the deal of the provious experience the deal of the buyout. Driven on by their advisers, Schroder Ventures and Cockman Copeman, they are the provious experience to the provious experience of the buyout. Driven on by their advisers, Schroder Ventures and Cockman Copeman, they are the provious experience of the provious experienc

His natural sense of discipline and order shows again as
he recalls the strict sharing of
responsibilities imposed as he
worked towards his goal. The
aim was to draw the best of the
existing management into the
buyout team. As head of the UKbased European operation—the

signed a \$100m buyout agreement which split Parker from
Manpower and brought the world's leading quality pen was complicated by the fact that maker from Wiscopsin to a Sussex town.

His natural sense of discipling and order shows a constant and to be checked and checked

Profile **PARKER** 

you are in for," he says.

The rest of the consortium tained. As it turned out, distrimeanwhile, had to concentrate entirely on keeping up sales. "You need people to continue the business." he says.

Outsider.

Confidence had to be maintained. As it turned out, distributed but or inventories were greatly reduced by the time the deal was done, and the subsequent restocking contributed hand-

The task was not made any easier by a nervousness which had overtaken Parker's distributors when the company announced in July 1985 that the pen operations were to be sold

jobs agency business. Since Parker was the world's leading quality pen maker, the offer would be cetain to attract considerable interest among competition.

Dunhill, Gillette or Pilot of the cheaper end of the market Japan take control there was a strong chance distribution among status-conscious Amerstrong chance distribution might be taken over by their

organisations.
There was also concern about many of Parker managers— should the company fall to an

many of Parker managers—should the company fall to an outsider.

Confidence had to be maintained. As it turned out, distributors' inventories were greatly reduced by the time the deal was done, and the subsequent restocking contributed handsomely to the strong set of interim figures Mr Margry published in September. Sales and profits were well up on the forecasts he had included in the buy-out prospectus.

lected. He has hired Mr Kenneth Grange, a top-line international designer, to work on a new range cesting £20 to £50. The object is a "global" basic writing instrument which can be finished in different ways according to the "culture" of the target market.

"We aim to speak to the market place in its own language."

Mr Margry says. Manufacturing facilities round the world are flexible enough to make the new line in, say, plastic for Japan

buy-out prospectus.
However, Mr Margry probably expected a strong performance. He had been warned by his advisers not to be too ambitious in the preparation of the pros-pectus. "Unadvised people in this situation want to make

everything look as good as possi-ble," he says.

But his forecasts were ultra-cautious. He had been told that prospective backers and bank-er's auditors would question every last detail.

every last detail.

Stocks, machinery and other assets were entered at less than valuation rates. Every worst-case contingency had to be taken into account: severe currency fluctuations and even revolutions in Latin America.

The strains of the buyout phase are past, but Parker appears not to have slowed the pace. The prized US business

appears not to have slowed the pace. The prized US business still has to be turned round. Although losses there in 1985 time come have been converted into a small profit in the first half of. 1986, the previous management's attempts to compete at

Margry is also intent on buil-ding outside the Anglo-Saxon world, an area previously neg-lected. He has hired Mr Ken-

line in, say, plastic for Japan and gold finishes for Asia and Latin America.

"We need something plainer for the Anglo-Saxons," he reflects. "And something very plain for Scandinavia." plain for Scandinavia."
Mr Margry speaks especially
plainly to the City of London
and financial community at
large. While many private companies are obsessively secretive
about sales and profit figures,
the new Parker Pen is remarkably open ably open.

"It probably comes from our background as a public com-pany," he says. "Our mental approach is based on American

approach is based on American openness. But I believe it is the best way to do business."

For example, he believes this policy helped last June when it sought investors to refinance £15m of debt. And, in any case, it will be essential when and if the time comes for Parker to come back to market with a public flotation.

Christopher Parkes

# When it comes to management buy-outs, Peat Marwick wrote the book.

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# Good times for US pillar of British market

SINCE THE management buy-out movement has its origins in the US it is perhaps surprising that only one American bank has established a major pre-sence as a deal-maker in the British market.

That bank is Citicorp, which

over the past five years has become one of the key pillars of the UK buyout industry through its subsidiary Citicorp Venture

Capital.

And it has been especially active during 1986—a year when several other houses have found

active during isco—a year when several other houses have found it hard to complete deals on favourable terms—taking part in eight buyouts, of which it has led six. The latter category includes the £60m sale of TIP—Europe by Gelco, the £20m sale of Technitron by Dyneer and the £11m disposal of KDG Holdings by Consildated Gold Fields.

Citicorp had been involved in venture capital in the US since the late 1960s and brought its expertise across the Atlantic in 1981, setting up the UK operation in the earliest days of the buyout industry here. Early successes included the buyout of Wardie Storey, the plastic sheet maker, from NCC. Wardle came to market for a flotation less than two years letter and since then has set out on the takeover trail.

The bank has been involved in The bank has been involved in a total of 34 buyouts and has invested £45m since it set up shop, but the pace has quickened rapidly of late, with half those deals taking place since the start of 1985. It has realised 10 of its investments—six through the sales of the boughtout company to another had

through the sales of the boughtout company to another business and four through stock
market listings (of which several more are in train).

Last October it established a
£100m fund of equity finance for
medium sized to large buyouts
(in excess of £10m) and so far it
has invested some £25m to £30m
of the money.

of the money.

Unlike some other players, it is able to offer companies debt as well as equity itself, and, says Mr Charles Gonszor, the management buyout unit head, this "one stop" service is a distinct advantage in deals where speed is essential. In the case of TIP— Europe, for example, it under-wrote f20m of debt as well as providing part of the equity package.

Gooszor says that another of the group's advantages is its

**Profile** Citicorp

access to Citicorp's worldwide pool of expertise. This, for example, proved particularly valuable in the buyout of KDG, which has major operations in both France and Australia. Conboth France and Australia. Consolidated Gold Fields set the management a very tight timetable for completing the deal—just 10 days—and by being able rapidly to send teams into the overseas operations to conduct due diligence procedures, Citicorp closed the deal with just two hours to the deadline.

It has no particular sector bias to its lending, "Our view," says Gonszor, "is that we will invest in any areas where we think we can make a reasonable return."

The unit consists of eight professionals, of which four work fulltime on buyouts. They are drawn mainly from industry rather than banking, in the belief that industrial skills are a particularly vital part of the appraisal process, though the high degree of financial engineering required for deals is leading to greater emphasis on people from a banking background.

Gonzor, aged 34, himself has an industrial background, hav-ing worked for John Player and Cadbury Schweppes before joining Coopers & Lybrand as a consultant

He takes issue with the view that the price at which deals are being done has gone up dramatically this year. Gonszor puts the full taxed price—earnings ratio of the average deal at about 10, which he thinks is reasonable.

reasonable.

Neverthless, he agrees that the entry of more and more players into the buyout business is likely to increase valuations over the next 18 months and there is likely to be an increasing emphasis on new financial instruments, such as guboritis. instruments, such as subordinated debt, and a rise in the ratio of debt relative to equity in deals.

Martin Dickson

Friday October 11

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Profile

The Accountants' Role

# Floating promise of business

FROM THE moment the idea of a management buyout is con-ceived until it is either aban-doned or completed, the solici-tor and the accountant have key roles to play. For the latter the average deal, valued at about 25m, provides a good opportun-ity to win new clients, to develop the corporate finance advisory side of the firm and to boost fee income.

boost fee income. Leaving aside the six large buyouts, which accounted for about half the £850m total for completed buyouts in 1985, the completed buyons in 1865, the average size falls to £3m. As merchant banks become involved in only the larger deals, in the typical buyont it is the accountants which provide almost all the financial advice.

According to Mr Tom Wilson, who heads Price Waterhouse's buyout team, the main attraction of such deals to accountants is not the fee. Even buoyed up by the addition of a "risk element" this makes only a small contribution to the income of the big firms. The magnet is the promise of a continuing stream of future business, especially for those buyouts which are subsequently floated.

floated.

The big firms of accountants, using their recently acquired freedom to advertise, have been very keen on selling the services of their buyout teams. Arthur Young asks: "Even if a buyout is only a glimmer in your eye, we would like to hear from you."

Touche Ross illustrates its practical guide to buyouts with a rugby player breaking away from a scrum. It provides a points system which suggests that the ideal buyout is from a parent company with manageparent company with managerial or ownership succession problems, operating in an expanding market with established products, where the new company has surplus assets ready for sale and the workforce is stable and non-militant.

One of the motives for this kind of advertising is that management teams preparing for a buyout will need to have advisors from a firm of accountants other than the one which already works for the parent company.

"Most company.

"Most company is from a savel at the corporation rate rather than at high marginal personal tax company is marginal personal tax purchasing the assets of the buy out then the deal is straightforwity ward enough. If, however, it is future, the drawing up of a business and its future, the drawing up of a business which are being it is stable and non-militant.

One of the motives for this leads of the wendor/parent becomes funds, negotiating with sources of the vendor/parent becomes the sale price and careful tax planning of the parent company.

Reviewing his experience in the field, Mr Willand and careful tax planning of the completion and once it has a time of investors are suited.

Reviewing his experience in the field, Mr Willand and that income is taxed at the corporation rate rather than at high marginal personal tax rates.

If the new company is purchasing the assets of the buy out then the deal is straightfority ward enough. If, however, it is the shares which are being the vendor/parent becomes the vendor/parent becomes at it is the buyout moves towards completion and once it has a clutch of investors are suited.

Reviewing his experience in the field, Mr Willand and that income is taxed at the corporation rate rather than at high marginal personal tax rates.

If the new company is the sales purchasing the assets of the buy out then the deal is straightfority ward enough. If, however, it is the shares which are being the sales purchasing the assets of the buy out then the tax planning of the vendor/parent becomes the parent of the vendor/parent becomes at

"Most commonly we have no auditing relationship with either the parent or the subsidi-



Tem Wilson of Price Waterhouse

Accountants in **Larger Buyouts** Peat Marwick Deloittes Thomsen McLintock Price Waterhouse Arthur Andersen Ernst Andersen Touche Poss Spicer & Pegler
Grant Thornton
Stay Hayward
Coopers & Lybrand
Arthur Young
Others/ant identified

auditing relationship with Most of the schemes which fall dent advice to the institutional either the parent or the subsidiary." Mr Wilson says.

All the main firms suggest when after a close look the when after a close look the that they should be brought in as advisers within weeks of the proposal is unbankable. "Two orthree out of 10 drop out at this management team's initial decisions," he says.

Many of the proposed buyouts which fail do so because the and backers of the buyout management team has confused "ethically, this could be a ripart off," he claims.

However, basing themselves on what the management team on what the management team.

a buyout. Taxation planning is a vital element in a buyout. According can square this circle. to Touche Ross: "Tax considerations can often determine son argues that this conflict the structure of acquisition, the assets acquired and even the institutions and the management can be according to the whole ment team are both investors, when held a common investors. success or failure of the whole

enterprise.

"In the UK this tax work is

According to Mr Wilson the tax issue is increasingly dealt with on a first-come first-served basis "whoever is first on the scene—usually the accountants—does the tax advice."

In most cases the management tants—does the tax advice."
In most cases the management team will be advised to form a new company for the purposes of the acquisition, according to Mr Stephen Bayfield of Robson Rhodes. Management will then subscribe for most of the capital of this company with the financing institutions taking up a minority of the ordinary shares plus perhaps a mixture of loan plus perhaps a mixture of loan and preferred stock.

New companies have the advantage that the investment made by the management can be more easily kept small, that tax relief is available on interest and dividend payments

out of every 10 proposed buyouts only two are consumated.

Most of the schemes which fail
dent advice to the institutional

solid cash flow financing on what the management team institutions are looking for from can do when freed from the existing corporate structure, the accountants feel that they

"In the UK this tax work is still the preserve of the accountant rather than the lawyer. In the US the position is very different and some British lawyers may be preparing to try to smulate their professional brothers across the Atlantic.

According to Mr Wilson the steady stream of buyouts only a couple of years ago, Mr Wilson believes that the pattern and nature of them has changed. "In the early days many of the proposal professional brothers are the pattern and nature of them has changed." In the early days many of the proposal professional brothers across the Atlantic. third party buyer could be found.

the parent fraught with difficulties and emphasises the need
for the best professional advice.
While many buyout specialists within the big UK accounting firms do not relish the
development here of the large
leveraged buyouts of the US, it
is recognized that what happens
today in Wall Street could happen in London sooner or later.
However, Mr Wilson sees the

rapidly getting used to playing a more public role in the UK's

ment team are both investors, they hold a common interest.

Since the emergence of a steady stream of buyouts only a couple of years ago, Mr Wilson believes that the pattern and nature of them has changed. In

"Today in almost every buyou "Today in almost every buyout the parent will be sounding out third parties, even if it has an altruistic approach to the subsidiary and its management."

This means that the general state of the stock market is a far more intrusive factor than before—and in a buil phase what amounts to be a fair price tends to be blurred by the high sums being paid in acquisitions sums being paid in acquisitions and takeovers generally. This can make the negotiations with the parent fraught with difficul-

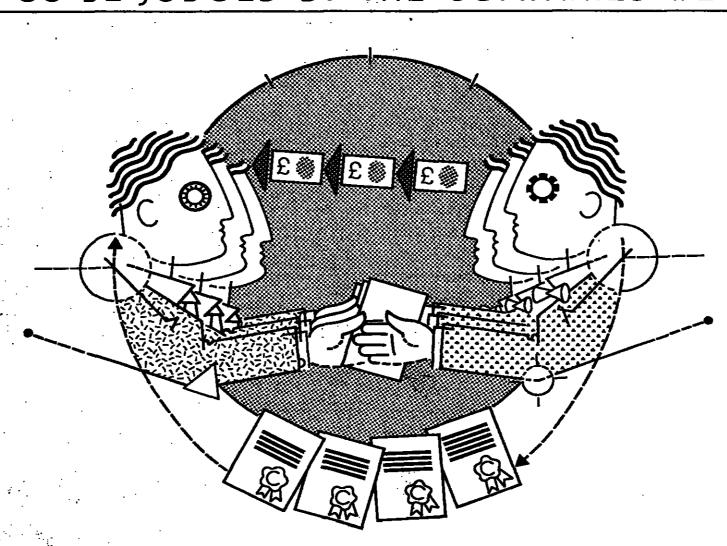
However, Mr Wilson sees the British buyout as an opportun-ity to release the entrepreneu-For the accounants, who are

corporate life, the buyouts represent an opportunity to get in at the ground floor with what they hope will be the next generation of fast movers. Their generation of fast movers. Their commitment to marketing their skills to management teams seeking independence is a punt on the future prospects of the successful buyouts—and this inevitably means that the accounting firms must think and operate in a more activary result. ent operate in a more entreprenenical manner.
Terry Povey

Analysis of Larger Management Buyouts by Deal Leader Asyns Lotal Bankers Trust International Dashwood House, 69 Old Broad Street, London, EC2P ZEE 01-638 5533 **Barclays Development Capital** 26 01-623 2323 Ebbgate House, 2 Swan Lane, Landon, EC4R 3TS Cedric House, 8-9 East Harding Street, London, EC4A 3AS Candover Investments 01-583 5090 Charterhouse 129 1 Paternoster Row, St Paul's, 01-248 4909 Loudon EC4M 7DH Citicorp Venture Capital PO Box 242, 335 Strand, London, WC2R ILS 01-438 1266 183 County NatWest 11 Old Broad Street, London, ECZN 188 Electra 1 38 Temple Place, Victoria Embankment, London, WC2R 3HP 01-836 7766 First National Boston PO Box 155, 5 Cheapside, London, EC2P 2DE 01-236 2388 Granville 8 Lorat Lane, London, EC3R 88P 32 11 01-621 1212 01-606 6321 Vestry House, Greyfriars Pas ventry mouse, ereprisers passage, Newgate Street, Landon, ECIA 7BA Hambros 01-588 2651 26 42 Bishopsgate, London, EC2P 2AA 100 Wood Street, London, EC2P 2AJ 01-628 8011 01-928 7822 151 91 Waterloo Road, London, SE1 8XP Kleinwort Benson PO Box 560, 20 Fenchurch Street, London, EC3P 30B 01-623 8000 Laurie Milbank 01-606 6622 47 72 Basinghall Street London, EC2 40-66 Queen Victoria Street, London, EC4P 4EL Lloyds Merchant Bank 145 81-248 2244 Merrill Lynch 27 Finsbury Squart, 01-382 8980 Midland Equity Group 47 Cannon Street, Leadon, EC4M 55Q 01-638 8861 Samuel Montagu 114 Old Broad Street, London, EC2P ZHY 01-58\$ 6464 1 95 Morgan Grenfell 01-588 4545 23 Great Winchester Street, London, EC2P 2AX National Westminster 01-726 1000 21 41 Lothbury, London, EC2P 2BP 142 Holbern Bars, London, ECIN 2NH 01-404 5611 Prudential Venture Managers Scandinavian Bank 01-236 6090 1 1 Scandinavian House, 2-6 Cannon Street, London, EC4M 6XX Schroder Ventures Regina House, 5 Queen Street, London, EC4N 1SP 01-382 6000 021-236 5801 Edmund House, 12 Newhall Street, Birmingham, B3 3ER 1 30 Gresham Street, 01-600 4555 Lordon, EC2P 2EB 107 13 20 36 53 2,246

This and other Peat Marwick tables report the results of a survey of the deal leaders for management buy-outs over £10m since 1981 undertaken by Peat Marwick for the Financial Times. While not complete in every detail, a high level of response was obtained.

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out, telephone Geoff Westmore

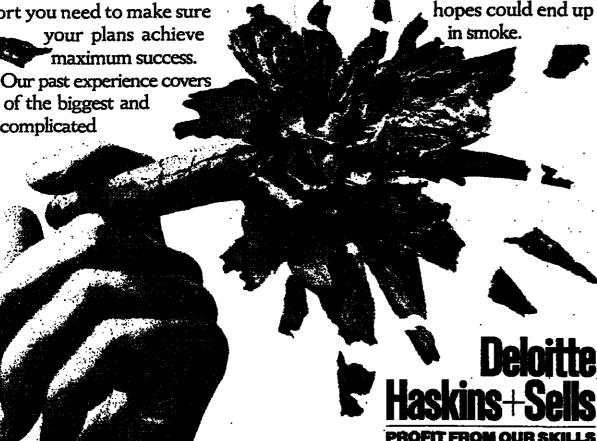
To those concerned, a management buy-out must seem like a giant leap into unknown territory. Full of uncertainty. Full of complex and delicate manoeuvering and long-

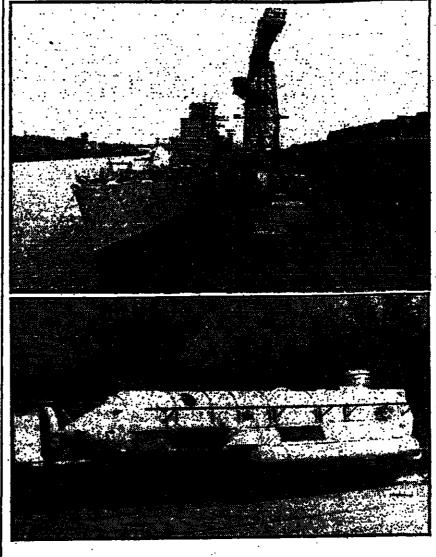
term implications, for you personally and your company.

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Our past experience covers some of the biggest and most complicated







The £60m Vickers Shipbuilding and Engineering buyout typified the new generation of large deals being done in the UK, requiring a high degree of corporate finance rather than venture capital skills, and with a large input from institutions. The VSEL group is mainly involved in warships, armaments and engineering, including the sub-marine yard at Barrow.

The Lawyers' role

# Tough talk from go-betweens

MANAGERS on the buyout path, whether aiming for the entire enterprise or for one division, will have made sure that in principle, the board is ready to sell; that finance will be available provided the conditions are right; and that they have a feasible, or at least plausible, business plan to show to the accountants and bankers. But they will still need the help of an experienced business lawyer to transform these potentialities into the real thing. This means not only to sign and seal the deal, but also to ensure that it will work — or that they can get out with the minimal damage if it does not board and the managers may have been reached only because the parties avoided the the lawyers to be the plain-

firm, says: "There are things the managers would rather not say face to face with the board with whom they may have to live if the deal fails or do business with if it succeeds. But these with if it succeeds. But these things need to be said and settled. I often have to be tough so that they can remain soft."

This is, of course, not always so. Sometimes the parties come with a perfect agreement. More often, however, the lawyer has to be negotistor first and a soli-

often, however, the lawyer has to be negotiator first and a solicitor only later.

Very often the lawyer is recommended to the buyers by the accountant, some of which like Spicer and Pegler, Peat Marwick for example, and other leading city partnerships have teams specialising in management buyouts and links with lawyers experienced in this field.

In co-operation with the

In co-operation with the accountant, and often while negotiations are still in progress; the lawyer has to make sure that the deal will not fall into a tax pitfall. For example, if the Inland Reserves thought the Inland Revenue thought that the equity or property was acquired by the managers at a discount, it could treat the dis-

citors in L	erger Buyo	uts
Management 5 2	cting for: Deal Leader 12 11	Total 17 13 9
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	Management 5 2 4 2 3 3 3 1 1 2 2 - 1	5 12 12 12 22 1 1 1 1 1 1 1 1 1 1 1 1 1

count as a fringe benefit, sub-enterprise are more familiar ject to income tax. Some fea- with sales than any other aspect count as a fringe benefit, subtures of the deal could fall of the business. The running of a sions of the tax law.
Sometimes it may be advis-

able to attempt an advance clearance of the proposed deal

financial and property arrangements on which it is based. In
such case, it is the lawyer's task
to make them aware of the problems and risks involved, and to
suggest and later draft the
suggest and later draft the
declarations and warranties
be of graving in many transfers.

company

problems for which they have to be prepared.

The buyout lawyer need no more be a brilliant company chairman than a tennis coach needs to be a Wimbledon chamletter."

Close to these problems is the entire or partial transfer of a part of the pension fund or of pension rights. The managers may be more familiar with the development of the pension of the busi-

lems and risks involved, and to suggest and later draft the declarations and warranties they will need to be protected against surprises.

Another important task of the lawyer is to check the buyer's business plan for possible gaps and to help to fill them. An experienced buyout lawyer will have ready a questionnaire going fairly deeply into the various aspects of the deal. The research necessary for answering the question is also likely as not the managers buying the members of the buying team and their financial backers may be of crucial importance for the success of the venture. This involves not only the composition of the new board but also who will do what, and what happens if there is a disagreement or if one of the partners leaves or dies.

Against such contingencies it may be necessary to provide for the acquisition of shares from company members of the buying team and their financial backers may be of crucial importance for the success of the venture. This involves not only the composition of the new board but also who will do what, and what happens if there is a disagreement or if one of the partners leaves or dies.

Against such contingencies it may be necessary to provide for the acquisition of the new board but also who will do what, and what happens if there is a disagreement or if one of the partners leaves or dies.

shares from dissenters, as well as measures for the protection of minority shareholders. For the extreme case of an insurmountable disagreement, o provide for an orderly lissolution of the company. The leading members of the buying team and their financial back ers may want to protect their power to control the business by suitable share options.

finances, the pensions, the tax-man, the business plan and the nagement roles, as well as goes irretrievably wrong—the lawyer can draft the agreement. This should be relatively easy if, as Mr Mallett says, the lawye

it, as ar malieut says, the lawyer has been "demystifying" the legal business step by step-talking "plain and straight"— knowing what he is talking but also in terms of business and of relationships between How long can all this take?

Mure

There are buyouts which can be completed quickly, almost over-night, in an insolvency or another emergency situation. But normally the lawyer needs at least two weeks and some-times as much as three months. How much does the lawyer's assistance cost? The lowest solicitor's bill for a management buyout I have heard of was for

citors bill for a management buyout I have heard of was for £3,000, but the cost can be very high if the transaction is complicated, important property passes hands and the buying team leaves the lawyer to struggle on without providing much support and co-operation.

Given the right support, the buyout lawyer will be ready to keep his fees low, aware that he is creating a new client whose business will run at full pace from the beginning.

Solicitors prefer the openended billing on the basis of actual, or imaginary, time spent on the job. But if the lawyer can rely on co-operation of the parties in a fairly well defined task, he will be ready to name a flat fee beforehand and this is certainly what a management team working on a budget will want.

A. H. Hermann

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# way out for the patron

THE NEW right-wing Government in France is facing a lobbying drive from financial institutions trying to improve the climate for the country's fledding activity in leveraged management buy-outs (LMBOs). French investment specialists say the number of companies capable of being interested by MEOs over the next decade or so runs into thousands. Roughly 30 per cent of company chairmen

Friday October 14

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runs into thousands. Roughly 30 per cent of company chairmen were aged above 53 according to a survey two years ago.

These are the patrons who built up the country's small business backbone during the post-war boom—but whose retirement in coming years is likely to pose difficult problems of finding a replacement for many companies.

of finding a replacement for many companies.

Difficulties in coming up with a successor when a small company boss dies or decides to bow out of his business are estimated to cause around 10 per cent of French bankruptcies.

Additionally, with an increasing number of larger French and foreign-owned companies seeking to restructure their operations by spinning off less profitable or peripheral parts, the outlook for MBOs—in theory at least—has become more appealing in many big groups



managers.

In analysis of larger French and foreign-owned companies seeking to restructure dispersions by spinning off less operations by spinning off less of the outlook for MBOs. In the spinning of the subject is that the profits of the operating the outlook for MBOs. In the spinning of the subject is that the profits of the operating the outlook for MBOs. In the spinning of the subject is that the profits of the operating of the subject is that the profits of the operating company.

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The number of important billion of the state of the profits of the operating the capital state of the profits of the pr

French industry minister, Alain Madelin, minister of state for economy, finance and privatisation, Edouard Balladur. and Prime Minister, Jacques Chirac, leave the Elysée Palace after the weekly cabinet meeting. The French Government is under strong pressure to . make buy-outs easier by giving tax concessions to outside purchasers as well as existing

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#### A Guide to the Jargon

# Venturespeak made easy

COMPARED with the boot straps, bear hugs and black books of the US takeover world, the language of venture capital is relatively simple. Yet venture capital, like almost every other. area of finance, has spawned a language of its own.

So if you are unsure whether slipping down a death valley curve, or into the clutches of a vulture capitalist is a good or a bad thing, then here is a simple guide.

First, the management bay-out occurs when a company, or a subsidiary is purchased by the people who run it, the management. There are, however, various forms of management bayant.

The leveraged bay-out, an American invention, but a concept becoming increasingly popular in the UK, applies to companies in which borrowings reach high level and which use their assets to secure the buy-

Alternatively a spensored spin-out takes place when a company is formed and owned collectively by the management team, a venture capital concern and the former parent company.

and the former parent company.

The completion of the buy-out may not, signal the end of the company's financial problems. Companies frequently require additional injections of capital. Second round financing, for example, is needed when the company is already up and running but needs extra funds to build on the business base or to bring new projects to new projects

completion.

Some buy-out companies organise their original backing in the form of tranche funding. In this format companies secure additional capital but the amount of money paid and the time at which it arrives is generally arranged in advance. If a company survives the period immediately after the buy-out and becomes large and substantial enough to go public it may require bridge financing in order to survive the period before the flotation.

in order to survive the period before the flotation.

Generally management buyouts look towards venture capital concerns or institutional investors for backing. There are, however, other forms of finance. The Business Expensions Scheme is one. The BES was launched by the Government in 1963 to offer tax advantages to individuals in order to encourage investment in venture capital. The scheme is really intended for young start-up companies but buyouts can raise capital through it, subject to certain conditions, and the management cannot receive tax relief for their investments.

But most buy-outs turn to



institutional investors and the forms that funds can adopt has created another whirlpool of jargon. A captive fand, for example, is one in which the venture capital firm is part of a larger company, a subsidiary of a merchant bank, for example. By contrast an independent fund is one which is autonomous.

When the investment package is put together the lead investor is the backer with the largest stake in the company and which generally will play an active role in the company's development, often on behalf of the other backers.

A syndicated investment is one

other backers.

A syndicated investment is one which is divided between several backers and which would generally be too large, too complex and probably too risky to be taken on by a single backer.

Funds structure buy-ont packages in different ways. Evergreen funds, for example, prefer to invest in instalments so that the company receives a constant to invest in instalments so that the company receives a constant stream of capital rather than a lump sum. This form of invest-ment is generally described as a drip feed technique. Some investors opt for carret equity, whereby they have the right to take a larger stake in the company as it meets specific

ment. Junk bond investors tend to take an eclectic approach to investment, putting money into a wide range of companies so that the bad investments are balanced by the good.

Alternatively, the backer could opt for the ramp-up approach in which it takes convertible preference shares in the company. These shares in the company.
These shares will convert into ordinary shares at a date dependent on the company's financial

Even the problems of buy-outs have coined jargon of their own. Silpuge occurs when a com-pany eats up capital more quickly than expected. If this quickly than expected. If this happens and a company is unable to persuade anyone to lead it the capital to pull through, it will eventually reach the state of maximum slippage. This is the crucial period when it needs money desperately but the situation has not quite become so bad that no one will lead to it.

A company may slide down

A company may slide down the death valley curve if, shortly after the buy-out, its losses erode the equity base, making it difficult to raise extra capital through borrowings.

Alternatively there is always the risk of falling into the clutches of a valture capitalist, or an avarious venture

or an avaricious venture capitalist taking too much money out of the company. Nearly as bad would be to encounter a fat cat, who will emcounter a fat cat, who will make too much money out of your company.

Some management buy-outs are, of course, immensely successful. The dream of all buy-out managers or backers is to orchestrate an exit, or flota-tion on the Unlisted Securities can cash in their shares

Alice Rawsthorn

# We know how hard it is to finance a management buyout.

have the courage to go it alone are frustrated network of 55 offices, we also offer it all over because they can't raise the cash.

However, if they were to benefit from informed advice on how to set about raising finance a great many more such teams could be in the position to reap the benefit of their own labours.

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Firstly, we'd arrange a free consultation to understand your objectives and develop a strategy towards securing finance.

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The choice of institutions is crucial and depends on how much money you need, what for and for how long.

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# Scramble for piece of the pie

EARLY THIS year, many analysts believed that hungry dealmakers were losing their taste for leveraged buyouts. Stock prices were high and institutional investors seemed to be growing wary of highly

leveraged financing.
The Federal Reserve was preparing to issue limits on the high yielding less-than-invest-ment-grade "junk bonds" used to fuel the takeovers. In fact the issuing of junk bonds had already begun to slow, falling from \$17bn in 1984 to \$15.3bn

Other problems were also surfacing. Although few management buyouts had gone bust, some companies were finding their debt loads heavy going. Others had their credit ratings brocked down and in Sentemknocked down, and in September last year, corporate bond downgradings exceeded upgrades by 43 per cent. Lurking in the future—just considered a faint possibility nine months ago—was the threat that Congress would overhaul the Inmittax system and damage what Te had been a welcoming climate Congress. for takeovers.

None of these dangers

however, seems to have curbed the prevailing appetite for privatisation.

"The entrepreneurial spirit is alive and well," says Mr Mark term venture for small invessory of Manufacturers Hanover tors.

Last year, according to Mr Mark term venture for small in the hypothesis of Manufacturers Hanover Last year, according to Mr Markit Silvers edited Mr Trust, a leader in the buyout Martin Sikora, editor of Mergers boom. "People are willing to take risks. There is a whole generation which has never followers. boom. "People are willing to Acquisitions magazine, there take risks. There is a whole were some 253 leveraged buygeneration which has never felt economic pain."

was revealed, totalled \$19.3bn.

Managers who have become He knows of 142 buy outs in the owners, and financiers who had first eight months of 1986. The owners, and financiers who had made it possible, say there is a desire to control their own destinies. It is an "era of decongiomeration." In the emerging two-tier US economy, everyone wants a piece of the ownership pie, particularly as the stock of th

Billion Dollar Ta	keovers in 1985	-
Company bought	Buyer	Value
	General Electric	(\$ bis) 6.3
rice Company	Kohlberg, Kravis, Roberts	6.2
eral Foods	Philip Morris	5.8
nes Aircraft	General Motors	5.1
al Companies	Allied Corporation	5.0
sco	R. J. Reynolds	4.9
rican Hospital Supply	Baxter Travenol	3.8
s Oil and Gas	US Steel	3.7
rican Broadcasting Companies	Capital Cities	_
	Čemmunications	2 E

**Northwest Industries** 

United Energy Resources

ont Corporation (United

Farley Industries Midcon Corp

law, which will reduce depreciation allowances and force up prices of takeovers. Mr Sikora says he expects a hiccough in the numbers next

year, but financiers will soon find a way to get around tax reform. Buy-outs will still be a comparatively good bargain, and there are many pools of money to be tapped, he says. They generally promise a 40 to 50 per cent return compounded over five to eight years and **US Subsidiary Buyouts** 

Year	Number	Total value
1978	49	\$m 75
1979	59 59	47.
1980	47	363
1981	83	484
1982 1983	115 139	1,400
1984	122	2,500 3,800
1985	132	5,000
	Source:	W. T. Grimme & Co.

**US Whole Company Private Deals** 

1980 1981 1982 1983 1984 1985 7,145 19,805 24,139

buyouts were called boot-strap financings. Huge buyouts, financed with mostly borrowed funds, did not becme a powerful force until the late 1970s, when the economic climate was amenable—stocks were below value, there were few curbs in leverag-

ing and money was plentiful.

"Ten years ago, a \$100m buyout was a big deal," says Mr
Kevin Murphy of Gabelli Rosenthal and Partners. " Now no one bats an eye at that kind of deal." New manager-owners say they no longer have to worry about producing instant profits; and with a stake in their companies they operate more efficiently. They can also plan long-term corporate strategies. Stockhol-ders of public companies acquired in buy-outs also benefit from the higher prices generally paid for their shares.

Some analysts say takeovers encourage major restructuring and a redeployment of assets, required by the changes in technology and consumer preferences. But there are other observers who believe that buyouts have been done to excess. Mr Sikora has been able to discern a few treads develop-

ing Some companies like West-ern Publishing, a division of Mattel, are going public again. And some buyouts have been bought up in further buyouts by larger companies.

Tax reform remains the major unknown. The \$120bn in new taxes to be paid by business over the next five years will bring pain and some economists believe it could knock the sluggish US company into reassion. ish US economy into recession.

"In the next recession, some people are going to get hurt," says Mr J. Terrence Greve, owner of Business Publications. At risk are those who bought at high prices with floating rate

Management buyouts are sound only under the following conditions, he says:

• A company must have a strong, stable earnings history It must not grow too fast. High technology companies are parti-cularly bad candidates. It must have a well-defined niche in the market. It must not be too capital-

intensive or require much capi-tal investment in the near • It must have strong, proven

Nancy Dunne



John Hayes, National Gypsum chairman and chief executive

# **Invasion fears** left behind

NOT ONCE in 47 years did National Gypsum Company of Dallas fail to pay dividends to its stockholders. Last year the large manufacturer of construc-tion supplies repurchased 531,000 shares and gave its shareholders a 3 for 2 split. Steps were taken to reduce its vulnerability to economic cycles, but even its buttressed position failed to raise the price of its common stock on the New York exchange. It was prime for

a hostile takeover.
National Gypsum had felt
threatened before, first by Mr
Victor Posner, a feared raider, and by Louisiana Pacific, a natural resources company. Both had bought shares in the company but had later sold them Last year rumours began to circulate of a new danger posed by the Belzburg family of lanadian financiers

Eleven of National Gypsum's managers and one outside director decided to organise a leveraged buy-out. Working with a group of investors led by Citibank Industrial Credit and advised by Goldman Sachs, management made its first buyout proposal. A "fairness committee," of independent directors formed to evaluate the offer, recommended a revised proposal in January and all seemed in train.

But the economic climate was

Profile **Gypsum** 

and April, prime interest rates declined 20 per cent, fuelling new housing construction and the interest of other investors. National Gypsum became an even more inviting takeover

target.
On April 8, the California-based Wickes Co, just emerging from chapter 11 bankruptcy, raised the stakes with a \$54 per share cash tender offer. The next 11 days set off a tense bidding war which ended only next 11 days set off a tense bid-ding war, which ended only after the management group brought in Lafarge Copee, a French company and a longtime associate. With its additional resources, the management was able to offer a successful bid of \$46 cash and \$44 in debentures, valued on Wall Street at \$59 a valued on Wall Street at \$69 a share, far higher than National Gypsum stock had even climbed on the market.

National Gypsum's new survival strategy called for a slimming down to its three core divisalid, the management can now sions: Gold Bond Building Pro-ducts, which manufactures wallboard; American Olean Tile, the country's largest tile maker; and the Austin Company, a turnkey

**US** Leveraged Buyouts

1981	Total deals 99	Peals revealing price 49	Known prices \$bn 3.1
1982	164	72	3.5
1983	230	87	4.5
1984	251	122	18.6
1985	253	119	19.3
1986*	142	56	19.65

#### Gypsum Buyout Estimated Costs

	\$
Goldman Sachs	10m
Salomon Bros	1.25m
Dillon Read	1.25m
Legal	2.4m
Accounting	100,000
Proxy Solicitation	40.000
SEC	315.000
rustees	50.000
Listing	200,000
Listing	750,000
rinting and malling	100.000
Exchange Agent	
Rating Agencies	50.000
Bank Transaction	10.175m
Debenture	1.875m
Miscellaneous	1,445m

construction company.
Four companies were to be divested, including Binnings Building Products of Lexington, North Carolina, where management had entrepreneurial ambitions of its own and wanted to protest its 500 workers. Mr to protect its 600 workers. Mr Bill Mitchell, now president of Billings, had worked for Nation-Billings, had worked for National Gypsum for 38 years and had run Binnings, a profitable producer of aluminium doors and windows, since it was acquired in 1974. Working with Gabelli Rosental, partner of an aggressive, New York group, a new buy out was scaled. out was sealed.

out was sealed.

Gypsum now has a \$600m debt to service—including a \$30m cost of the buyout — but management says it has achieved a balance against the cycle of the industry. It insists its debt load in management. is manageable.
"One of our concerns as a

public company was the growing emphasis on short-term results even at the expense of a company's future," says Mr John Hayes, the chairman. "As a closely-held private company, we have the opportunity to effect sound planning to ensure long-term viability."

work without fear of invasion by an "unknown."

Nancy Dunne.

# Muscling into the top tier

WHEN Drezel Burnham Lamheadquarters in New York's World Trade Centre, it will phy-sically assume a place in American private banking to match its growth and growing pre-

sence, if not respect.

In less than a decade, when some banks have been taken over by major corporations and financial institutions or gone public to raise capital. Drexel Burnham has managed to mobilise its private—sometims very private—resources to muscle its way among the traditional top-tier banks.

The bank's development has come largely from its high-yield bond activity, a \$15bn a year enterprise pioneered by Drexel

Burnham. Mr Robert E. Litton, the bank chairman, who has overseen its rise over the past decade, traces the high-yield market back to 1977, when three factors con-"Big corporations started to

sell less than investment-grade debt publicly. Second, institutional-type buyers were willing to downgrade portfolios because inflation forced them to find ways to improve their returns on investment. Third, and developed by us, sufficient capital had to be devoted to marketmaking in quantities to provide a liquid aftermarket." Mr Linton, an informal man with a straightforward manner, takes credit for being an integral part of this market. "Com-panies could not place the 'merchandise' unless custom-ers were convinced there would be an aftermarket," he says.

The one area in which the banker has fallen behind the market is in adopting the generally accepted term "junk bonds" for the high-yield paper. "I would love to get rid of the term," Mr Linton says. " It is a misnomer." is a misnomer."

"Junk bonds" originally

downgraded by the rating agensecurities cies to BA1 or lower for Moody's and BB-plus or lower for Stan-dard & Poor's. The junk bonds pioneered by Drexel Burnham ere original issues with yields about 3 per cent higher than top-rated ones. In the present market as interest rates come to as much as 5.5 per cent. The rewards for this enter-

prise and commitment to high-yields have been substantial. In 1977, Drexel Burnham handled \$160m in volume, compared with \$4bn this year. It is thought to have netted \$450m in earnings in 1985, compared with \$100m five years ago. Equity capital in 1977 was \$35m and is The bank, 26 per cent owned

by Groupe Bruxelles Lambert of Belgium with the balance held

Profile **Drexel Burnham** Lambert

by company insiders, does not break down what proportion of its income comes from high-yields. Estimates put them at 25 per cent of turnover and a higher proportion of profits. Controlling over half of the high-yield market has sparked achievements in other departments. To start with, it hired top

personnel from other banks such as Mr Martin A. Slegel, the major mergers-and-acquisitions banker from Kidder Peabody, Mr Sam Hunter, vice-chairman of Merrill Lynch.

Such aggressiveness has seen Drexel Burnham grow to 7,000 staff, become third in mortgage-

backed securities and third, behind Salomon Brothers and First Boston, in corporate underwriting While it trailed others in the top six with only 171 issues, the amount involved —\$16.2bn — ranked higher than — \$18.20n — ranked higher than two-thirds of the "special tier" (Goldman Sachs, Morgan Stan-ley, Shearson Lehman and Mer-rill Lynch).

The rise has not been free of controversy in the closely knit, highly competitive and highenvironment American investment banks. Particularly resented was the Particularly resented was the bank's ability to capitalise on a low-prestige, minor activity, turning it into a profitable niche and a vehicle for fundamentally changing financial markets and ultimately American industry.

By upgrading the whole idea of high-yield securities, Drexel Burnham has moved bonds down-market to cover thrifts and entrepreneurial insurance companies, which learned to

companies, which learned to borrow as well as buy bonds in a fairly closed circle around Drexel Burnham banker Mr Mike Milken. Mr Milken, ageu 40, gained most of the firm's publicity recently, with US papers comparing him to J.P. Morgan and J.R. Ewing His personal wealth, acquired him hologon respectability Mike Milken. Mr Milken, aged

while bringing respectability (or at least popularity) to high-

has worked closely with better known financiers, notably Mr Carl Linder, on Ohio savings bank owner, and Mr Saul Stein-berg, New York insurance company owner. These used their banks to buy Drexel Burnham high-yields, while they then borrowed through the same group to make other acquisitions. Mr Milken's importance has

ways to invest his backers' money. In 1983, he raised the first \$1bn management buy-out for Mr John Kluge, Met-romedia's owner.

Mr Kluge, who started his communications conglomerate as a small Washington televi-sion station after the Second World War, proved an astute investor. Two years later he dismembered the company, selling the broadcasting part to Mr Rupert Murdoch for \$1.2bn, while unloading the seemingly less significant rights to cellular phone systems for another \$1bn.

The pression in pressions. The practice in management buyouts of taking companies private for a couple of years and refloating them at big premiums has been controversial for Drexel Burnham and its management buyout partners, Kohl-berg Kravis Roberts. But even more controversial has been a practice begun in 1984 of using high-yields to finance takeovers of major US companies.

Drexel Burnham finances some of America's most feared some of America's most seared takeover specialists. Mr T. Boone Pickens, Mr Saul Steinberg, and Mr Victor Posner, while encouraging the careers of a new takeover group that includes Mr Ronald Perelman of Roylon Mr Sterm Warn of of Revion, Mr Steve Wynn of Golden Nugget and Mr Samuel Heyman of GAF.

Such activities have given Drexel Burnham the reputation " killer dobermans" "Libya of investment banks." Mr Linton would prefer a more human face on the bank, which he says has grown from "track-ing and developing the most talented people, of whom Mr Milken is the prime example, though there are many more."

Frank Lipsius

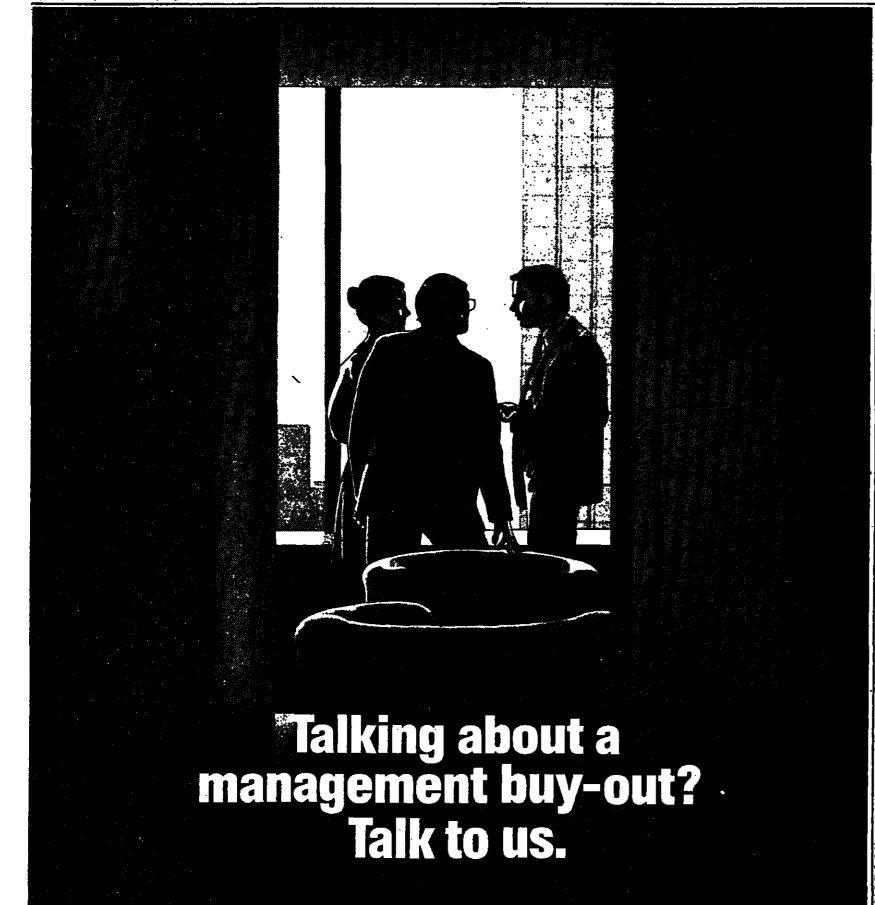
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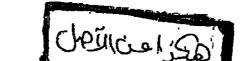
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Price Waterhouse





Friday October N

US Leveraged

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Gypsum Buyon Estimated Con

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J. A. .. A.T.

Buyouts

# SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES**

Friday October 10 1986



# Pepsico boosts earnings 21% in third quarter

Bell restaurant chains declined 15 per cent, reflecting heavy invest-ment costs and a slowdown in the

aurant sector, said Pepsico.

Mr D. Wayne Calloway, chief ex-

"Once again, our financial

At the nine-month stage, the

group earned \$341.2m, or \$1.31 a share, on sales of \$6.5bn, against net from continuing operations last

time of \$315.1m, or \$1.11 a share on

The 1985 final net profit at nine

months was \$454m or \$1.61 a share

ecutive, said the group's soft drink performance had been "outstand-

strength has provided the flexibility

to maintain our near-term progre

while building our busines

the future," he said.

sales of \$5.64hm.

BNL chiefs defended

bank, Banca Nazionale del Lavoro, provement and correction."

THE BANK of Italy said yesterday ters in Rome's Via Nazionale. The

that a leaked report on the manage-ment of Italy's largest commercial ment considered in need of im-

BY DAVID BLACKWELL IN NEW YORK

PEPSICO, the US soft drinks and ment programme at Frito-Lay, food group, has boosted earnings where unit sales rose 5 per cent and sales in the third quarter, reflecting significant profit growth in domestic operations and improved ahead. performance at Frito-Lay, a snack-Income from Pizza Hut and Taco

foods subsidiary.

Profits increased from \$135.3m, or 48 cents a share, to \$151.7m, or 58 cents a share, a 21 per cent gain, with revenues growing strongly to \$2.53bn from \$2.07bn.

Soft-drinks sales soared 42 per cent in the quarter, and operating earnings in the sector were up 30 per cent. The growth was driven by particularly strong domestic gains, the group said, and the inclusion of MEI, a Pepsi bottler acquired in May, and Seven-Up International,

acquired in July. US bottler case sales were 5 per nt up on a strong 1985 quarter, led by Diet Pepsi and the new Slice brand. International bottler case sales rose 7 per cent, but earnings

Earnings from world-wide snack food sales rose 2 per cent on a 6 per after gains of \$9.6m from discontincent increase in sales. Pepsico said ued operations, and \$129.7m from it had continued a successful invest-disposals.

did not imply a judgment on its "ef-

ficiency or corporate strength."

# demand for Elf shares

THE SHARE offer for Elf Aqui-

There were 10.8m shares on of-fer and more than 46m applica-tions were received. Mr Edouard

The Elf shares were put on effer at FFr 305 (\$46) on September 25. The previous day's closing price was FFr 339, prompting the

When it resumed, Kif's price was held down through state in-stitutions, including the Caisse the Dépots, the local authorities financing body, selling part of their holding. The Caisse has traditionally acted for the Govern-ment as a "policeman" in the market. Brokers said that the market. Brokers said that the rise was halted at FFr 320 a share

A large part of the demand for the 10.8m shares on offer is be-lieved to have come from the

chemicals company, for a total of SKr 1.275bn (\$186m) in a move aimed at strengthening the Swed- of Leo, the smaller Swedish drugs group.
Both LKB and Pharmacia have

Together the companies will be Both LKB and Pharmacia have market leaders in certain parts of interests in the diagnostics and mothe chemical separation field and lecular separation markets will be one of the largest biotechnol-

ASTRA, the leading Swedish

pharmaceuticals group, in-creased its profits by 14 per cent in the first eight months of the

year with an 11 per cent rise in turnover, writes Kevin Done in Stockholm.

Group profits (after financial items) rose to SKr 817m (\$120m)

corresponding period last year.

Group sales increased to SKr 3.18bn from SKr 2.87bn a year

earlier, with all the increase ac-counted for by higher sales volearlier, with all the increa

red with SKr 719m in the

industrial research departments.

HIGHER SALES INCREASE ASTRA PROFITS TO SKr 817m

Astra said that sales had it

creased particularly strongly in the UK, Switzerland, West Ger-

many and Austrie, and improver

rose by about 20 per cent in the US and Australia in local curren-

strongly of agents for respiratory diseases with an increase of 16

per cent to SKr 661m. Sales of lo-

cal anaesthetics rose by only 4 per cent to SKr 734m and sales of

Sara Webb in Stockholm reports on moves to strengthen Sweden's biotechnology industry

Pharmacia bids SKr 1.27bn for rival

PHARMACIA, the Swedish pharmaccent on the market price. The takeaccenticals and biotechnology group,
yesterday announced plans to take
over LKB, the instruments and
The takeover is the second big

The takeover is the s

group, which had sales of Sikr nostics instruments for hospital 661m, both supply university and and research laboratories. Though they are not direct competitors Both companies operate in the here, they say their products will field of low pressure chromatogra-complement each other.

phy and electrophoresis, which are separation methods. Together they will have 45 per cent of the electrowhile LKB's chemical systems diviwill be one of the largest hiotechnol
LKB specialises in the equipment will have 45 per cent of the electrowhile LKB's chemical system ogy suppliers for research purfor the separation and analysis of phoresis equipment market worldsion had sales of SKr 335m.

cardiovascular agents by 9 per

Astra said that for the full year

it expected group sales to in-crease by II per cent with a

slightly faster growth in profits.

cent to SKr \$52m.

president, Mr Lars Kylberg, said, however, the sale had nothing to do with the poor results.

The thought and planning for the sale of LKB has gone on for a

testing kits, while LKB has focused its attention on a new kind of test kit which uses fluorescent markets. Incentive, a Swedish conglomer-

ate dominate by the Waller

and Lundberg financial interests

brought LKB to the stock market in

LKB reported disappointing

eight-month results on Tuesday

with losses of SKr 5m Incentive's

long time," he said, but later admit-ted that talks with Pharmacia had begun only two weeks ago. Incentive will now use the cash

for developing future projects. Mr Nils Ingvar Olsson, Pharma-cia's executive vice president and

plyed in a number of deals aimed at building up its four main interests - biotechnology, health care,

# Heavy

By David Housego in Paris

taine, the French state oil group, has been oversubscribed almost four times, according to early es-

The new right wing French vernment's offer of 11 per cent of its stake in the company is a first step in its denationalisation

tions were received. Mr Edouard
Balladur, the Minister of Finance, said yesterday that
300,000 small investors had subscribed for up to 10 shares each.
He saw this as a success for the
government's campaign to establish a shareholding class.

opposition Socialist party to ac-case the Government of selling the national heritage "on the cheap." It referred the offer to the Conseil d'Etat, the state judi-

Trading was temporarily sus-pended in Elf shares on the French bourse after the offer was

as compared with the previous closing price of FFr 339.

# ITT, CGE 'clear deal hurdles'

BY TERRY DODSWORTH IN LONDON

ITT, the US multinational, gave a immediately and would cost about day, ITT said that there were no strong indication yesterday that it \$30m.
had cleared most of the hurdles in its proposed telecommunications joint venture with Compagnie Générale d'Electricité (CGE), the state-owned

sh biotechnology sector.

Trading in the shares of Pharma-

cia, LKB and Incentive, the holding group which controlled LKB, was suspended on the stock exchange in

Stockholm on Wednesday amid

Pharmacia has agreed to pay In-

centive SKr 7/5.8m for its shares in

LKB, which corresponds to about

61 per cent of the capital and 82 per

Pharmacia has invited other shareholders in LKB to transfer

their shares to Pharmacia on the

same terms, offering SKr for each

restricted class B share and SKr 335 for each unrestricted class B

This means that Pharmacia is of-

fering a premium of about 25 per

peculation of a takeover bid.

cent of the voting rights.

Following a letter offering early redundancy to about half its New York headquarters staff of 850, the company said that the cost of the programme would be charged against the CGE transaction. The redundancies, it added, would begin

Asked about these doubts yester-

major issues left outstanding in the negotiation of the transaction. All financial aspects of the joint venture had been agreed, along with the proposed management and cor-

Mr Rand Araskog, the ITT chairman, said in July that the group ex-pected redundancies in its headquarters staff as a result of the CGE deal. But the letter is the first time porate structures, it added. "What is left is administrative, legal and tax the group has spelt out a concrete plan, and suggests that it is confi-dent of concluding the agreement, despite reports that certain aspects of the joint venture have run into

ITT expects to conclude these de-tailed negotiations by the end of the year, when it is due to emerge with a 37 per cent stake in the joint ven-

# AMI falls into loss

The group is one of the leading barmaceuticals companies in the Philippines and it said yesterday that it was planning to invest about SKr 100m in a new plant in the Manila region. It is seeking to make its shares international and is planning to

the head of its biotechnology divi-sion, said: With LKB we will be the right size to launch new products in the booming biotechnology mar Pharmacia has recently been in-

ophthalmics and diagnostics.

#### id not imply a judgment on its "ef-iciency or corporate strength." It was this second report which was leaked to La Repubblica and headlined "16 criticisms by Cianni Repubblica, which obtained the (president of Banca d'Italia) of the confidential report and BNL's re-BNL." sponses to it, said that its inspectors produced two reports after they had examined a bank. One, intended for the central bank's mantended for the central bank's mantended for the central bank's mantended for the central bank's man-

US regional banks sharply up

agement, never left its headquar- said.

net income to \$99.1m, while several smaller regional US banks reported

sharp increases in earnings.

Chemical is the first of the major money centre banks to report its gains at Suntrust Banks and Fleet Financial, which have both reportment of their results this week, and remoney centre banks to report its third-quarter earnings and its sluggish performance contrasts with the rapid profit growth being experienced by most US regional banks. Barnett Banks of Florida yesterday reported a 19 per cent rise in third-

CHEMICAL NEW YORK Corporation, parent of the sixth biggest US the Bank of New England reported the Bank of New England reported the Bank of New England reported to earnings reflected an advance in the sale of investment securities.

Chemical says that its third-quarter to earnings reflected an advance in the sale of investment securities. The jump in earnings at the two higher profits from securities trad-regional banks follows similar ing and stronger service fees. These improvements were partially offset by increased operating expenses, a moderate advance in the provision flects the superior performance of for loan losses and higher income

> Chemical earned \$1.87 per share in the latest quarter, a 7 cents in-crease on a year ago.

#### Wagons-Lits seeks 80% rise by 1988

catering and hotels group, is seek-ing an 80 per cent rise in profits by the end of 1988 on the back of a ma-

Later this month, the company is abandoning the three different names of its hotel chains - PLM-Et ap, Frantel and Arcade - in favour of the single "Pullman" identity. Wagons-Lits is in the middle of a building programme which, by the end of this year, will have added 19 establishments and 3,300 rooms to its capacity of 175 hotels in 27 coun-

Mr Francois Boyanx, the company's general manager, said yesterday that the building programme and the re-organisation would enable the companisation would enable the companisation. able the company to offer a range of accommodation from low-priced

one-star, to knowny four-star.
The hotels business accounts for almost 18 per cent of turnover. Mr Boyaux said Wagons-Lits was look-ing for further hotel development opportunities and the US.

The company hopes to double its 1964 return of F1 531.9m (\$12.4m) by

Apart from hotel developme Wagons-Lits also hopes to widen the profit margins of its hotel and rivalled position as a provider of food and sleeping services on the

Mr Boyaux said the company wanted to acquire new businesses.

AMERICAN Medical International \$893.5m, against a net profit last (AMI), one of the leading US hospitime of \$25.8m or 36 cents a share tal groups, has incurred heavy on revenues of \$706.7m.
losses for fiscal 1986 - its first fulllosses for fiscal 1986 - its first full- The quarterly deficit includes year deficit for 25 years - despite \$27m loss from discontinued opera-

The loss of \$97.3m includes \$38m downs and additions to reserves. of pre-tax losses from discontinued struck on revenues of \$3.47bn the group's health services division, against \$2.65bn last year when the which had developed and marketed

tions and \$127m of pre-tax write-Included in the \$316m of special operations and write-downs and ad- charges for the year was a \$65m ditions to reserves of \$316m. It was write-down related to the closure of

group earned \$163.8m or \$1.94 a the company's Amicare health in-share. For the fourth quarter the net been in operation since 1984 as part loss was \$65.3m on revenues of of a diversification programme

#### Ford lifts payout 18%

By Our New York Staff FORD MOTOR, the second biggest

US car maker, yesterday raised the dividend for the fourth quarter from 55 cents to 65 cents - an 18 per cent increase on the third quarter dividend. Mr Donald Peterson, chairman

said that the increase, combined with a previously announced plan to buy up to 45m of the company's shares, illustrated Ford's continuing commitment to its shareholders and the value of their investment. For the second quarter Ford's profits rose by more than 54 per cent to a record \$1.08bn or \$4.02 a

share on sales 25 per cent ahead at In contrast General Motors, the biggest US car maker with 60 per cent more sales than Ford, which has been struggling to cut costs, re-

#### Hambros seeks wider links in Europe

BY OUR FINANCIAL STAFF

no of Italy, said yesterday it would pean takeover department.

Welcome other new shareholders as part of its drive for wider European

Hambros said it was in talks ties to more than 13 per cent whenabout business co-operation with a major West German bank. It hoped to be in a position to give more details before the end of the year.

would improve capital-gearing ratios to more than 13 per cent when the bank's present minimum capital ratio floor was about 9 per cent.

San Paolo confirmed that its

tween the two banks.

Hambros said it would use the some sort of share capital was one links with San Paolo to expand rap-that was open to it.

HAMBROS, the UK merchant bank killy in Suropean corporate finance which recently cemented links with and fund management. It was allistinto Bancario San Paolo di Tori-ready forming a substantial Euro-

The £50m of new debt would be added to the bank's capital base and would improve capital gearing ra-

San Paolo, which acquired 6.5 per links with Hambros would lead to cent of Hambros earlier this month, is lending the merchant bank £50m in 15-year subordinated debt at It said it had no immediate plans

market rates as part of the wide-ranging co-operation planned be-as a state-controlled foundation. But it added that the option to issue

It said it had no immediate plans

Investment banking is not just a 24-hour global presence. It's a

24-hour global presence

in both the primary and the secondary markets.

NOTICE OF REDEMPTION



US\$ 150,000,000

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interest on the Notes, will cease to accrue. Repayment of the principal will be made upon presentation of the Notes with all unmatured Coupons attached, at the offices

of any one of the Paying Agents mentioned thereon. Coupon No. 5 due 13th November 1986, should be presented for payment in the usual manner on or after 13th November

Bankers Trust Company, London 10th October, 1986

U.S.\$250,000,000

utional Australia 🏰 Bank Limited

UNDATED SUBORDINATED FLOATING RATE NOTES

Notice is hereby given that for the initial six months interest period from October 9th, 1986 to April 9th, 1987 the Notes will carry an Interest Rate of 6.025% per annum. The interest payable on the relevant interest payment date, April 9th, 1987 will be U.S.\$7,614.93 and U.S.\$304.60 respectively for Notes in demoninations of U.S.\$250,000 and U.S.\$10,000.

By: The Chase Manhattan Bank, N.A., London, Agent Bank.

October 10th, 1986



**UBS Capital Markets Group** Investment banking on a worldwide scale

Zurich, London, New York, Tokyo, Singapore, Frankfurt, Toronto.



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## NATIONAL BANK OF CANADA

NOTICE TO THE NOTE HOLDERS OF 16%% DEPOSIT NOTES DUE MAY 15, 1988

Notice is hereby given that pursuant to the terms of the 16½% Deposit Notes, \$6,000,000 principal amount of 16½% Deposit Notes has been drawn by lot by the undersigned on behalf of the Principal Paying Agent, for redemption, on the 17th November, 1986. The said Deposit Notes so called for redemption will therefore be redeemed on the 17th day of November 1986, at 100% of the principal amount so called, plus accrued and unpaid interest to the date of redemption if applicable, upon surrender of the said Deposit Notes with, thereto attached, all interest coupons, maturing 17th November, 1986, and thereafter at any of the following Paving Agence:

of the following Paying Agents:

National Bank of Canada, 535 Madison Avenue, New York 10022.

National Bank of Canada, Princes House, 95 Gresham Street, London EC2V 7LU

Manufacturers Hanover Bank Luxembourg S.A., 39 Boulevard Prince Henri, Luxembourg.

Notice is hereby given to note holders of the above Issue that Manufacturers Hanover Bank, Belgium S.A./N.V. will with effect from close of business of 15th October, 1986 cease to act

as Paying Agent for the above Deposit Notes. Notice is also hereby given that interest upon Deposit Notes so called for redemption shall cease to be payable from and after the said redemption date, namely the 17th day of November 1986, and coupons for interest maturing after the said date, namely the 17th day of November 1986, shall be void.

	1986,	shall be vo	old.		_		_			
	The d	esignating	letter and	numbers	of the D	eposit No	tes so cal	led for re	demption	are:
	X0001	X0007	X0012	X0014	X0016	X0021	X0022	XUUSI	XUU55	AUUJT
	X0042	X0044	X0047	X0050	X0054	X0058	X0063	X0065	X0094	X0100
	X0102	X0105	X0106	20110X	X0124	X0135	X0144	X0146 X0239	X0155	X0161 X0251
	X0174	X0180	X0186	X0187	X0207	X0223 X0292	X0238 X0306	X0320	X0247 X0321	X0231 X0340
	X0252	X0265	X0269	X0272	X0281 X0366	X0292 X0374	X0381	X0383	X0401	X0404
	X0346	X0347	X0354	X0365 X0445	X0451	X0452	X0454	X0459	X0464	X0467
	X0411 X0473	X0420	X0423 X0490	X0493	X0494	X0497	X0501	X0503	X0507	X0514
	X0523	X0486 X0526	X0549	X0560	X0561	X0574	X0579	XOSBI	X0586	X0592
	X0604	X0612	X0628	X0640	X0647	X0650	X0657	X0659	X0666	X0679
	X0695	X0701	X0710	X0713	X0717	X0718	X0721	X0731	X0732	X0738
	X0745	X0753	X0754	X0756	X0772	X0776	X0781	X0786	X0792	X0794
	X0805	X0826	X0831	X0832	X0835	X0855	X0858	X0865	X0867	X0877
	X0885	X0893	X0903	X0909	X0914	X0918	X0926	X0933	X0934	X0935
	X0939	X0943	X0945	X0946	X0950	X0959	X0970	X0 <del>97</del> 1	X0972	X0975
	X0976	X0980	X1003	X1008	X1009	X1010	X1034	X1042	X1056	X1059
	X1066	X1068	X1073	X1089	X1100 X1173	X1110	X1112	X1121 X1185	X1123	X1126 X1202
	X1127	X1140	X1158 X1242	X1169 X1244	X1260	X1180 X1270	X1182 X1271	X1272	X1199 X1281	X1202 X1282
	X1226 X1283	X1230 X1290	X1294	X1303	X1311	£1317	£1330	X1335	X1340	X1348
	X1349	X1350	X1352	X1365	X1382	X1393	X1398	X1399	X1409	X1420
	X1425	X1434	X1436	X1437	X1439	X1442	X1447	X1457	X1461	X1467
	X1469	X1479	X1488	X1494	X1500	X1502	X1506	X1511	X1537	X1549
	X1550	X1555	X1557	X1558	X1564	X1571	X1573	X1574	X1576	X1589
	X1592	X1594	X1600	X1609	X1613	X1627	X1637	X1641	X1643	X1649
	X1657	X1658	X1660	X1662	X1666	X1688	X1693	X1695	X1699	X!711
	X1712	X1721	X1725 X1801	X1740	X1743 X1810	X1755 X1825	X1757	X1767	X1770	X1775
	X1782 X1884	X1786 X1887	X1902	X1805 X1906	X1910	X1924	X1837 X1928	X1838 X1932	X1844 ' X1947	X1865 X1957
	X1963	X1968	X1982	X1965	X1989	X1996	X2017	X2023	X2024	X2027
	X2030	X2036	X2040	X2042.	X2043	X2074	X2084	X2085	X2091	X2098
	X2107	X2111	X2117	X2119	X2134	X2142	X2147	X2152	X2163	X2164
2	X2181	X2184	X2192	X2194	X2196	X2201	X2209	X2211	X2212	X2214
	X2221	X2225	X2229	X223]	X2233	X2234	X2236	X2266	X2267	X2268
	X2274	X2275	X2276	X2281	X2305	X2309	X2318	X2336	X2341	X2342
	X2349	X2355	X2365	X2366	X2370	X2374	X2378	X2382	X2385	X2386
	X2388	X2390 X2451	X2407 X2453	X2409 X2456	X2412 X2465	X2415	X2421	X2422	X2437	X2446
	X2448 X2513	X2517	X2521	X2534	X2556	X2470 X2562	X2480 X2566	X2486 X2567	X2498 X2580	X2510 X2588
	K2592	X2594	X2609	X2610	X2612	X2616	X2621	X2627	X2648	X2656
	K2680	X7683	X2686	X2688	X2696	X2703	X2706	X2725	X2726	X2728
	X2731	X2732	X2740	X2744	X2749	X2757	X2762	X2784	X2789	X2796
)	K2797	X2798	X2805	X2809	X2813	X2851	X2852	X2862	X2869	X2880
	<b>C2884</b>	X2903	X2905	X2906	X2915	X2925	X2933	X2935	X2948	X2954
	(2958	X2960	X2968	X2973	X2979	X2986	X2988	X3002	X3008	X3011
	<b>K3024</b>	X3025	X3033	X3034	X3041	X3051	X3057	X3067	X3076	X3080
	K3089 K3153	X3112 X3159	X3118 X3165	X3128 X3188	X3130 X3195	X3135 X3196	X3136	X3140	X3142	X3151
	C3232	X3233	X3242	X3247	X3254	X3255	X3202 X3263	X3203 X3269	X3219 X3272	X3223 X3281
	(3286	X3293	X3297	X3299	X3300	X3303	X3305	X3310	X3325	X3326
	(3359	X3373	X3381	X3382	X3387	X3389	X3392	X3393	X3419	X3421
	(3422	X3431	X3435	X3445	X3453	X3472	X3474	X3475	X3478	X3482
	(3493	X3504	X3522	X3526	X3532	X3552	X3556	X3569	X3576	X3577
	(3579	X3594	X3616	X3629	X3635	X3652	X3656	X3659	X3662	X3680
	K3691	X3693	X3711	X3731	X3732	X3739	X3742	X3749	X3751	X3753
	(3768 (3838	X3777 V3030	X3788 X3852	X3793	X3810	X3812	X3827	X3829	X3832	X3833
	(3899	X3839 X3905	X3852 X3906	X3853 X3908	X3857 X3911	X3862 X3915	X3866 X3926	X3877	X3882	X3885
	(3939	X3945	X3946	X3948	X3951	X3953	X3726 X3957	X3930 X3959	X3935 X3960	X3937
	(3964	X3967	X3970	X3971	X3975	X3986	X3987	X3991	X3993	X3961 X3994
						-19-00	-14701	,,,,,,	-	,w,,,,

We take great pleasure in announcing that

The following numbers were called for redemption on 15th November, 1985 and have not

The following numbers were called for redemption on 15th November, 1985 and have not yet been presented for payment X0008 X0705

The following numbers were called for redemption on 15th May, 1986 and have not yet been presented for payment:

X0617 X0636 X0653 X0680 X0699 X0704 X0724 X0725 X0726 X0733 X0741 X0751 X0752 X0755 X0759 X0762 X0773 X0774 X0777 X0778 X0780 X0783 X0798 X0800 X0804 X0811 X0813 X0817 X0829 X0834 X0853 X0854 X0856 X0857 X0864 X0873

The principal amount of 16½% Deposit Notes outstanding after the said redemption date will be: USS19,000,000.

Manufacturers Hanover Limited.

JAMES E. WASHBURN

has been invited to become a General Partner

William Blair & Company

Park House, 16, Finsbury Circus London EC2M 7D

October 1986

Manufacturers Hanover Limited, London as Drawing Agent

#### INTL. COMPANIES

# CBS revenue ahead but profits decline to \$28m in quarter

BY DAVID BLACKWELL IN NEW YORK

CBS, the troubled US broadcasting in the latest quarter, income from its from continuing operations

In the 1985 third quarter the group was in the red to the tune of \$114.1m after taking a loss from discontinued operations of \$31.2m and a further loss of \$112m for the discontinued operations of \$31.2m and a further loss of \$112m for the discontinued operations and a further loss of \$112m for the discontinued operations and a further loss of \$120.8m, resulting the seasonal nature of sevential and the seasonal natu

posal of discontinued operations.
CBS said that although its operating profits were 20 per cent higher At the nine-month stage net prof- 3.41bn last time.

lated to staff reductions.

- particularly for network television

which it expected to continue.

group, suffered a slight decline in the latest quarter, income from the third quarter, with net profits of \$28.6m or \$1.09 a share against profits from continuing operations of \$29.1m or \$1.06 last time, Revenues edged ahead to \$1.15bn from \$1.2bn.

In the 1005 fixed quarter, income from the latest quarter, income fr \$152.1m or \$6.07 a share.

in a final net loss of \$28m.

Revenues were \$3.57bn, against

#### N. AMERICAN QUARTERLIES

1906 \$ 306.2m 24.5m 1.24

1,20ba 79,3m 4,06

\$ 837.4m 36.3m 1.16

Peper, yolp and packing

PHIRLPOOL CORPORATION locuehold appliances

MIM BRITANNIA

**UNIT TRUST MANAGERS** 

ee of Amalga

Mild Equity Exercipt Unit Trust with Britannia Exempt Trust (now Mild Britannia Exempt

As a result of the passing of Extraordinary Resolutions by the unitholders of the above Trusts at separate meetings, the Scheme became affective on 7th October, 1986. The terms of exchange of units of MIM Equity Evernpt Unit Trust for units of MIM Extraordinary Trust for units of MIM Extraordinary Unit Trust at 4,77131 Units of MIM Extraordinary Unit Trust = 4,77131 Units of MIM Extraordinary Unit Trust = 4,77131 Units of MIM Extraordinary Exempt Trust at 1,7428 Units of MIM Extraordinary Exempt Trust of MIM Extraordinary Exempt Trust on 7th October, 1986 the name of Britannia Exempt Trust was changed to MIM Britannia Exempt Trust Replacement contilicates for the

Brasilvest S.A. Net asset value as of

per Cr\$ Share: 28,266

er Depositary Share: (Second Series) U.S.\$17,707.21

per Depositary Share: (Third Series)

r Depositary Share; (Fourth Series) U.S.\$14,077.69

10th October, 1986

1965 3 372.6m 31.1m 1.44

1.17ba

\$ 709.5m 23.6m 0.75

2.10bn 80.3m 2.59

1985 \$ \$90.4m 44.7m 1.22

#### Ryan rejects \$292m offer by NV Homes

BY OUR NEW YORK STAFF

RYAN HOMES, a US housebuilding Ryan shareholders to tender their concern, has rejected the \$45-a-share unsolicited offer by the much share shad been toudened since the

bon DC area.

But Mr Dwight Schar, chairman and chief executive of NV Homes, said his group would continue its offer, which values Ryan at \$292m.

He was "shocked and dismayed" at the Ryan board's unanimous rejectated that the poison pill was not the Ryan board's unanimous rejec-tion of the offer, and fully expected working.

share unsolicited offer by the much smaller NV Homes, a housebuilding company operating in the Washingsaid that \$45 was higher than Ry-

#### **EQUITABLE BANCORPORATION** OVERSEAS FINANCE N.V. US\$50,000,000

**Guaranteed Senior Floating Rate Notes due 1994** For the three month period 9th October 1986 to 9th January 1987 the Notes will carry an interest rate of 61/2% per annum with a Coupon amount of US\$156.53 per US\$10,000 Note, payable on 9th January 1987

Bankers Trust Company, London

#### Complimentary copies of the Financial Times are now available

**FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER** 

to clients of Heli-Air Monaco.

heli-cir monaco

NOTICE OF REDEMPTION

DnC INTERNATIONAL FINANCE B.V. (Formerly Nordic International Finance B.V.)

U.S. \$40,000,000 **Guaranteed Floating Rate Notes 1991** 

NOTICE IS HEREBY GIVEN that in accordance with Condition 7 (c) of the Second Schedule of the Trust Deed dated 6th November 1981, constituting the Notes, the Company will redeem all outstanding Notes at their procipal amount on 12th November 1986, when interest on the Notes will cease to accuse. Repayment of principal will be made against presentation of the Notes with manatured coupons attached, at the offices of any one of the Paying Agents

Bankers Trust Company Daskwood House 69 Old Broad Street London EC2P 2EE

Bankers Trust Company Corporate Trust and Agency Group 4 Albany Street New York NY 10015 39 Allee Scheffer

Rankers Trust GmbH Bockenheimer Landstrasse 39 6000 Frankfort am Main 1 Banque du Beneloz SA rue des Colonies 40 B 1000 Brustels

Bankers Trust AG Dreikonigstrasse 6 PO Box 4471 CH 8022 Zurich

10th October 1986

CH 8022 Zurich

Nordfinanz-Bank Zuzich

Accrued interest due 12th November, 1986 will be paid in the normal maunet against presentation of Coupon No. 10, on or after 12th November, 1986.



#### **Eni International Bank Limited**

U.S. \$200,000,000

**GUARANTEED FLOATING RATE NOTES DUE 1991** UNCONDITIONALLY AND IRREVOCABLY GUARANTEED AS TO PAYMENT OF PRINCIPAL AND INTEREST BY

ENTE NAZIONALE IDROCARBURI (A Public Corporation of the Republic of Italy)

Notice is hereby given that for the initial three months interest period from October 9th, 1986 to January 9th, 1987 the Notes will carry an Interest Rate of 53/1/2 per annum. The interest payable on the relevant interest payment date, January 9th, 1987 will be U.S.\$146.94 per U.S.\$10,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A., London, Agent Bank.

October 10th, 1986

This announcement appears as a matter of record only.



#### THE BANK OF YOKOHAMA, LTD. **London Branch**

U.S. \$100,000,000

**Revolving Underwriting Facility Euro-Certificate of Deposit Programme** 

> Asranged by Merrill Lynch Capital Markets

Managing Underwriters of the Revolving Underwriting Facility

**Bankers Trust International Limited** First Interstate Capital Markets Limited

Chase Investment Bank Westpac Banking Corporation

Principal Placing Agent Merrill Lynch Capital Markets Facility Agent

First Interstate Capital Markets Limited

Dealers of the Euro-Certificate of Deposit Programme Merrill Lynch Capital Markets.

**Bankers Trust International Limited** First Interstate Capital Markets Limited

Chase Investment Bank Westpac Banking Corporation

September 1986

# **Burroughs Corporation**

has acquired

**Sperry Corporation** 

We acted as financial advisor to Burroughs Corporation in this transaction.

James D. Wolfensohn

September, 1986

### INTERNATIONAL COMPANIES and FINANCE

### Pan-Electric **Industries** put into liquidation

are Erican October 11

CNAL FINANCE IN

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SERVICE NOTES DIE

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The Company

OR REDEMPTION

40,000,000

was solvent at the time it had been ordered into provisional liquidation.

Mr Justice Lai Kew Chaf. however, said that the evidence for Pan-Electric's insolvency was overwhelming. He granted a request from counsel for the bank's petitioning to wind up the company that statements about errors or the lack thereof in the work of Price Waterhouse should not be admitted, as they were irrelevant to the basic finding that Pan-Electric was insolvent, and because Price Waterhouse was not in a position to defend itself at the hearing.

Mr David Mason of Price Waterhouse said that it continued to stand by the accuracy of its reports on Pan-Electric. He argued that the company would have required an immediate, massive injection of cash in order to hecome wishle and

diate, massive injection of cash in order to become viable, and that this cash was not available.

The collapse of Pan-Electric in November last year prompted a crisis of confidence in the Stock Exchange of Singapore that led to an emergency three-day closing of the market while a resemble with the control of the market while a resemble was provided out three-day closing of the market while a rescue was worked out. Rescue attempts collapsed when Mr Tan Koon Swan, a director of the company, failed to inject cash into the company as promised. Mr Tan has since been failed in connection with charges stemming from misuse of company funds.

Most of Pan-Electric's main assets, which included the Orchard Hotel, and Selco, a large marine salvage company, have already been disposed of by the provisional liquidators.

# JCI to float ferro-chrome unit on Johannesburg SE

BY JOM JONES IN JOHANNESBURG

By Steven Butier in Singapore
A SINGAPORE court yesterday ordered Pan-Electric Industries, the collapsed property and marine salvage group, into liquidation, ending six months of opposition by shareholders and industries (CMI), its ferro-chrome producer, which has served as receivers and managers, and then provisional liquidators for the company, was appointed liquidator by the Court.

Shareholders had argued in court hat Price Waterhouse in the company, was appointed liquidator by the remaining or the shares had made massive errors in evaluating the worth of Panellectric and that the company was solvent at the time it had been ordered into provisional liquidation.

Mr Justice Lai Kew Chri.

By 124 JOHANNESBURG Consolidated will be held by JCI, together with its associated companies and its parent, Anglo American with its associated companies and its parent, Anglo American corporation; 176,500 shares will be held by JCI, together with its associated companies and its parent, Anglo American corporation; 176,500 shares will be held by JCI, together with its associated companies and its parent, Anglo American dividence in the componity into offered shareholders a direct participation in Consolidated Corporation; 176,500 shares will be theld by JCI, together with its associated companies and its parent, Anglo American direct corporation; 176,500 shares will be recently and its parent, Anglo American direct corporation; 176,500 shares will be theld by JCI, executives and brief executives and the remaining 7.4m by outside the remaining 7.4m by ou

### Pao to reduce stake in Wharf

SIR YUE-KONG PAO, one of Hong Kongs most influential he took control of the businessmen, took a second step yesterday towards the reorganisation of his property and shipping interests when he amounted plans to dilute his master company's holding in property group, by means of a gradualy being assimilated into the first move came last week, when World International (Holdings), Sir Y. K. Pao's conporate the property group, by means of a gradualy being assimilated into the parent group.

The first move came last week which is share placement that will raise over HK\$700m (US\$\$9.8m).

The first move came last week, when World International (Holdings), Sir Y. K. Pao's comporate the first move came last week, when World International (Holdings), Sir Y. K. Pao's comporate the the parent group.

The first moving polarity of 5,000 units in France later this year.

Woold and Dr Helmut Sobmen.

Diage 85m shares in Wharf at a price of HK\$8.50 a share.

This will reduce World's hold ing in wharf from 66 per cent ing in Wharf from 66 per cent.

A World spokesman said last night that funds raised by the placement will be used to further the group's diversification programme following the Lane Crawford acquisition.

The first moving production facilities in West of ing in Wharf from 66 per cent ing in Wharf from 66 per cent.

A World spokesman said last night that funds raised by the placement will be used to further the first move came last week, when world International (Holdings), Sir Y. K. Pao's comporate the the group's diversification programme following the Lane Crawford acquisition.

The promothy parts to existing production facilities in West and the price of HK\$8.50 a share.

This will reduce World's hold ing in wharf from 66 per cent as property group, by means of a gradualy being assimilated into the parent group.

The first move came last of the property of the placement will be used to further the group's diversification programme following the Lane Crawford acquisition.

The property of the cowe is a production f

### First Pacific Holdings to acquire Hong Nin Bank

U.S. \$100,000,000

The Sumitomo Trust Finance (H.K.) Limited (Incorporated in Hong Kong)

125% Guaranteed Notes Due 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 5(c) of the Notes, US \$1,000,000 principal amount of the Notes has been drawn for redemption on 10th November, 1986, at the redemption price of 101% of the principal amount, together with accrued interest to 10th November, 1986. The serial numbers of the Notes drawn for redemption are as follows:—

On the 10th November, 1986, the said redemption price will become due and payable upon each Note to be redeemed, together with accrued interest from 20th February, 1986 to 10th November, 1986 amounting to US \$455.90 per US \$5,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue. Payment of the Notes to be redeemed will be made on or after 10th November, 1986 upon presentation and surrender of the said Notes, with all coapons appertaining thereto, at the office of any of the Paying Agents mentioned thereon. After 10th November, 1986 US \$9,000,000 principal amount of Notes will remain outstanding.

The Chase Manhattan Bank, N.A., London, Fiscal and Principal Paying Agent

1177 2027 3257 4372 5382 6444 7327 8118 9155 9787 11132 11821 13075 14358 15177 16191 16994 19015 19525 1255 2407 3395 4511 5584 6494 7379 8200 9177 9926 11142 11909 13172 14537 15304 16255 17031 19041 19531 1306 2453 3443 4527 5663 6584 7458 8206 9221 10104 11206 12043 13351 14577 15510 16301 17060 19066 19562 1364 2653 3498 4658 5782 6702 7529 8439 9291 10224 11255 12311 13685 14797 15530 16436 17264 19101 19644 1456 2691 3585 4709 5803 6712 7545 8547 9295 10224 11255 12311 13685 14797 15530 16436 17264 19101 19644 1614 2941 3749 5128 5876 6819 7581 8614 9378 10418 11411 12399 13888 14872 15650 16730 17566 19216 19850 1620 3078 4024 5198 5898 7042 7631 8789 9425 10436 11515 12439 13963 14995 15734 16780 17683 19323 19866 19573 1110 4088 5229 6248 7079 7741 8861 9404 10938 11554 12580 14054 15024 15760 16938 18035 19331 19874 2000 3190 4096 5259 6284 7086 7960 8990 9496 10955 11582 12622 14065 15058 15942 16955 18777 19470 19907 2016 3202 4233 5260 6366 7140 7969 9097 9603 10976 11620 13010 14341 15107 16103 16958 18818 19473 19958

FIRST PACIFIC Holdings, the Ricardo Pascua, an executive Hong Kong-based financial director, described as "long group controlled by the Liem and ardsons" talks with Hong family of Indonesia, has agreed to acquire Hong Nin Bank, one month after the Hong Kong Construent extracted Pascus and the government to conclude its purchase First Pacific said it would construent extracted Pascus and Pascus

**Puma suffers** fall in US turnover

PUMA RUDOLF Dassler Sport, the West German sporting goods producer, is facing difficult con-ditions in the US, its most

charges stemming from misuse of company funds.

Most of Pan-Electric's main assets, which iscluded the Orchard Hotel, and Selco, a large marine salvage company, have already been disposed of by the provisional liquidators.

Receivership

FOR Promet

The terms of First Pacific's acquisition differ only slightly troubled Melaysian marine engineering and property conglomerate, falled yesterday in its bid to overturn High Court orders obtained by its creditor banks appointing receivers and freesing the group's assets, APDJ reports from Ruals Lampur.

In the control and extended of the through Kong overturent assumed manage ment control and extended that the bank's hareholders in July to acquire though the group put forward in July to acquire Hong Nin. a small local bank. That proposal the group put forward in July to acquire Hong Nin, a small local bank. That proposal the group put forward in July to acquire Hong Nin as temporary and property conglomerate, falled yesterday in its bid to overturn High Court orders obtained by its creditor banks appointing receivers and freesing the group's assets, APDJ reports from Ruals Lampur.

In the Hong Rong Nin Bank, one month the government to conclude its purchase

Nin and arduoous' talks with Hong Nin and arduoous' talks with Hong Nin and arduoous' talks with the government to conclude its purchase

Nin Instead of paying HK325m of the Hong Nin Instead of paying HK325m of the Hong Nin Instead of paying HK325m of the Hong Nin Instead of paying HK325m of the Hong Nin Instead of paying HK325m of the Hong Nin Instead of paying HK325m of the Collar's temporal translative theorems of first Pacific said its ultimate shareholders in Hong Nin, a small local bank.

Water from A proposal the group put forward in July to acquire the provisional liquidators.

Majority ownership of Hong Nin label by China Hong Nin sales were also higher on other export markets, these grains could not fully compensate for the downers its fit would pay up to HK325m of the First Pacific said its ultimate sha

### Sony plans expansion of overseas production

SONY CORPORATION plans to expand overseas production from the present 22 per cent to 35 to 40 per cent of its total sales, while placing more emphasis on visual and audio devices such as colour televisions, video tape recorders (VTRs), compact discs and CD players, Kyodo reports from

The company plans to increase the monthly production of CDs in the US from the tion of CDs in the US from the present 1.5m units to 2m by the year-end and to 4m next year and domestic production will be raised from 3m a month to 4m by the year end.

CD production is expected to begin in Australia in the summer next year and will be about 1m a month, bringing the company's total monthly CD output to 9m next year. output to 9m next year.

Sony is also expected to begin production of 8mm VTRs with a monthly capacity of 5,000 units in France later this

NOTICE OF REDEMPTION AND TERMINATION OF CONVERSION RIGHTS

### Matsushita Electric Industrial Co., Ltd.

(Matsushita Denki Sangyo Kabushiki Kaisha) 6%% Convertible Debentures Due November 20, 1990

(the "Debentures") NOTICE IS HEREBY GIVEN that, pursuant to Article Four of the Indenture dated as of November 20, 1975 and amended as of October 1, 1982 under which the Debentures were issued, the Company has elected to redeem on November 20, 1986 all the Debentures then outstanding in accordance with the provisions of the Debentures.

The price at which the Debentures will be redeemed will be 101% of the principal amount thereof and will be U.S. \$1,010 per U.S. \$1,000 principal amount.

Payment of the redemption price will be made upon presentation and surrender of the Debentures (in the case of coupon Debentures, together with all coupons appertaining thereto maturing after November 20, 1986), and or after November 20, 1986 at the Corporate Twest Office of The Bank of Tokyn Trust Company in New York City, 100 Broadway, New York, N. Y. 10005 or at the principal office in the city indicated of any of the following Paying, Agents:

The Bank of Tokyo Trust Company in London
The Bank of Tokyo (Ltd. in Brussels, Frankfurt/Main, Milan, and Paris
The Bank of Tokyo (Holland) N.V. in Amsterdam
The Bank of Tokyo (Luxembourg) S.A. in Luxembourg
Bank of Tokyo (Switzerland) Ltd. in Zurich
The Sumitomo Bank, Ltd. in London and Brussels

Prom and after November 20, 1986, interest on the Debentures will cease to accrue. Interest payable on ovember 20, 1985 will be paid in the usual manner.

. CONVERSION OF DEBENTURES INTO COMMON STOCK

CONVERSION OF DEBENTURES INTO COMMON STOCK

The Debentures may be converted into Common Stock of the Company or, at the option of the holders, into American or International Depositary Receipts, at the conversion price (with Debentures taken at their principal amount translated into Japanese yen at the rate of Yen 303 equals U.S. \$1100 Yen 409 per share of Common Stock. The Company's Common Stock and American or International Depositary Receipts are issuable only in Units of 1,000 shares of Common Stock or integral multiples thereof. A cash adjustment will be made for any fraction of a Unit.

Each Debentureholder who wishes to convert his Debentures should deposit his Debentures (in the case of coupon Debentures, together with all unmatured coupons) and a written notice to convert the form of which notice is available from any of the following) with Morgan Guaranty Trust Company of New York. at its corporate trust office in New York City, 30 West Broadway, New York, N.Y. 10015 or at its principal office in Brussels or with any of the Paying Agents' offices specified above. SUCH CONVERSION RIGHTS WILL TERMINATE AT THE CLOSE OF BUSINESS ON NOVEMBER 18, 1986. The reported closing price of the Company's American Depositary Share, representing ten shares of Common Stock, on the New York Stock Exchange on October 3, 1986 was \$1109, per ADS. The selling price of U.S. dollars of telegraphic transfer against yen vis-a-vis customers quoted by a leading authorized foreign exchange bank in Tokyo on October 3, 1986 was U.S. \$1 equals Yen 155,10.

MATSUSHITA ELECTRIC INDUSTRIAL CO., LTD. By: The Bank of Tokyo Trust Company,

October 10, 1986

## **Burroughs Corporation**

has acquired

### **Sperry Corporation**

The undersigned acted as financial advisor to Burroughs Corporation in this transaction.

LAZARD FRÈRES & CO.

September 16, 1986

cement appears as a matter of record only.

£100,000,000 Certificate of Deposit Programme



The Hokkaido Takushoku Bank, Ltd.

**Dealers** 

Barclays de Zoete Wedd Limited Samuel Montagu & Co. Limited S. G. Warburg & Co. Ltd.

Arranged by Samuel Montagu & Co. Limited

10th October, 1986

SARAKREEK HOLDING NV Herengracht 595, 1017 CE Amsterdam

On May 21, 1986 we informed our shareholders that coupon 13-entitled to a 5% stockdividend-would be exchangeable for shares until September 5, 1986.

The shares reserved for that purpose are now sold. All coupons numbered 13 will only be exchangeable for cash from September 5, 1986 onward. As this distribution will be out of the share premium account no Dutch withholding tax is due and consequently an amount of Dfl 4.54 per ordinary share of Dfl 25.00 par will be kept available.

Amsterdam, September 19, 1986 Management Board

Notice to holders of

THE NOMURA SECURITIES CO., LTD. U.S. \$100,000,000

614% per cent. Bonds due 1988 with Warrants to subscribe for shares of Common stock of The Nomura Securities Co., Ltd.

Notice is hereby given that, in accordance with the provisions of the Paying and Warrant Agency Agreement dated 7th November, 1983 in relation to the above Bonds and Warrants whereby The Bank of Tokyo Trust Company acting through its London office was appointed as Custodian, The Bank of Tokyo Trust Company acting through its as Custodian. The Bank of Toxyo Trust Company acting involgn its London office, has elected to resign its office as Custodian, such resignation to become effective as of 12th December, 1986 (the "Effective Date"). On the Effective Date, Bank of Tokyo International Limited acting through its London office located at Northgate House, 20-24 Moorgate; London EC2R 6DH will replace The Bank of Tokyo Trust Company acting through its London office as Custodian in relation to the above mentioned Bonds and Warrants.

The Toyo Trust and Banking Company, Limited TOYO Principal Paying Agent 10th October, 1986

£200,000,000



Floating Rate Notes Due 1995

Interest Rate

1015/16% per annum

Interest Period

8th October 1986 8th January 1987

Interest Amount per £5,000 Note due

£137.84 8th January 1987

> Credit Suisse First Boston Limited Agent Bank



Development Bank of the Phillipines U.S.S30.000.000

Guaranteed Floating Rate Notes due 1990 Guaranteed by the Republic of the Phillipines In accordance with the provisions of the above Notes, notice. is hereby given that for the six months from 9th October 1986. to 9th April 1987, the Notes will carry an interest rate of

61/% per annum.

The interest payment date, 9th April 1987 against Coupon No 10 will

Agent Bank:



Lloyds Merchant

TD.

his Colment Back king Corporates Markers Limited

fire estimant Buch cing Corporation

**Chemical** 

names new

investment

bank chief

CHEMICAL BANK yesterday

appointed Mr John Howland-

Jackson, a director of Kieln-

wort Benson, to be the new head of its Landon investment

The unexpected announce-ment marks the start of an

ambitious attempt by Chemi-

cal to raise its profile in the

international capital markets.

pointed Mr Cyrus Ardalan, chief of a division of the World Bank, to bead a new

product development depart-

ing division in New York.

Mr Albert Fishman, Chemi-cal's senior executive vice-

ent for its investment bank-

The bank has also ap-

By Peter Montagnon, Euromarkets Correspo

banking arm.

# Bahrain forced to lower its sights as financial centre

UNCERTAINTY is deepening Minister, reacted angrily this in Bahrain's offshore banking year to bank departures, warn-community as it tries to adjust ing those which withdraw that to the sharp reversal of econotic they cannot expect to be let mic fortunes in the Gulf over the past two years and grapples with a far-reaching change in the pattern of its business. As in just about every other

financial centre of the world, the fashion is for investment banking. But bankers in Bah-rain are finding the shift from fee-generating business to be fraught with problems.

From the mid-1970s overseas banks and regional investors were encouraged to set up Off-shore Banking Units (OBUs) in Bahrain. At first the idea was that they would complete a chain of money markets around the world and would carve themselves a role in recycling the region's huge capital sur-plus. In practice their activi-ties came to centre on regional money market operations and on lending for projects in Saudi

falling oil prices, coupled with a resulting rash of bad debts,

back in if, and when, the good times return.

Yet the number of overseas banks — 13 in all — that have closed OBUs, investment banks or representative offices in Bahrain since the beginning of 1984 is small in relation to the 71 OBUs, 16 investment banks and 63 representative offices still listed.

Those that have gone - like Kredietbank this year and Security Pacific in 1985 — were

Employment is a highly sensi-tive issue in Bahrain, one of the less prosperous Gulf states, and educated Bahranians have been encouraged to seek careers in banking—and to expect com-mensurate salaries. According to the Bahrain Monetary Agency, the central bank, employment in the bank-ing sector as a whole has de-

the locally incorporated units-

Fewer institutions in Bahrain these days have

a clear sense of their role or how they are going to make money into the 1990s. The hoped-for transition to investment banking is not going to happen overnight.

The downturn in constructure all of peripheral importance to tion and trade brought on by Bahrain as a financial centre. falling oil prices, coupled with Furthermore, the traffic is still to some extent two-way, illustrating that structural wondering what their Bahrain operations should be doing in the next few years.

clined by about 10 per cent over the last two years.

This is partly a reflection of cost-cutting but it is also because a sizeable numer of banks has withdrawn entirely from import-ant areas of business. The num-

areshunning new business and activity and portfolio manage-limiting themselves to chasing ment work.

bed debts. Profits are still to be had for OBU operating in Bahrain—from Citibank and Barclays to those banks prepared to deal or to lend. Manufacturers Hanover Trust has aggressively carved out a regional niche in foreign has had to dismiss staff recently. out a regional mone in foreign exchange; and Arab Banking Corporation (ABC) and Gulf International Bank (GIB), the two largeand successful locally incorporated OBUs, continue actively—if selectively—to market new loans, in spite of their exposure to problem borrowers in Latin America and the Arab

The Government is also going to considerable lengths to make life easier for those institutions which choose to stay busy by cutting telecommunications and social security charges and reducing municipal taxes. The authorities havealso made it clear that they will be more flexible in future about insisting on the promotion of Bahranis, and have eased up on other bureaucratic irritations such as the granting of work permits. Yet there is no escaping the fact that fewer institutions in Bahrain these days have a clear

sense of their role or of how they are going to make money into the 1990s.

Many of the OBUs talk of in-

The hoped-for transition is clearly not going to happen overnight. Corporate consultancy is an unproven art in the Gulf, and few bankers believe it will datch on particularly fast. The management of the big family companies is too personal to be receptive to outside advice. Regional capital markets have not even begun to develop.

Uncertainty is very acute among the locally incorporated OBUs, with the exception of Arab Banking Corporation and Gulf International Bank. These banks — notably Bahrain Middle East Bank, United Gulf Bank, Bahrain International Bank and Kuwait Asia Bank - were set up with large sums of capital in the early 1980s, principally in the early isses, principally as an outgrowth of the ill-fated speculation that was gripping the Kuwaiti economy. They joined the Gulf's corporate lending bonanza and the international syndicated loan mar-

But by definition as OBUs they were never able to develop a deposit base. Also, since the opportunities for lending with inter-bank money have begun to peter out and profit margins narrowed, they have been unwondering what their Bahrain operations should be doing in the next few years.

Recent newcomers include a Japanese-Arab group called
The news is by no means all however. Ibrahim Abdul Karim Mohammed the Finance

The news is by no means all however. Ibrahim Abdul Robert Fleming, the British

The news is by no means all however. British ing is concerned, most OBUs

The news is by no means all hard read or ousness. The number of ousness and acquisitions of ousness and acquisitions, and of assets and liabilities shrank and read output attention of the 1990s.

Yet some bankers be vestment banking—of advising to the output attention of the OBUs talk of instance of dizzying balances of di

Ibrahim Abdul Karim Mohammed: they cannot expect to be let back if and when the good times return. their accounts.

The Bahraini authorities, in conjunction with the Kuwaiti in Britain.

Government, which given the All this Ruwaiti shareholdings has an obvious interest in strengthening these operations, have sug-gested mergers to cut costs and reduce duplication of facilities. Yet some bankers believe that would simply spread their bad debt burden rather than pro-viding them with a profitable

Two of the local OBUs Bahrain International Bank and United Gulf Bank — are now devoting themselves entirely to investing their own capital in western securities and real estate. This may be profitable, but it also calls into question their status as banks.

The other route for Bahraini offshore banks is to try to create a niche for themselves in international capital markets. Arab Banking Corporation, has strengthened its presence in London during the past 18 months, and has moved to build a diversified deposit base by buying Banco Atlantico in Spain and Sun Hung Kai Bank in Hong Kong. The more con-servatively managed Gulf Inter-national Bank is also actively dealing in securities from its headquarters in Bahrain, while Bahrain Middle East Bank is giving itself an entree into western markets by setting up joint financial ventures with Bank Leu in Switzerland and members of the Hambro family

All this necessarily entails a lowering of sights for Bahrain as a financial centre. It has a well-positioned time zone for trading and ready access to the continuing capital surplus of the region. The challenge for its banks is to develop the ex-pertise and the connections to be able to exploit those advan-

president in charge of invest-ment hanking, said "These appointments are a big in-dication of Chemical Bank's progress in developing as a major player in global cor-porate finance and capital market activities." Mr Alex Gibson, currently managing director of the London-based Chemical Bank International is to leave the bank "to pursue other inter-ests," the bank said. Mr Gibson was not available for

comment yesterday. Chemical is the sixth largest US bank in terms of assets and the 10th largest bank in the world in terms of net in-come, but has been slow to make its mark in inter-national capital markets.

#### Chilean purchase by NZ Dairy Board

NEW ZEALAND Dairy Board is to acquire a majority shareholding in Anagra, the shareholding in Anagra, the Chilean agricultural company. The NZ\$60m purchase price will be financed by borrowing, Dai Hayward reports from Wellington.

Anagra controls one of Chile's three largest dairy companies with a distribution system covering 75,000 out-

### Three Eurodollar issues in thin trading

BY CLARE PEARSON

EUROBOND prices drifted in deal as being priced in line with enthusiastic about a late \$100m five-year bond priced at 107, thin trading yesterday but secondary market levels for five-year issue for the EEC, led with warrants into shares at thin trading yesterday but three fixed-rate Eurodollar deals for well-known state-backed issuers were launched. Borrowers stayed in the short maturities, however, since this is the only area attracting designant telecommunications at the maturity of the short is the only area attracting designant telecommunications. mand at the moment from inentity. This was priced with vestors concerned about a long-term exposure to the US deliner. term exposure to the US dollar. This tactic generally proved

Samuel Montagu was first off the mark yesterday with a S150m five-year 7 per cent deal, priced at 1001, for Caisse issue price. This pricing re-Nationale des Telecommunica-flects the bond's large tions (CNT), guaranteed by denominations and registered France. The lead-manager said form, making it unattractive to it made sizeable sales early in retail investors. the day to Far Eastern investors, who are still displaying RTT were quoted at discounts an appetite for short-dated, to issue price inside the level government-backed Eurodollar of their total fees. bonds. Dealers described the

INTERNATIONAL BONDS

by Credit Commercial de France. The 7 per cent bond was priced at 100% with a 7 per cent coupon, and was quoted at a hid price of 991, com-fortably within 11 fees.

Meanwhile, Dresdner Bank tapped both the dollar and the D-Mark sectors with deals led by itself. In dollars, Dresdner issued a \$250m floating-rate note with equity warrants, priced at 110 and paying interest at London interbank bid rate flat. There are \$10,000 and \$100,000 bonds, carrying 20 and 200 warrants respectively into Dresdner Bank shares at DM 410. The hond with warrants was quoted at around its issue price.

for Hawker **Siddeley** with warrants into shares at the same price as the dollar bond. This was quoted at 108 By Our Euromarkets

with prices moving down by about } point in places. Late in the day CSFB-Effectenbank led a DM 150m seven-year 34 per cent par-perced bond with equity war-rants for Union Bank of Finland.

Eisewhere trading in the

The DM tranche of the recent four-tranche multi-currency deal for Elders (UK) was quoted yesterday at its par issue price. But the sterling and dollar tranches slipped to as low as 98 bid on one broker's screen, the lead-manager Dresdner quoted a 991 bid price later

But dealers were more launched a DM 500m 5 per cent in the day.

HAWKER SIDDELEY, the UK engineering group, has appointed Credit Suisse First Boston Bankers Trust and S. G. Warburg to act as dealers in its new \$225m Eurocommercial

**CP** deal

paper programme. The programme is designed to finance the company's recent acquisitions in the US and to provide funds for more acquisi-tions, Mr Geoffrey Comer, its

treasurer, said yesterday.
It follows the recent arrange ment of a standby loan facility for the company which was oversubscribed and increased to \$225m from an original \$200m, despite its fine facility fee of five basis points for the first four years rising to 64 points for the part 34.

for the next 34.

Banks participating in the deal include Barclays, Bankers Trust, CIBC, Royal Bank of Canada, Midland, Credit Suisse, Deutsche, Westpac and Societe Generale.

 Manufacturers Hanover has arranged a \$150m Euronote facility for F. L. Smidth, the Danish industrial group, which involves an underwritten por-tion of \$36m. Other terms were not disclosed.

#### Air France sets up \$150m loan facility

By Our Euromarkets

AIR FRANCE has launched a \$150m, seven-year loan facility in the Euromarkets under the in the Euromarkets under the leadership of Credit Lyonnais.

The deal carries an annual commitment fee of 5 basis points, which is higher than that prevailing on the recent \$300m facility for Credit National, but this reflects the fact that debt of the state-owned airline does not carry an official guarantees.

guarantees.

The facility, the amount of which will be limited to \$75m in the first two years of its life, will allow Air France to raise money through the sale of Euro-notes or by soliciting short-term cash advances from participat-

ing banks.

It will be backed up by a standby credit carrying interest at the London interbank offered

at the London interbank offered rate for Eurocurrency deposits, plus a utilisation fee of up to 11 basis points depending on how much is drawn.

Credit National's deal meanwhile closed syndication yesterday with subscriptions of \$600m, exactly twice the amount sought. Although the deal will not be increased, this marks a strong success, given its very fine success, given its very fine terms. Some 30 per cent of the total is being provided by Japanese banks and 15 per cent by French banks.

#### Peat Marwick and KMG US merger approved By Our Financial Staff

THE US partners of Peat
Marwick Mitchell International
and those of KMG/Main Hurdman, a subsidiary of Klynveld
Main Goerdeler, have approved
the proposed merger of the two
accounting and consulting firms
in the US

Thompson, KMG's chairman, would serve as executive vice-president of the merged company, Mr Larry D. Horner, Peat Marwick's chairman and chief executive retaining his posts. Internationally, the merged firm will be called Klynveld Peat Marwick Goerdeler.

### **Euro-paper programme by Farm Credit of Canada**

FARM CREDIT Corporation, the a Canadian Issuer has tapped AAA-rated Canadian Governthe Euro-commercial paper ment entity, is launching the market. first Euro-commercial paper Farm Credit Corporation, programme which specifically which has an existing comenvisages Canadian dollar paper mercial paper programme in sales to investors in Europe.

The programme, which is to credit and financial advice to be signed next week, has been canadian farmers.

Canadian farmers.

ealers. either currency, offering investibles is only the fourth time tors arbitrage opportunities.

arranged by Swiss Bank Corporation International. Dominion Securities, McLeod Young or Canadian dollars, with notes in \$500,000 denominations in

FT INTERNATIONAL BOND SERVICE Amer, Ex. OS Cr. O 91 AS 280 365, 562; income Limble 125, 91 AS 280 365, 562; income Limble 125, 91 AS 280 365, 562; income Limble 125, 91 AS 380 975, 985; income Limble 125, 91 AS 39 975, 985, Landald. Roote, 13 99 AS 39 975, 984, Landald. Roote, 13 99 AS 39 975, 984, Landald. Roote, 13 99 AS 39 975, 984, Landald. Roote, 13 99 CS. 75 1267, 1269, 950 C.S. Cep 9120 1870 1820 19023 2571 54 19025 257 527 19024 248 94 19027 1271 68 190217 1271 68 190217 1271 68 19023 287 64 19023 287 74 19023 287 74 19023 287 74 19023 287 104 19023 287 104 19023 287 104 19023 287 104 19023 287 104 19023 287 104 19023 287 104 19024 182 57 19024 182 57 19027 74 19027 74 19027 74 19028 570 137 19028 680 19028 68 84 79.29 180.45 180.35 180.74 79.29 79.29 79.29 79.47 79.59

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price a week carrier.

Flusting Rate Notes: Denominated in dollars unless otherwise
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becomes effective. Sprand—Maryin above str-mosts offered rate
(4 three-remeth; § above mean rate) for US dellars. C.cps—The
current. compon.

These Notes having been sold, this announcement appears as a matter of record only.

These Notes have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America or to nationals or residents thereof. SEPTEMBER 1986

U.S. \$150,000,000



MetLife Funding, Inc.

A wholly-owned subsidiary of

**Metropolitan Life Insurance Company** 

73/4% Notes Due 1996

Credit Suisse First Boston Limited

**Morgan Stanley International** 

Banque Bruxelles Lambert S.A. **Chase Investment Bank** 

Crédit Lyonnais

**Banque Nationale de Paris** 

Daiwa Europe Limited

**Dresdner Bank Aktiengesellschaft** 

Genossenschaftliche Zentralbank AG Girozentrale und Bank der österreichischen Sparkassen

Goldman Sachs International Corp.

LTCB International Limited

Kidder, Peabody International Limited

The Nikko Securities Co., (Europe) Ltd.

**Orion Royal Bank Limited** 

**Merrill Lynch Capital Markets** 

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

Yamaichi International (Europe) Limited

The

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Chilean purda NZ Dairy Boat

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n sold outside the United States of America and Japan. This annou

**NEW ISSUE** 

30th September, 1986



### The Nomura Securities Co., Ltd.

(Nomura Shoken Kabushiki Kaisha)

U.S.\$200,000,000

31/8 per cent. Bonds due 1991

Warrants to subscribe for shares of the common stock of The Nomura Securities Co., Ltd.

Issue Price 100 per cent.

**Nomura International Limited** 

Bank of Tokyo International Limited **Banque Indosuez** Banque Nationale de Paris **Banque Paribas Capital Markets Limites** County NatWest Capital Markets Limited Crédit Commercial de France Crédit Lyonnais Credit Suisse First Boston Limited Deutsche Bank Capital Markets Limited Goldman Sachs International Corp. Kleinwort Benson Limited Morgan Grenfell & Co. Limited Merrill Lynch Capital Markets Morgan Guaranty Ltd Morgan Stanley International Salomon Brothers International Limited Shearson Lehman Brothers International Société Générale Swiss Bank Corporation International Limited Union Bank of Switzerland (Securities) Limited S. G. Warburg Securities

Algemene Bank Nederland N.V. Prudential-Bache Securities International Banca della Svizzera Italiana Banco di Roma Banca Nazionale dei Lavoro BankAmerica Capital Markets Group Bank Julius Baer & Co. A.G. Bankers Trust International Limited Banque Bruxelles Lambert S.A. Banque Française du Commerce Exterieur Banque de Neuflize, Schlumberger, Mellet Barclays Bank PLC Baring Brothers & Co., Limited Bayerische Vereinsbank Aktiengesellschaft Berliner Handels - und Frankfurter Bank Caisse des Dépôts et Consignations Chase Manhattan Limited Chemical Bank International Limited Citicorp Investment Bank Limited Commerzbank Aktiengesellschaft Cosmo Securities Europe Limited Crédit Agricole Creditanstalt-Bankverein Credito Italiano S.p.A. Dai-Ichi Europe Limited Daiwa Europe Limited Dean Witter Capital Markets - International DG BANK Deutsche Genossenschaftsbank Dresdner Bank Aktiengesellschaft EBC Amro Bank Limited Enskilda Securities Finter Bank Zurich First Chicago Limited Robert Fleming & Co. Limited Fuji International Finance Limited Generale Bank Hambros Bank Limited Hill Samuel & Co. Limited Kidder, Peabody International Limited TBJ International Limited Kansallis-Osake-Pankki Kredithank International Group Kokusai Europe Limited Kyowa Bank Nederland N.V. Lloyds Merchaut Bank Limited Leu Securities Limited Lombard Odier International SA Mitsubishi Finance International Limited Manufacturers Hanover Limited New Japan Securities Europe Limited Nippon Kangyo Kakumaru (Europe) Limited The Nikko Securities Co., (Europe) Ltd. Nippon Credit International Limited Post-och Kreditbanken (PKbanken) Okasao International (Europe) Limited Samuel Montagu & Co. Limited Orion Royal Bank Limited N. M. Rothschild & Sons Limited Saitama Bank (Europe) S.A. Sanyo International Limited J. Henry Schroder Wagg & Co. Limited Security Pacific Hoars Govett, Limited ... Symitomo Finance International ... Svenska Handelsbank Group Takugin International Bank (Europe) S.A. Tokai International Limited Tokyo Securities Co. (Europe) Ltd. curities Co. (Europe) Ltd. Wako International (Europe) Limited Sche Landesbahk Girozentrale Wood Gundy Inc. Yamaichi International (Europe) Limited Wako International (Europe) Limited Yamatane Securities (Enrope) Limited Bank of Yokohama (Europe) S.A.

rities have been sold outside the United States of America and Japan. This annow appears as a matter of record only.

**NEW ISSUE** 



#### The Nomura Securities Co., Ltd.

(Nomura Shoken Kabushiki Kaisha)

U.S.\$200,000,000

31/2 per cent. Bonds due 1991

Warrants

to subscribe for shares of the common stock of The Nomura Securities Co., Ltd.

Issue Price 100 per cent.

Kokusai Europe Limited The Development Bank of Singapore Ltd. The Sumitomo Trust Finance (HK) Limited Mitsubishi Trust International Limited Yasuda Trust Europe Limited

Arab Banking Corporation (B.S.C.) ANZ Finance (Far East) Limited Abu Dhabi Investment Company James Capel (Far East) Ltd. Bangkok Bank Limited Bank of China, Singapore China International Trust and Investment Corporation, Beijing Cazenove & Co. (Overseas) Ltd. Daiwa Singapore Limited Daiwa Overseas Finance Limited Chuo Trust Asia Limited Gulf International Bank B.S.C. Jardine Fleming (Securities) Ltd. DKB Asia Limited Ichiyoshi Securities Co., Ltd. KDB International (Singapore) Limited The Kosei Securities Co., Ltd. Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) Knwait International Investment Co. s.a.k. Maruman Securities Co., Ltd. Marusan Securities Co., Ltd. LTCB Asia Limited Mito Securities Co., Ltd. Mitsui Finance Asia Limited Meiko Securities Co., Ltd. Mitsui Trust Finance (Hong Kong) Limited The National Commercial Bank (Saudi Arabia) National Securities Co., Ltd. The Nikko Securities Co. (Asia) Limited Nomura International (Hong Kong) Limited Overseas Union Bank Limited Sanwa International Finance Limited Sanyo Securities (Asia) Ltd. Securities Group Co. s.a.k. Kuwait Singapore International Merchant Bankers Limited Taiheiyo Securities Co., Ltd. Towa Securities Co., Ltd. Taiyo Kobe Finance Hongkong Limited Toyo Securities Co., Ltd. Toyo Trust Asia Limited **United Merchant Bank Limited** Universal Securities Co., Ltd. Yamaichi International (H.K.) Limited Westpac Banking Corporation **Wardley Limited** 

These securities have been sold outside the United States of America and Japan. This announcement

NEW ISSUE

25th September, 1986

BANCA NAZIONALE DEL LAVORO BANCA NAZIONALE DEL LAVORO LONDON BRANCH

> ¥10,000,000,000 3 per cent. Bull Depositary Receipts due 1991

¥10,000,000,000 3 per cent. Bear Depositary Receipts due 1991

Issued by The Law Debenture Trust Corporation p.l.c. evidencing entitlement to payments in respect of principal and interest on deposits with

Banca Nazionale del Lavoro

Issue Price 101.875 per cent.

Nomura International Limited

Banca Nazionale del Lavoro

First Chicago Limited

Mitsui Finance International Limited

PaineWebber International

Salomon Brothers International Limited

**Toyo Trust International Limited** 

These securities have been sold outside the United States of America and Japan. This announcement

**NEW ISSUE** 

2nd October, 1986



### ASAHI CHEMICAL INDUSTRY CO., LTD. (Asahi Kasei Kogyo Kabushiki Kaisha)

U.S.\$200,000,000 31/8 per cent. Bonds 1991

Warrants

to subscribe for shares of common stock of ASAHI CHEMICAL INDUSTRY CO., LTD.

Issue Price 100 per cent.

**Nomura International Limited** 

Yamaichi International (Europe) Limited Dai-Ichi Kangyo International Limited

**Sumitomo Finance International** Morgan Stapley International

Société Générale

The Nikko Securities Co., (Europe) Ltd. **IBJ** International Limited

Daiwa Europe Limited

Commerzbank Aktiengesellschaft

Fuji International Finance Limited

Kleinwort Benson Limited

LTCB International Limited

**County NatWest Capital Markets Limited** Lloyds Merchant Bank Limited Morgan Guaranty Ltd

New Japan Securities Europe Limited

Union Bank of Switzerland (Securities) Limited

# McCorquodale white knight quits

McCorquodale, the printing and publishing company which is fighting an unwanted £140m bid from the smaller printing group, Norton Opax, yesterday announced that it has ter-minated discussions with its mystery" white knight.

At the same time, the company put out a profits forecast, estimating that it has made about £14m before tax in the year to end-September, com-pared with £10.2m last year.

Although the identity of the white knight was never officially disclosed the market was conrinced that it was Extel, the printing, news agency and publishing group.

Commenting on the breakdown, Mr John Holloran,
McCorquodale's chief executive,
said: "It was due to factors
outside our control—it was not
because the two companies didn't like the look of each

The intervention of Mr Robert The intervention of Mr Robert Maxwell, the publisher, who built up a 7.5 per cent stake in McCorquodale earlier this month, had not helped, he added. "Any bidder has to be reasonably certain of ending up with 100 per cent."

**New finance** 

for Babcock

Babcock Internationl, the

Taylor, currently deputy finance

He will replace Mr Brian

Knightley, currently Babcock finance director, who has been appointed assistant managing director. Mr Knightley said these changes had been made

to give him more time to over-

By Charles Batchelo

director



potential bid by Extel, in which he has a 26 per cent

have been rumoured for McCor-quodale in the past, but after



Mr John Wood, left, chairman designate of McCorquodale and Mr Richard Hanwell, chief executive of Norton Opax.

Other potential white knights with its defence document the company holds 12.8 per share will be recommended, likely to be published next week the company appears Norton's share price, down 79 determined to see off Norton of Association of the company appears of the Norton of McCorquodale, but making a total of 8p for the determined to see off Norton at 283p on the news, remains a The figures make no allowance of the costs of fighting the Holloran, "My view is that which Norton Opax could start Norton Opax bid.

Mr Maxwell was believed to McCorquodale will remain in-be interested in blocking a dependent—we are confident." Equally confident is Mr Richard Hanwell chief execu-

Richard Hanwell, chief executive at Norton Opax, who said yesterday that he believed that McCorquodale had waved the white fiag. Norton Opax's offer, its final, closes on October 22. The company holds 12.8 per cent of McCorquodale, but Norton's share price, down 7p at 2630 on the news remains a

adding to its stake again. McCorquodale shares slipped 4p to 136p on the announce-

McCorquodale profits forecast is in line with analysts estimates, and the pre-tax total is helped by a £2.5m reduction in pension £2.5m reduction in pension costs during 1986. The company says that profits from financial products have in financial products have in-creased sharply thanks to higher market shares, better margins and improved produc-tivity.

Database publishing and book and magazine production have also done well, though there will be a fall in the contribu-

The company also expects to incur a lower tax charge, 27 per cent against 31 per cent last time, leaving earnings per share of 20p, compared with 12.54p in 1985. There will be a further £2.5m profit below the line, resulting from the sale of its 25 per cent interest in The Dealers' Digest.

A final dividud of 5.25p a characterity by the monotone and the compared of the

# Photo-Me betters forecast

International rose 26.1 per cent to £6.9m in the year to April 30 cast by around £0.5m. Turn-over showed an 18.3 per cent engineering group, has appointed a new finance director — Mr Christopher increase to £57m. The operat-from £36.7m to £45.75m, but there was little change in manufacturing, down from £11.23m director of Tarmac, the con-struction company.

to £11m. The strength of overseas cur-rencies in relation to sterling, as referred to in the February interim statement, had a posi- After tax of £2.94m (£2.45m) tive effect on the year's results. and minority interests of

pand its activities in existing and newly-developed markets. Capital investment in revenue-

systems for the professional. This would be demonstrated to shareholders at the forthcoming annual meeting. After tax of £2.94m (£2.45m)

The company continued to example and its activities in existing back extraordinary items and newly-developed markets, amounting to £349,000 (nil), apital investment in revenue-available profits increased from the following equipment amounted £2.26m to £3.25m. Earnings per 25p share, including the exceptional items, are 55,20p (38.87p).
A final dividend of

A final dividend of 4p making a total of 5.75p (4.35p) has been proposed and the directors state that it is the intention to increase the interim payment to 2p next year, making a total of 6p for the year.

### BIA confidence as profits climb

Last month Rainbow Corpora-tion, the New Zealand leisure group headed by Mr Craig Heatley, revealed it had in-creased its stake in Babcock to about 5 per cent managing director, said the long-term outlook for BIA remained

clubs on a regular or ad hoc basis, already had a large number of bookings for aircraft

they would meet the profit foreof £1.5m for the year as contained in the

during the winter months.

be paid in May. Stated earnMr Villa said the second half ings per share were 2.7p (2.1p).

The directors intend to pro-pose a final dividend in respect of 1986 of 2.82p, which would be paid in May. Stated earn-

#### see the group expansion pro-gramme, which includes acquisitions, and because he was 3½ years away from retireairline was ideally suited to of the current financial year take advantage of the large number of developing opportunities within the airline travel unforcescen circumstances, that IN its first figures since joining the Unlisted Securities Market earlier in the year, British Island Airways yesterday re-He denied the appointments were intended to strengthen the board in the event of Babcock

ported pre-tax profits up from field.
\$410,000 to £514,000 in the six months to June 30 1986. Turnover climbed from £8.34m to attor.

Mr Peter Villa, chairman and good. The small independent

BIA, which provides complete aircraft to holiday tour organis-ations, companies and specialist

producing equipment amounted to £5.16m.

The company's new product vision successfully launched division successfully launched the Autoportrait range of

### TSB could have quiet start at above 90p

THE POST OFFICE was last night gearing itself up for one of its biggest mailings as it prepared to deliver 5m letters of acceptance or rejec-tion to applicants for shares in the TSB in time for the start of dealings today.

The deliveries will add to the Post Office's normal workload of 42m letters a day by nearly 12 per cent, but it was confident that it would be able to cope.
"Our record has been

prefly good with previous issues such as British Telecom and Britoil," the Post Office said, "Our target is to achieve next-day delivery for 90 per cent of first-class letters and we hope to beat that with the TSB."

Some 3.14m people who applied for shares will be receiving an allocation and nearly 2m will receive rejections. The weight of the response to the £1,5hn offer for only to the table table to the table for sale was such that the original date for the despatch of acceptances and rejections had to be put back for two

Dealings begin at 9 am this morning and, as with other big issues, the Stock Exchange has decided to open the trading floor 10 minutes early to allow stockhrokers to start queueing for the jobbers. However, many suspect that the start to dealings could be relatively quiet because most investors will not receive their allocations before set-

ting out for work.

The consensus among the jobbers yesterday was that the partly-paid 50p shares would begin trading at 90p to 95p, considerably more than the estimated 85p which had been predicted a week ago. They attributed the rise to the hueyancy of the wider market and the difficulties in accumulating sufficient stock to satisfying the demand from institutional investors.

The higher premium was reflected in dealings on the unofficial markets, where the price had risen to about 94p later yesterday compared with an opening of 85p.

See Lex ting out for work.

#### **Holmes a Court** raises stake in Standard

Mr Robert Holmes à Court and his Bell Group confirmed yesterday that they have in-creased their holding in Stan-dard Chartered, the UK banking group, to just over 10 per

Standard's shares gained 9p yesterday to close at 749p amid speculation of further takeover activity. Mr Holmes & Court was

one of the investors who came to the rescue of Standard Chartered in July when it was fighting off a £1.3bn takeover hid by Lloyds Bank. At the time, he bought an 8 per cent stake and obtained a seat on Standard's beauty.

Lloyds Bank said yesterday that it had not increased its

## **British Syphon sells** drinks division as group profits tumble

were responsible for the lower

by Marshall's. Mr Morrall said,

however, that Marshall's had

been successfully incorporated into British Syphon. This was

resulting in substantial savings

British Syphon's profits short-fall came as a rude shock to investors who had been ill-prepared for the downturn by

the optimism of the chairman's statement in the annual report,

and the shares dropped 14p to 93p. Most of the downturn can

be attributed to the paper manufacturing operation, where the

cost of installing new capacity turned a profit of £800,000 into a loss of £250,000, but British Syphon is confident that the pleasure to come will have been

worth the pain: its paper mili-can now lift production from 70,000 tonnes a year to 100,000 tonnes on virtually unchanged

overheads. There are other promising signs: Marshall's should be worth £2m a year when cost-cutting is complete and the disposal of Coldflow will cut capital gearing from 100 per

IMI, the metals and engineer—
ing group, is to buy Coldflow and Vending Centre, the drinks high level of interest charges dispensing division of British and a difficult half year in the Syphon Industries, for about paper manufacturing division £9m, payable in cash.

The announcement yesterday coincided with the publication by Syphon, a diversified indus-trial holding company, of re-sults for the first half of this year. These showed pre-tax pro-fits down £393,000 to £808,000 on turnover up 10 per cent to

Coldflow and Vending, which will have a turnover this year of about £13m, manufacture and market a range of drinks dispense equipment with particu-lar strengths in beer meters, pumps and remote beer coolers. IMI says the division's activi-ties will complement the exist-

ing range of products by IMI Cornelius which it claims as the leading UK manufacturer of drinks dispense equipment. Coldflow, which employs 400 people, has two major manufac-turing sites at Sheffield and Eastbourne, both of which are planned to stay open. IMI Cornelius employs 340 at its Alcester and Brighouse sites. IMI sees growth prospects for

Syphon's results for the half year ending June 30 show that the group achieved operating profits of £2.04m, down from £2.3m. Interest was up to £1.13m from £1.1m to leave earnings per ordinary share at 2.6 (5.8).

The dividend is being paid on enlarged capital following the acquisition of Marshall's Universal and is up by a third to 1.67p.

### **Royal Bank** calls off unit trust takeover

stille r

Highai

By Clive Wolman

THE PROPOSED take-over of a 100m unit trust management operation by Charterbouse, the merchant banking and investment subsidiary of the Royal Bank of Scotland, has been called off, it was announced yeswere responsible for the lower level of profits. The board was satisfied with significant pro-gress an the longer term development of the group.

The operating profit included only one month's contribution

terday. As a result, the Royal Bank, which has 876 branches, re-mains the only bank in the UK's largest six to be without an own-brand set of unit trusts to offer its customers.

The original proposal, announced in August, was for Charterhouse to take over the management of the six unit trusts currently managed by the (LAS) in Edinburgh. The profits of the merged unit trust operation were to be shared petween the two companies.

However, discussions have broken down over the terms of how the profits should be divided. Charterhouse, which has over £2.5bn of funds under management, believed that it was entitled to the lion's share of the profits in view of the size of its management operations and its marketing outlets. In March, Charterhouse recruited as managing director of its investment management subsidiary, Mr Norman Riddell, who was managing director of Britannia Investment Services, Mr Riddell was given a brief to add a unit trust leg to Charterhouse's investment services. Mr Riddell said last night:
"We still intend to acquire or cent to 50 per cent. On unchanged profits of £2.Im this
year the prospective p/e ratio
looks a little rich at 14, but
tomorrow's lam might yet
justify the rating.

- we stil intend to acquire or
to build up a unit trust group.

The larger unit trust campanies would give an arm and
a leg to have our national
branch network as a distribution channel."

### ConsGold to raise dividend

Consolidated Gold Fields the and its new finds made over R559m Northam mine in the nining finance group hopes to

Making this forecast in the

annual report Mr Rudolph Agnew, the chairman, added that a scheme was proposed to offer shareholders a choice of additional shares in place of the cash dividend.

. He believed that the group's development of its operational properties "should lead to a substantial improvement in our financial fortunes and, indeed. to a further reduction in our dependence on South Africa," despite this expectation of no major change in markets for the group's products.

Gold is still the group's single most important mining activity

Hollis reorganised

Hollis, the stationery, furni-ture and timber group which is 82 per cent owned by Mr Robert

Maxwell's Pergamon Press, to be reorganised so as facilitate its expansion plans. The aim is to increase the companies annual sales of £130m and its market capitalisation of about £80m by more than five times over the next five years, Hollis said.

The size of the main board has been reduced to people from 15 though

international the past five years in North group hopes to America amounted to about increase its dividend in the current year to next June after covery equal to US\$20 per oz. having paid an annual 24.5p per by 1988 Gold Fields expected an annual gold output in the US of some 9 tonnes with the Chimney Creek property due to reach production in the spring

of that year.
Gold cutput at the mines in the group's 48 per cent-owned Gold Fields of South Africa fell to 122 tonnes last year from 135 tonnes but higher gold prices lifted working profits by 23 per cent to RLShn (£558m).
Platinum would come into the picture when the new

in 1992. Its production costs were expected to compare favourably with those of the competitors owing to higher ore grades which should more than compensate for the greater Meanwhile, he pointed out that Gold Fields investment

policies had reduced the South African contribution to profits, "and even the total cur-tailment of contributions from that country has long since ceased to pose a threat to the survival of the company."

Transvaal came into production

#### **DIVIDENDS ANNOUNCED**

	TAR OF	WILLIA	ALC: A	EU	
_	_	Date	Corre-	Total	
C	urrent	of s	pondin	g for	last
ŢD6	yment	payment	div.	year	year
British Syphon int		_	1.25	_	3
Campari Intalint	0.5	Nov 17	0.5	_	1
Druck		Nov 24		4.4	3.6
Dura Mili	2		nil	2	nil
James Finlayint	2	_			
			2		4.15
Goodwin	0.8		0.6	8.0	0.6
Jones Grp			2.5		_
Musterlin Groupint	‡1	Nov 14			
Newbold & Burton int	1.54		1.54	_	3.08
Photo-Me		_	*3	5.75	4.35
Austin ReedInt		Dec 1	1.5	V-10	
					5.5
Ruberoidint			2.2	_	8.6
Savage				0.5	_
F. W. Therpe	2.8	Dec 4	2.5	4.6	3.9
Windinster & Country	5.5	Nov 28	5	8.5	8
Dividends shown in pen	ce per	share net	event	where	othowei
stated. * Equivalent aft	or allo	wing for s	orin in	. where	OTTICE AT
increased by rights an	4/v= .	ame ioi s	CITA 19	t Tro	n capit
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This announcement appears as a matter of record only.



### **CASSA DI RISPARMIO DI TORINO**

(Incorporated in the Republic of Italy)

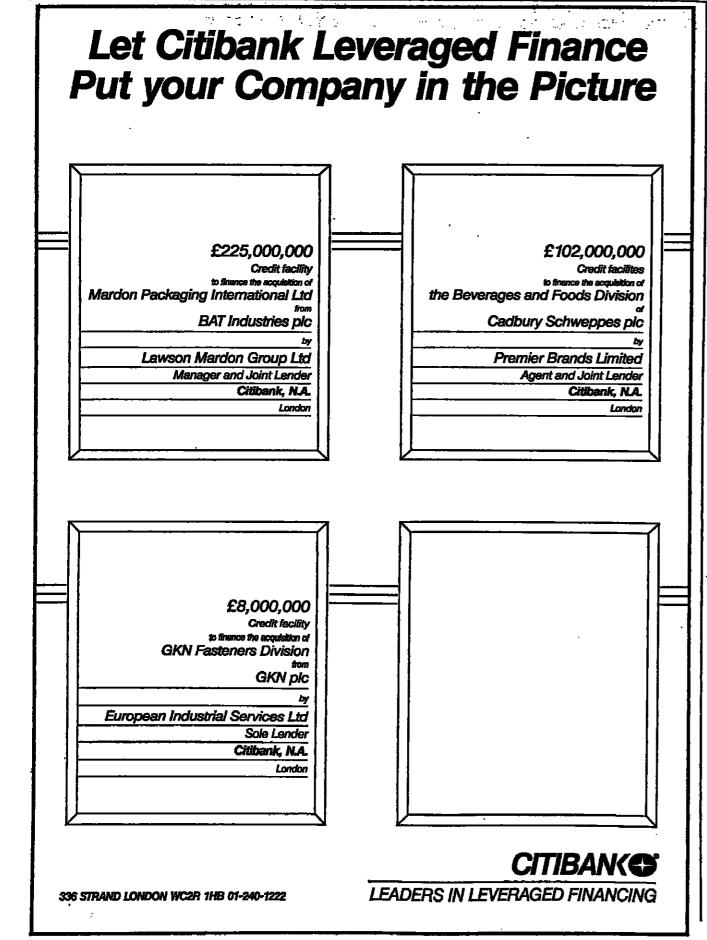
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October 1986



#### **UK COMPANY NEWS**

# **Obstacle remains** for Highams over Manchester Ship bid

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ANNOUNCED

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Control of the second of the s Highams, which launched a takeover bid—now worth £37m—for MSCC last May, yesterday corrected a previous letter sent to MSCC shareholders. It had claimed it had sufficient acceptances to gain 50 per cent of the MSCC votes.

Highams said vertex to the mover become effective.

Highams campaign has also been complicated by the presence on the MSCC board of 11 Manchester City councillors who outnumber the 10 share holder directors.

The councillors last month imposed restrictions are the

THE PROTRACTED pursuit of the Manchester Ship Canal Company (MSCC) by Highams, the textile group, has run into another obstacle, it emerged that the maximum extent.

yesterday.

Higham's campaign to win control of MSCC has been bedevilled by the tapered voting structure of MSCC which gives a proportionately greater voting say to the owners of small numbers of MSCC shares.

Shareholders with up to 100 shares have one vote for every 10 shares, for example, while those with between 100 and 1,000 shares have one vote for every 50 shares. Although Highams owns more than 55 per cent of the MSCC equity it only has 40 per cent of the total at the timight not be able to get on the total at the timight not be able to get of the company and that at the offer unconditional it might nover become effective.

control of the company and that athough Highams had declared its offer unconditional it might never become effective.

MSCC votes.

Highams said yesterday that the takeover panel had requested it to clarify its previous statement. While it had sufficient numinees available to

### **Unity Corp offshoot** takes 43% Ifico stake

APA, the insurance arm of Australia's Unity Corp yesterday confirmed that it had bought almost 2 per cent of the shares of the Industrial Finance and Investment Corporation.

Also announced yesterday was the completion by Ifico of its acquisition of FMW Heldings, the Colchester insurance broker. The initial consideration involves the issue of 5.7m shares, 40.7 per cent of Ifico's enlarged equity, through a vendor placing to APA. Ifico is also making a one-for-five rights issue, which APA is subscribing to and underwriting.

Last wask Mr Terry Permeden

to and underwriting.

Last week Mr Terry Ramsden, the financier, announced that his Glen International had in-

APA is now the largest share-holder in Ifico with 42.71 per cent. APA could obtain more shares from the underwriting. Last night Ifico shares closed at

creased its stake in Ifico from 101p.

The Board of Directors of HACHETTE S.A. met on 30 September 1986 to close the accounts of the Company as at 30 June 1986.

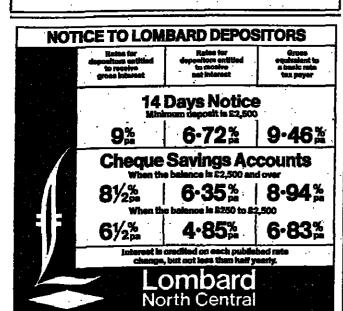
The current trading results of HACHETTE S.A. have been particularly good for the first half-year, reaching 111.2 million francs before appreciations and depreciations, as against 79.2 million francs in

After appreciations and depreciations, they amount to 140.4 million francs as against 79 million francs. This period has been marked by a certain number of operations which reinforce the strategic positions of HACHETTE in France and abroad.

Among these operations the most important ones have been in France, the takeover of Europe No. 1 Communication. This purchase was accompanied by the transfer of shareholding by the Group in "Compagnie Luxembourgeoise de Télédiffusion" and in "Société Pathé Cinéma."

Abroad, the purchase of Curtis in the United States makes the Group the first world Press distributor and reinforces its establishment in the American market, where the success of ELLE-USA is outstanding, exceeding 700,000 copies in September and passing the break-even point with a 12-month lead. A new edition of ELLE will be launched shortly in

The financial means of the Group, which were already important, have been considerably reinforced with the issue of redeemable bonds carried out in July for an amount of approximately 1 billion francs. The consolidated results which reflect the actual the consolidated results which reflect the actual situation of the Group will show an improvement for the year 1986 in relation to former estimates since they should slightly exceed 210 million francs before appreciations and depreciations and be in the neighbourhood of 410 million francs after appreciations and depreciations.



17 Bruton St, London W1A 3DH.

### Waterford has over 50% of Wedgwood

WATERFORD GLASS, the Irish group which on Wednesday announced a £253m agreed takeover bid for Wedgwood, the English fine bone china manufacturer, yesterday clinched the deal by acquiring more shares to take its effective holding to 50.01 per cent.

There had been stock mar-ket rumours that a counter bidder might emerge for Wedgwood. Waterford acquired an 11.7

waterford accurred an 11.7 per cent stake in Wedgwood and undertakings to accept the offer from the holders of 0.1 per cent, in addition to the undertakings previously received from the holders of 38.2 per cent of Wedgwood.

#### N. Sea & General sbares suspended

The shares of North Sea and General Oil Investments were suspended at 23p yesterday after the company announced an agreement to buy 43 per cent of Indian Ocean Resources, a listed Australian oceanant

company.

This deal could lead to Oceanic Equity of Pertin, Western Australia taking a Western Australia taking a 64.5 per cent stake in the en-larged equity of North Sea. Indian Ocean's assets com-prise A\$20m cash, oil and gas prise A\$20m cash, oil and gas acreage and gold mining pro-perties and prospects produc-ing 7,000 ounces a year. North Sea will issue 40m new shares to acquire the Indian Ocean holding and A\$3.5m for other assets of

the company. In addition Oceanic will subscribe in cash for £1.5m new 10 per cent unsecured loan stock of North Sea, convertible into 7.5m

Rank Xerox Pension stake in Wordplex The Rank Xerox Pension

The Rank Xerox Pension Scheme emerged yesterday as the helder of a 6.57 per cent stake in Wordplex Information Systems, the loss-making office automation group.

The pension scheme bought 185,000 shares to push its shareholding to 670,316 and above the declarable level of 5 per cent. 5 per cent. Meanwhile, Clayhithe

Group, which has Mr John Heywood, the Wordplex chair-man, as its principal shifts-holder, bought 100,000 shares taking its holding to 373,333

#### IN BREEF

BABCOCK International's North American subsidiary, Keeler Brass Company, and Robert Bosch Corporation, the US affiliate of Robert Bosch of Stuttgart, have formed KB Lighting, a joint venture com-pany, to supply headlamps to the North American automotive

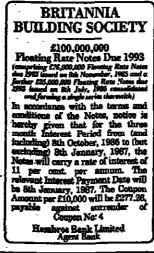
GREAT PORTLAND Estates has further increased the retail content of its property portfolio by the acquisition of the Toy's 'R' Us store in Wood Green, North London. The store adjoining Wood Green's Shopping City, and the present rent of £325,000 per annumn is next due for review in October 1988.

PIPELINE CONSTRUCTORS has acquired the total shareholding of E. O'Donnell (Bradford).

DEREK BRYANT Group completed the purchase of the remaining 10 per cent of the capital of Bryant, Stock, a reinsurance broker operating in the London market. The shares were purchased from Mr I. R. Stock a director of the Group and of Bryant Stock.

MARSHAL FIELD'S, the Chicago-based speciality store chain owned by BAT Industries has opened five stores with a total floor area of 1.3m ag ft. The stores, formerly part of the Gimbals-Midwest store chain, are located in the State of Wisconsin and employ some 2000 people. some 2,000 people.

BOC GROUP has issued 500,107 shares in respect of share-holders taking a scrip dividend in lieu of cash. This resulted in a cash saving of £2,16m, including ACT.



LG. INDEX FT for October 1,273-1,279 (+21) Tel: 01-828 5699

### Poor weather checks Ruberoid but profits look set for £8m

RUBEROID

claim against Ernst and Whinney, Camrex's auditors.

Despite poor weather condi-tions, Ruberold, the roofing materials group, recorded 2 12.1 per cent increase in interim pre-tax profits for the half year to June 30. The interim 2.4p (2.2p).

Ruberold has three main areas of activity: building products; contracting; and paper, plastics and resins. Of the three, building products is by far the most important, con-tributing 85 per cent of the trading profit last year.

trading profit last year.

Pre-tax profits were £2,41m
(£2.15m) on turnover of £58.15m (£52.28m). After minority interests of £191,000
(£180,000) and taxation of £931,000 (£839,000), earnings per share were 11.5 per cent higher at 8.95p (8.03p).

In 1983, Ruberoid bought Camrex (Holdings), a marine and industrial paint maker, for £6m. After substantial losses at Camrex, Ruberoid decided in August 1985 to liquidate the company and is pursuing a contested £8.9m

Jones shakes off effects of Iraqi war

EXTREMELY difficult condi-tions arising from the war in Iraq were experienced by cones Group, shipping and engineer-ing, in the first half of 1988, but group profits rose from If1.33m to If1.56m in the

The directors said the bulk of the company's exposure was on a water treatment contract in the Iraqi city of Basra, and that area had been subject to intermittent shelling throughout the year.

They said however, that the outlook for all divisions for the second half was satisfactory and they believed that the progress achieved in the first half would Before reporting on the full year, an assessment would be made on the final situation in Iraq. Even if a provision was

fied that last year's profit would be exceeded.

Group turnover was slightly lower at 1£32.48m (1£33.04)), and there was a trading profit of 1£2.29m (1£1.94m). The interim dividend is unchanged at 2.5p and stated earnings per share rose from 8.03p to 8.7p.

TUDORBURY SECURITIES

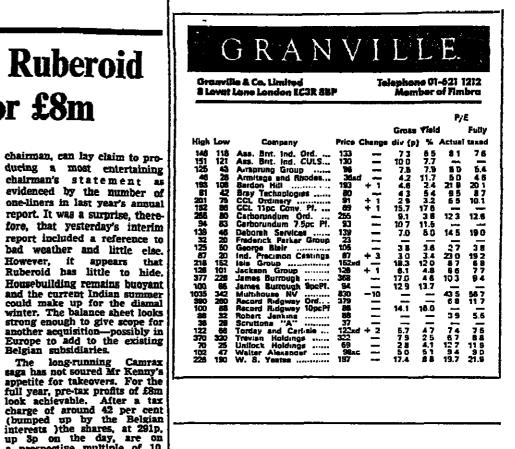
a prospective multiple of 10, roughly in line with the building materials sector.

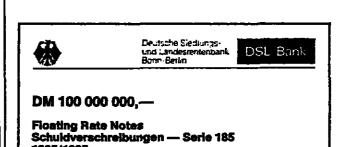
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For the three months 10th October 1986 to 9th January 1987 the notes will carry an interest rate of 4,55 % (Fibor less 0,10%) per annum with a coupon amount for DM 56,88 per DM 5 000,— note. The relevant interest payment date will be 12th January 1987.

Listed on the Düsseldorf Stock Exchange

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# Consistent growth continues with excellent half-year results

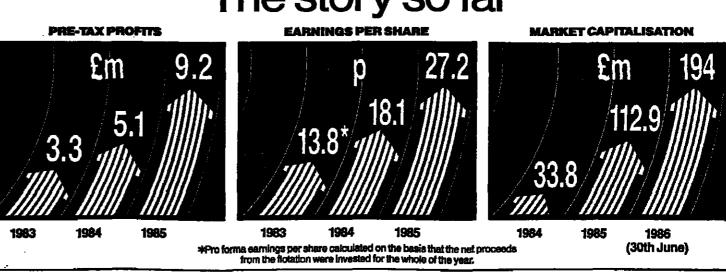
The long-running Camran appetite for takeovers. For th

Percentage 6 months ended 6 months ended 12 months ended 30th June 1986 30th June 1985 Increase 31st Dec. 1985 (unaudited) 113% £6.936m £9.202m Profit before tax £3.256m Earnings per share 88.2% 27.2p

## **Prospects**

• Present indications are that the profits before taxation for the year as a whole will be satisfactory to shareholders. A number of substantial institutional fundings have been agreed which, allied to strong tenant interest in the development programme, should ensure the continued growth in activity and, therefore, dividends of your Company. 9 John Beckwith CHAIRMAN

The story so far





243 Knightsbridge, London SW7 1DH Telephone: 01-581 1322.

### **UK COMPANY NEWS**

# James Finlay's profits fall Austin Reed rises by almost £3m at midway by 17% to £1.8m

PRE-TAX profits—down from were maintaining their posi- and Bangladesh it is James Fin-56.34m to £3.41m—were re- tions, as was James Finlay lay's energy interests that look likely to provide the material lay's 
fits of £5.42m.

Despite uncertainties, the directors said they hoped to maintain the dividend for 1988.

Three geographical areas in Three geographical areas incurred losses during the first half, and in the UK and Repubic of Ireland the figure was £82,000 against profits of £1,13m. North merica had a downturn from profits of £519,000 to losses of £202,000, and in Australasia the losses were £19,000 (£588,000 profit).

the previous £5.55m. The contribution from Asia (excluding Bangladesh plantations) was £417,000 (£551,000).

The Lock group of companies was still finding trading conditions difficult, but it was hopeful of achieving better people. ful of achieving better results than last year. Other trading interests were performing well, said the directors, and develop-ing satisfactorily under current

Finlay, international trader and financier, for the six months to June 30, 1986. The interim dividend is held at 2p net—last year's total was 4.15p from profits of £6.42m.

As a result of Midstate Oil large extent on the six months.

As a result of Midstate Oil it the \$4m reduction in liability in the \$4m reduction in liability in the \$4m reduction in liability.

rent year, consequent on re-structuring of the company, pre-tax profit has been arrived at after charging the whole of the company's loss of £1.00m for the paried

down from 3.3p to 2.1p.

ties arising from this debt swap that has filled the extraordinary company now has to guarantee the \$7m debt itself and although it is trying to get costs down energy losses for the year could well total £5m. The improvement in tea prices, for which low Indian output could provide a further fillip later this provide a further fill though it is trying to get costs down, energy losses for the year share of this gain amounted to the figure given. Stated earnings per 25p share (excluding plantation interests in Bangladesh) were gain in London tex prices so far this year but the decision to

Tea trading had benefited • comment persevere with Midstates has introm the recent upturn in tea In spite of a beneficial firm-evitably been holding the marprices, while Paynes and Sajac ing of tea prices in both Kenya ket back. The knitwear subsidiary, JA Robertson, made its first contri-

pre-tax profits by 17 per cent board is part to £1.75m in the first half of 2.0p (1.5p).

of the year sapped sales at Anstin Reed's London shops. The company succeeded in maintaining the level of sales, • comment but profits were affected. Options, the company's women's wear shops which

moved into profit last year, succeeded in improving margins, but trading was more difficult in the men's west area. Austin Reed completed the disposal of its Cue shops—Cue will continue to trade through branches in the Netherlands.

According to the company retail sales have recovered in the first weeks of the second half, after an improvement in the weather and the gradual eturn of US tourists to London. The manufacturing division fared better. But it encountered problems after a decline in denand from the upmarket retail customers which were most vul-

bution to profit of more than £100,000 and is expected to proyear. Austin Reed's shirt wear manufacturer suffered from reduced demand for its women's wear, although the company claims to have resolved those

COMPANY NEWS IN BRIEF

Austin Reed, clothing manufacturer and retailer, increased rose to 4.0p (3.3p) and the board is paying a dividend of

retail sales.

The combination of adverse ducing its interest charge by \$200,000. In the second half it weather and the decline in US tourists in the opening months of the year samed sales. contribute £150,000 a year for

It seems rather unfair that

lick itself back into shape last scuppered by wet and windy weather and an outbreak of terrorphobia among US tourists, Without the fall in the interest charge and Robertson's contribution profits would have fallen in the interim period, Nonethein the interim period. Nonetheless the news that retail sales are perking up again was enough to raise the shares by 4p to 150p yesterday. Austin Reed is now convinced that it has hit upon the correct strategy. Retailing will be expanded with the introduction of Austin Reed men's wear con-cessions, in the UK and Europe. concentrate on increasing capawear plant and the shirt wear subsidiary. Meanwhile royalty income, largely from the US and Japan, continues to make a useful contribution and should produce around £1.4m this year. The City expects profits of 26m for the full year. The prospective p/e at 10.5 is still at a discount to the sector and may In the 28 weeks to August 16 can convince the City that its turnover increased to £31.78m new strategy will work.

## Campari cuts losses to £95,000

appointment as chief execuof Mr Ake Nordin, the group back into profit for the
dish businessman who built
a stake of 48 per cent of the
spany earlier this year.

Or the six months to May 31, last time, the loss per share
abover was down £62,000 to

Was 1.31p (14.06p). up a stake of 48 per cent of the ompany earlier this year.

For the six months to May 31, turnover was down £62,000 to £9.76m, but last year's operating losses of £356,000 were turned an extraordinary debt of into a £482,000 profit. Interest £73,000, relating to Mr Nordin's payments were re £263.000 to £576.000.

changed at U.ap. snares classed at 57p yesterday, up 1p.

The offer was not intended to better results at Campari for succeed and was made to comsaid the results clearly constituted the turnaround in performed the turnaround in performent.

The offer was not intended to better results at Campari for some time and during the past mine months the share price has virtually doubled. Yester-

formance he had predicted.

Satisfactory sales were being it looks as though Camparl day the share price rose ip to achieved during the second will finally have something to 57p.

The company also incurred

reduced by purchase of shares in February 00. and his subsequent offer to The interim dividend is unshareholders to acquire all the changed at 0.5p. Shares closed ordinary share capital.

Campari International, the sports and leisure equipment distributor, said yesterday that it expected to make a profit this year after announcing pretax losses of £95,000 in the half-year to May, down from £1.2m last time.

The company also announced the appointment as chief executive of Mr Ake Nordin, the Swedish businessman who built full financial year."

The company has made impressive introduced from £1.2m are the appointment as chief executive of Mr Ake Nordin, the Swedish businessman who built full financial year."

The company has made impressive introduced from £1.2m are the appointment as chief executive of Mr Ake Nordin, the Swedish businessman who built full financial year."

After advanced corporation year later—and stocks should be down to a more manageable 25m by the end of this year from a high of £14m. Mr Nordin's appointment brings in someone with a good track record, stretching over 25 years, in the Swedish camping and leisure emigrant indusand deisure equipment indus-try and this should ensure furhowever, have been expecting

£12.94 at February 28 last. After tax of £687,000 (£652,000) earnings per 50p income share 6.566p (5.691p). The interim dividend is 6.566p (5.691p).

FRANK G. GATES, main Ford dealer, increased taxable profits from £530,000 to £601,000 for the six months ended June 30

SANDERSON Murray and Elder (Holdings) pre-tax profits £163,542 (£142,920) for the year ended June 30 1986, on turnover up from £5.67m to £6.61m.
Earnings per 50p share were 6.7p (5.7p) after tax £35,302 (£32,955) while the dividend is lifted to 4.5p (4p).

retail jeweller, made pre-tax from turnover expanded from profits of £2.08m (£1.93m) for £37,908 to £153,037. Earnings the six months to August 2, per share were 5.46p (0.35p) 1986. Sales rose to £25.58m losses). The directors are pay (£23.14m), despite significant ing the seven years arrears of reduction and Paris. The company which is a substitution of the company which is a company w

pany, which is a subsidiary of of 1p.
Sears Holdings, sald its prospects for the rest of the year NORTH BRITISH Canadian Investment Co increased net asset value per 25p share from 249.5p to 311.4p in the six ment Company, which accounts months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. Earnings per share were 3.61p value at September 30.1986 was (3.45p) and the interim 31.44 (99p). It was listed last dividend 2.15p (2p). Net revenue came to £243.639 (£233.611), Increased full year earnings and final dividend are anticipated.

Westment Co increased net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p in the six months to August 31, 1986. In US dollars, said its net asset value per 25p share from 249.5p to 311.4p to 3

was \$811,000 (£543,000) and a TR PACIFIC BASIN Invest-dividend of 2.2 cents is ment Trust reported an increase ment Trust reported an increase from 189.5p to 258.5p in its net TRIPLEVEST net asset value per 25p share, and from 131p to 239.5p diluted by the end of the six months to August 31 1988, compared with 0.56p to 0.93p, and the interim dividend is held at 0.5p. The same again 1p for the current year. Pre-tax review revenue for the six months to July 31 1986 was £1.01m compared with

MILES 33, supplier of computer systems, raised pre-tax profits to £486,000 (£322,000) for half 1986, from turnover of £25.93m year to August 31 1986, on £320,000 (£219,000) earnings per share were 4.5p (3.7p). to £486,000 (£322,000) for half \$2.19m (£2.38m) turnover, After tax of £170,000 (£112,000) earnings per 10p share were 7.5p tax of £170,000 (£112,000) earnings per 10p share were 7.5p (adjusted 5p). Company expected the current rate of progress to continue in foresee-able future. The company moved up from the USM to the main market in July.

ASD, the Leeds based steel dislifted to 4.5p (4p).

A. BROWN & Sons, educational supplier, boosted pre-tax profits from £2,793 to £23,830 for the

CITIC AUSTRALIA (PORTLAND) PTY. LIMITED

CHINA INTERNATIONAL TRUST AND

INVESTMENT CORPORATION

A\$215,000,000

MULTICURRENCY LIMITED RECOURSE FINANCING

PORTLAND ALUMINIUM SMELTER

LETTERS OF CREDIT

A\$70,000,000 LIMITED RECOURSE EQUITY FUNDS

US\$92,500,000

LIMITED RECOURSE DEBT FUNDS

Barcleys Bank Australia I imite

LTCB Australia Limited
National Australia Bank Limited

State Bank of Victoria

ANZ Capital Markets Corporation Lin Australia and New Zealand Banking

Bank of Tokyo Australia Ltd.

Group Limited

Australia and New Zealand Bankin

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CITIC ALISTRALIA (PORTLAND) PTY. LIMITED

CHINA INTERNATIONAL TRUST AND INVESTMENT CORPORATION

MULTICURRENCY LIMITED RECOURSE FINANCING

A\$215.000.000

PORTLAND ALUMINIUM SMELTER

The undersigned acted as financial advisor to China International Trust and Investment Corporation in respect of this transaction

Bankers Trust Company

#### Savage beats its forecast

Savage, the Watford-based shelving specialist, has beaten its profit forecast made when its last May. Pre-tax profits in the year end June 1986 were £802,000, against the minimum £775,000 forecast, from turnover of £10.05m. The comparable figures, on a pro-forma basis were £397,000 pre-tax profit or £7.72m turnover.

Mr Nick Savage, chairman, said that the results reflected two factors, the continued strong organic growth of the sales of the group's shelving products both in the UK and continental Europe and the acquisition during the second half of three complementary businesses, Wessex, DIFAQ and

#### Druck moves ahead 31% aided by export boost Druck Holdings, the USM- Growth in UK sales came

manufacture measuring devices, reports a 31 per cent increase to £2.32m in pre-tax profits for the year to June 30 1986. Turnover increased by 36 per cent despite the adverse effect of the weaker dollar.

Mr John Salmon, the chair-man, says that sales of all three product groups have con-tributed to the increase and

once again export sales made a major contribution. Export sales increased by 48 continental Europe and the acquisition during the second half of three complementary businesses, Wessex, DIFAQ and Strut.

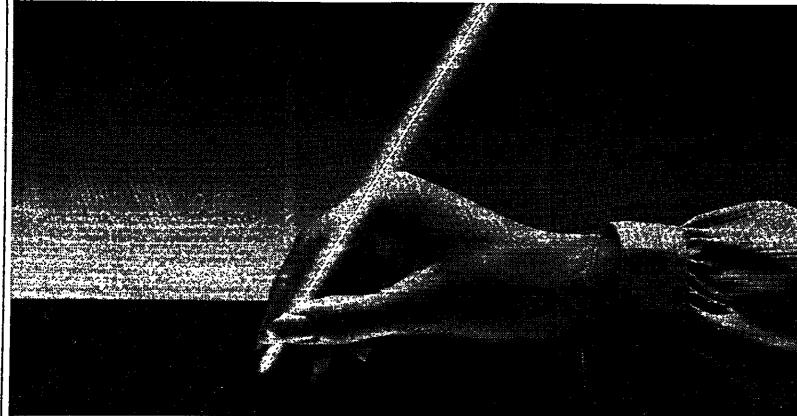
After tax of £285,000 (£160,000) net profits emerged at £517,000 (£237,000); preference dividends took £18,000 (£11,000) and earnings per 20p share were 7.8p. The dividend is 0.5p as forecast

both in terms of products and applications. Further increases were expected this year with better deliveries and more

Mr Salmon said that the British Aerospace order in June would probably be followed by others. The marine business had also made a good contribution,

Regarding the current year Mr Salmon said: "We have made a very satisfactory start and providing we can meet the demands already on us, we should make further progress." After tax of £1.02m (£816,000) and minorities of £24,000 (£27,000), the net profit generges at £1.27m (£920,000). The final dividend is raised from 2.1p to 2.6p making a total payment of 4.4p (\$.6p) from earnings per 5p share of 20.3p (14.7p).

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### OTTOMAN BANK

(Incorporated in Turkey with Limited Liability)

#### INTERIM STATEMENT

Profit after tax attributable to shareholders for the six months ending 30 June 1986:

#### £7,592,426

This figure has been prepared in accordance with the group's accounting policies but has not been audited. The group's result shows a significant improvement over the same period last year reflecting higher profits both inside and outside Turkey. A large part of the profit arising outside Turkey is attributable to exchange and investment transactions. The volatility in these markets is such that there can be no assurance that such favourable results will recur in the second half of the year. As stated last year, it will be necessary to retain the whole of the Turkish profit of this year to meet the increased capital requirements in that country. Nevertheless, it is expected that the profit for the full year available for distribution will exceed

10 October 1986

Financial Times Friday October 10 1986

### UK COMPANY NEWS

ISSUE NEWS

# Blue Arrow £30m cash call to fund US purchases for £2.4m

BY CHARLES BATCHELOR

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TR PACIFIC M

• comment

Blue Arrow, the fast-growing \$125,000 on turnover of \$31.6m for a price of about \$15m and employment agency and contract in 1985 and had not tangible in the longer term hopes to cleaning group, is paying up to \$31.7m (£22.3m) for Temporaries, a private Washington-based temporary help business.

\$125,000 on turnover of \$31.6m for a price of about \$15m and cheat tangible in the longer term hopes to acquire an executive and chief executive, described it well.

\*\*Berry\*\* who brought the for its numbers " wather than to accompany to the United States of the Company of of

The company amounted a one-for-three \$30m rights issue at \$30p per share to finance the acquisition, and another is planned in the UK for later this year.

Blue Arrow forecast that its pre-tax profit in the year ending October 31, 1986 would rise to at least \$52.2m from £2.18m last time. The directors plan to pay a final dividend of 1.4p making 2p

Temporaries made a loss of operates on a franchise basis

### **Whinney Mackay-Lewis** to join USM in placing

BY ALICE RAWSTHORN

Whinney Mackay-Lewis, the architectural practice, is joining the Unlisted Securities Market through a placing of shares which values the company at £7.2m.

The practice's work centres on the City of London. Whinney was founded in the 1880s. Until recently much of its work was for the Midland Bank, but profits floundered in 1982 and 1983 as work for the Midland saw business from other clients. Recently it has benfited from the work created by the City property boom in the approach to Big Bang.

Recent projects included the securities house. Barclays de Zoete Wedd, and for the London International Financial Futures Exchange. The company is involved in the development of the international Financial Futures.

\*\*Exchange.\*\* The company is involved in the development of the international Financial Futures are intended by the City with the previous year.

\*\*In its last financial year to to April 30, the company produced pre-tax profits of £2.3m. compared with £413,000 and £1.98m respectively in the previous year.

\*\*For the placing, through stockbrokers De Zoete & Bevan, Whinney will release 1.64m shares, 36.6 per cent of its equity, at 160p a share. The board expect profits of at least £800,000 in the present year, producing prospective earnings per share of 12.1p and a p/e of 13.2.

\*\*After the placing the company to porary or perms not both, beer duced pre-tax profits of £2.3m. company or for the Midland the US supplement of £2.3m. The US supplement of £2.3m. Company profits of £2.3m. Company will release 1.64m shares, 36.6 per cent of its equity, at 160p a share. The board expect profits of at least £800,000 in the present year, producing prospective earnings per share of 12.1p and a p/e of 13.2.

\*\*After the placing the company to porary or perms of £2.3m. Company to profits of £2.3m.

International Financial Futures
Exchange. The company is involved in the development of the City Plaza complex at the City Plaza complex at the London Wall and of Vintry House on the River Thames.

13.2.

After the placing the company plans to invest in new pany plans to invest in House on the River Thames. sig Once the flow of work gener-

NOTICE OF REDEMPTION

#### **QUEENSLAND COAL FINANCE LIMITED** The Company .....

Guaranteed Floating Rate Notes Due May 1996 ("The Notes") NOTICE IS HEREBY GIVEN, that, as permitted by Condition 6(b) of the Noses, the following Notes of the Company indicated below, in the aggregate principal amount of it. S. \$11.590.000 have been drawn in the presence of a Notary Public fary education on November 12, 1986 (the "Redemption Date") at a Redemption Price (the "Redemption Price") of 100% of the principal amount these of

SERIAL NUMBERS OF NOTES CALLED FOR REDEMPTION

# Petrocon

Mr Berry, who brought the company to the Unlisted Securities Market in July 18-1. it moved to the main market in July 1988, said he intended to build a US business as large as the one in the UK. US turnover will amount to about \$120m

Blue Arrow made its first substantial US acquisition last month when it agreed to pay up to \$8m for Positions, a Boston employment agency. When Temporaries and the third purchase have been completed it will be committed to paying up to \$50m, depending on future profits, for companies producing annual profits of more than \$10m.

The IIS has a labour force of Asia.

after these two deals are com-

The US has a labour force of Asia. The US has a labour force of 90m people compared with only 20m in the UK and the fee structure operated by US agencies is twice the level in Britain, Mr Berry said. Agencies in the US supply either temporary or permanent staff, but not both, because of state licencing laws.

rights issue

More than 6.2m new ordinary shares will be issued at 40p each, a 33 per cent discount to Wednesday's closing share price. Mr Peter Hodgson, chairman, his family and trusts, Investors in Industry and London Atlantic Investment Trust, will be taking up their total entitlement, representing 87.9 per cent, in full.

of 2p for the year.

### Offer values Baker Harris at £15m

BY. RICHARD TOMKINS

reces company, which appropriate company, which appropriate company, which appropriate company set to become the first company

Some 2.5m shares, 25 per cent of the enlarged equity, are being offered at a minimum of 150p each. A little more than 1m of the shares are being sold by the directors and the rest are newly-issued, raising about £1.8m net for the company.

Sommers and brokers to the Sponsors and brokers to the issue are Rowe & Pitman.
Baker Harris was formed as

a partnership in 1976. It is a leading agent in the City office market and its chents include major developers, property owners and tenants such as The Hammerson Group, Lloyds Bank, National Westminster Bank and Rosehaugh Greycoat Estates.

year £1.6m is forecast, putting raising prospective p/e of 17.

fill give it a market value of at east £15m.

Some 2.5m shares, 25 per cent of the enlarged equity, are week, is in danger of popularising the method. It is not, however, the one on which the City is going to take its stand: Baker Harris Saunders is too well known in the Square Mile, and its record too well admired, for the issue to be spurned. True, the 100 per cent growth rate cannot be sustained, and the 1983 figures illustrate that the company is not invulneable. company is not invuinerable to weak markets, but few doubt that City properties will be in heavy demand well after Big Bang, and even if that demand were to slacken, the shuffling around would not. The diversification plans give further grounds for confidence, leaving The company is not making a profits forecast, because of the uncertain prospects for the oil service industry, but it expects to recommend a finel net dividend of 1p on the enlarged share capital, to make a total of 2p for the year.

The five-year profits record the above a share capital, because of the above and produced a pre-tax figure to recommend a finel net dividend of 1p on the enlarged growth to f800,000 for the year striking price to at least to last April. For the present to last April and the striking price to at least 180p, for a slightly eyebrow-read to the present to the striking price to at least 180p, for a slightly eyebrow-read to the present to the striking price to at least 180p. for a slightly eyebrow-read to the produced a pre-tax figure to recommend a finel net dividence to the produced a pre-tax figure to recommend a finel net dividence to the produced a pre-tax figure to recommend a finel net dividence to the produced a pre-tax figure to recommend a finel net dividence to the produced a pre-tax figure to recommend a finel net dividence to produced a pre-tax figure to produced a



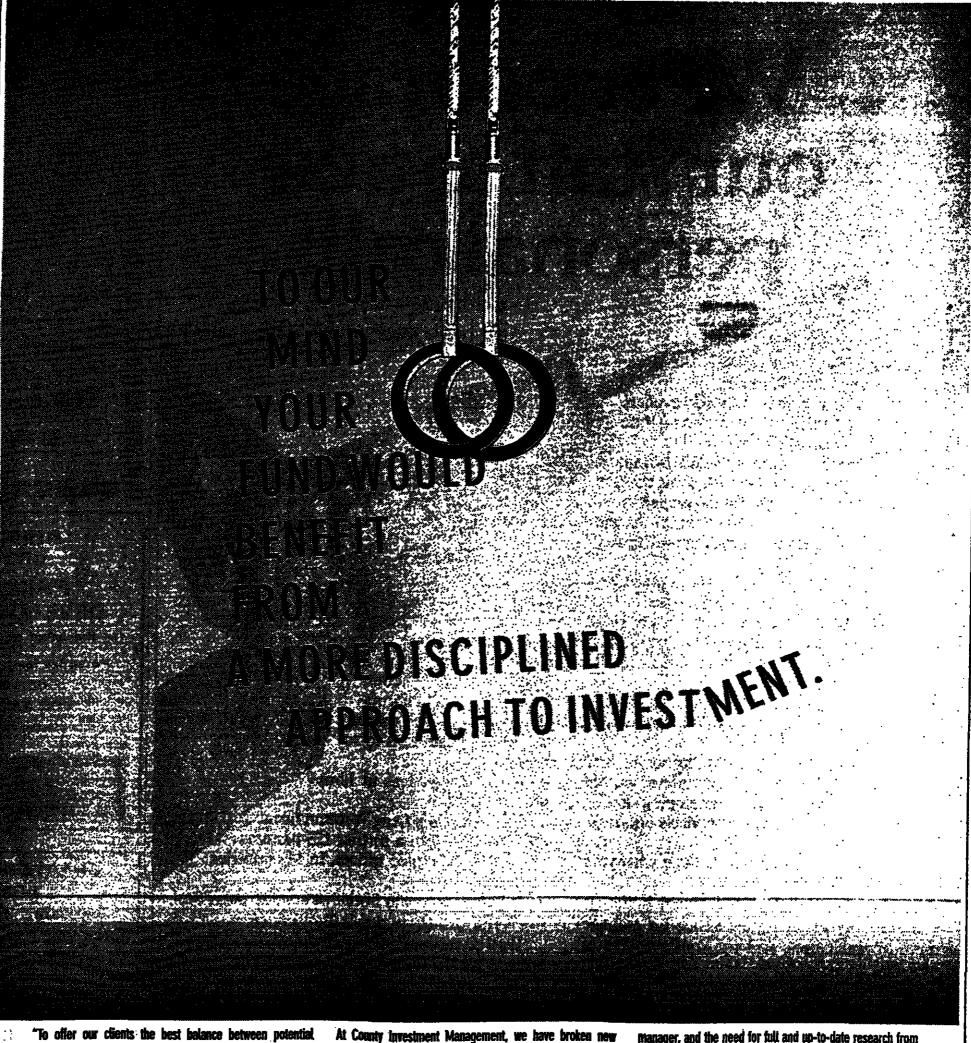
- remembering how he made accounts look so easy?

Like you, she lived a full and rewarding life, caring for her family and her husband, yet always ready to extend a helping hand to others less fortunate than herself. But when bereavement struck, she was sundenly, terribly alose, confronted with a hundred unfamiliar tasks that her husband had always handled to easily. And faced with the stark reality of a retirement income -once carefully planued -now hopelessly inadequate for maintaining standards of dignity and comfort abe had known since childhood. She is just the kind of gentle, deserving person the DGAA trace specially to help. Help to stay in their own homes for as long as possible and - later perhaps - to be cared for in Residential and Nursing Homes where they can grow old with dignity.

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reward and acceptable levels of risk."

The objective is not unusual.

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So the way the information is processed is critical.

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ground in the use of highly-disciplined financial modelling techniques, which give our investment managers the framework within which they can make good decisions.

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But which deploys these strengths within a structured and disciplined context, in order to achieve better and more con-

That too is a familiar objective: any firm would say as much. But how many have done as much as we have to achieve it? **COUNTY INVESTMENT MANAGEMENT** 

Nobody's in better shape

ton, and Komatsu and others moving into the area. "We

have our own South Bank Show

with over 15,000 jobs and nearly £600m of capital invest-

ment going on just south of the Tyne over the next 10 years."

areas which will suffer most from his development will be

peripheral pitches which have

decline of these areas and bring housing back into the city centre," he says. "I would bring enterprise zones back

specifically to promote city centre housing development with allowances leading to

cheap money. As a developer I would build houses on that basis, and those houses would

strengthen city centre retail-

anything," he grins. "I'll be the man who forced Newcastle to drop its parking charges." But the MetroCentre is not to

#### **GATESHEAD METROCENTRE**

# Stores move out of city centres

NORTHUMBERIAND miner's retailing phenomenon, which this and puts up two experts son John Hall, 54. comes into his own next Tuesday with the opening of the critical Phase 2 and is now attracting the hig Gateshead Enterprise Zone, bown centre shops, worry that south of Newcastle-upon-Tyne with Marks and Spencer's first 150,000 sq ft out-of-town superstore, and a horde of

Along with M and S, there is 140,000 sq ft new House of Fraser department store, a 110,000 sq ft Carrefour hypermarket, big stores for British Home Stores, Littlewoods, Top Shop, Boots and Sears and 190 other shops in Phases 1 and 2. Phase 3, to be opened in a year's time, will have a C & A department store, 99 other shops, and much leisure with a multiscreen cinema, a 100,000 year's time, will have a C & A Hammond, chief executive of department store, 99 other shops, and much leisure with a multiscreen cinema, a 100,000 sq ft Fantasyland, a food court and other attractions.

at the moment is Arnold Hammond, chief executive of Ladbroke City & County, which has plans to invest between \$80m and £100m in Broadmead, Bristof's somewhat down-at-heel city retailing centre

Having gone this far with a 100 acre site once valued by the Department of the Environment at £100,000—he got a two year option in 1980 for £1m and his oppose in 1800 for 11m and mis-company, Cameron Hall, is now valued at £150m to £200m on the back of it—Mr Hall has taken an adjacent 70 acres for a 150-bedroom hotel, a lake, pubs and restaurants and is talking covered leisure stadium

He is an contention for varia-tions on the MetroCentre at Teesside, Stoke and Exeter—the last in competition with four other schemes—and it is here that he will continue to come most developers of retail space, under attack.

Observers of the out-of-town area. Mr Hammond refutes

and is now attracting the big Britain could be faced with the "hole in the doughnut" syndrome. In the US, clusters of out-of-town retailing, following the population shift to the periphery, have left town centres dead and decaying with disturbing effects on the poor, the old and infirm who have frequently have left helpind

in the van of the opposition at the moment is Arnold

been left behind.

Mr Hammond and his advisers say that a government which is pushing employment is contemplating large tracts of what would have been indus-trial land which is now available for alternative use. Lad-broke is faced with two such tracts north west of Bristol at Cribbs Causeway, where the Prudential and Marks & Spencer have combined to propose a

Stuart Hampson, the partnership's director of research and expansion, says: "We don't talk about creating jobs; realistically, we're moving them around, and reducing them."
Head of research Dr David Thorpe notes that a NEDO report, two or three years old, supports this argument. Mr Hall is only slightly moved. "There is no way that

moved. "There is no way that I want to see our city centres destroyed," he says, "but the Americans went overboard. People moved out, retailing had to follow, it's the way their society has developed; unfortunately went can be seen and 14 tunately you can now see 12 or even 14 centres around a major conurbation.

"In Britain," he says, "we've landlocked our city centres with inner ring roads so that the retailing cannot expand. Do-tt-yourself, supermarket food retailing and the complete revolution in other forms of retailing all demand more space than the city centres can provide."

used to be 1,000 sq ft, he says, but national retailers now want £90m out of town regional 3,000 to 4,000 sq ghopping centre and local standard size and 50, developer Jack Bayliss put up is commonly asked f plans for a £100m, 1m sq ft larger store category. scheme on an adjoining site. "Planners make de 3,000 to 4,000 sq ft as a standard size and 50,000 sq ft is commonly asked for in the "Planners make decisions in

be sidelined for long. "Twe spent \$400,000 on Chirstmas decorations," says Mr Hall. "I'm tions," says Mr Hall. "I'm going to beat Regent Street this town centres so that you can-not accommodate that store," he observes. "In my opinion they are not entitled to do so."

**BUSINESS PARKS** 

### Developers run ahead of the planners

BUSINESS PARKS are a prob- "An occupier is not constrained it is applied, which varies be-lem for the planning authorities. to a single or narrow use of his twen local planning authorities. Campus at Hemel Hempstead. Potential occupiers have been making demands on developers for buildings and surroundings has hopped ahead of the plan- Sheehan,

"General business users refuse to be hidebound by irrelevant bureaucratic definition of use", commented Mr Nick He thinks that the shopping use", commented Mr Nick Sheehan, a director of London and Edinburgh Trust. already been hurt by Eldon Square, the uitra successful scheme in the centre of Newcastle developed and still managed by Capital & Counties.

The attempt "to retain the sector classification three through extending the industrial sector is now falling apart as the range and true nature of the various high technology properties are finally becoming appreciated," said Mr Brian Waldy in a special report on business parks for Fletcher King, the agents.

This three sector classification is the Use Classes Order which splits property planning into three broad categories industrial, retail and offices.

But the point is that the user of a business park might want to use the premises for all three — the manufacture of light industrial and often high tech-nology products backed up by administrative services with the outlet of a showroom.

So the key point in any defi-nition of a business park is flexibility — and flexability in high quality landscaped build-ings. The owner or tenant needs william Cochrane buildings or parts of buildings.

space.", noted Mr Waldy. And room for expansion is important.
"Occupiers require flexibility to that fall outside the normal plan-ning classifications. The industry their business ", observed Mr

> None of this is new. The concept of business parks was imported from the US. It is spreading to Europe. And it is occupier-led. The property in-dustry is both responding to a need and talking it up at the same time.

The Government recognised the need to change the planning classifications, especially in retrial needs as far back as 1964 when a Department of Environment circular told local authorities to ensure that the needs "are properly catered for in the exercise of development con-

Late last year, the Property
Advisory Group, the senior
industry professionals who
advise the Government, sugested advise the Government, sugested a new business class which would embrace light industry and offices. The Government is prepared to create a new busi-ness use class, although it does not appear to accept all the re-commendations of the Property Advisors Crum Advisory Group.

"In two years' time we'll ave new definitions," pre-" However, until any changes to the Use Classes Order are made, the developer and the occupier have to contend with

The more enlightened authorities, keen to attract occupiers and their jobs, give what is effectively a blanket permission for a range of uses, while others achieve to tight definitions of use," said Mr Waldy.

The planning situation be-comes further confused because of the Green Belt. Some developers would like to put parks in the Green Belt and some authorities would probably be prepared to let them. But this raises sensitive issues. General

Yet it can be argued that where the Green Belt is semiderelict, and it has been calcujust that, a landscaped business park would be a positive im-

Mr Waldy grasped this par-ticular nettlefi It is not axio-matic that business parks are unsuitable. . . The contribution to the countryside and to

Argument about this is likely to reach its most acute form in the southern part of the country where, indeed, developers seem most to favour new ventures. fletcher King at the moment has four parks on its books, all in the south—Winnersh Tri-angle at Reading, Solent Busi-ness Park at Farcham, Capa-

The developers were, respectively. Wimpey and Slough Estates, Harbour Properties, Luton Hoo Estate and Legal and General Assurance. The developers most popularly linked with business park development, however, are London and Edin-burgh Trust and Arlington Securities, which stressed its specialisation when it went for

lier this year. After initial hesitation, the government policy is against developers have been able to the institutions along behind them to provide financial backing for new ventures, so that a greater choice for occu-piers is available than three lated that about 5 per cent of years ago. But there is concern the Metropolitan Green Belt is in the industry that in some just that, a landscaped business cases rents have been manipulated up for what are indifferent

a Stock Exchange flotation ear-

The market now appears be sensitively poised. It is said to be waiting for news of major new lettings so that there is hard evidence of demand being the local community that a business park can offer should not be discounted." Agricultural use of land, he suggested, is already quasi-industrial. hard evidence of demand being as strong as developers believe and proclaim it to be. But there are no benchmark figures on which to make judgments—the parks themselves are too parks themselves are too diverse for that, and occupiers are prepared to pay if they obtain the quality they want.

In the corridor between the M3 and the M4, rents are mov-ing between £8 and £12 a square foot — less than for an office, more than for an indus-

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### **APPOINTMENTS**

# Yorkshire Building Society chief

Mr Derek Roberts, the YORK-SHIRE BUILDING SOCIETY'S general manager (development).

Will be the society's next chief executive He will take over the society's next chief executive He will take over the society's next chief executive He will take over the society in 1972, having previously been must fluddersfield Butleting Society in 1972, having previously been with Royal Insurance Company in Liverpool. Shortly after the formation of the Buddersfield and Bradford in 1975 he was appointed to the society's executive, and following the merger becomes appointed to the society's executive, and following the merger with the West Yorkshire Building Society in 1982 when the society changed its name to the society can be s

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r.a. property.

Provincial Insurance Provincial Insurance has carried out a restructuring operation involving the creation of a new group holding company, tor of ECONOCOM UR, part of PROVINCIAL GROUP. The the international computer leasting in the international computer leasting and distribution group. He loss from Peat, Marwick, Provincial Insurance. Mr John H. Maxwell has been appointed chief executive of Provincial Group having joined the group from Grand Metropolitan where he was group controller. Provincial and Co. the market for the life of the trom Grand Metropolitan where he was group controller. Provincial Insurance, now a subsidiary of Provincial Group, continues its general insurance operations under its managing director, Mr Kenneth J. Walker, who also becomes deputy chairman of that company.

As already announced. LONDON & EDINBURGH TRUST intends to acquire a 40-49 per cent stake in Kellock Trust with the intention of developing Kellock into a broadly based financial services group. Subject to the arrangements being completed, Mr Michael Langdon will be appointed deputy chairman and chief executive of Kellock. Mr Langdon, a mainstream client partner at Price Water-house, has specialised in corporate financial advisory work for flotations, mergers and acquisitions.

IVORY AND SIME has appointed Mr Jeremy Hayward, managing director of Rothschild Ventures, a director from November L

Mr Stephen Hawkes has been appointed to the board of MOWLEM (BUILDING) as contracts director. Mr Gerald Brown has been appointed finance director of Mowlem (Civil Francescript)

PEPSI-COLA has appointed Mr Paul Adams as marketing director for Northern Europe. He joined Pepsi-Cola last February as franchise development director following a career spent mostly in multi-nationals. In 1983 he moved to Beecham Products International as strategic warketing for

At RAINE INDUSTRIES Mr

Kevin W. Broughton has been made managing director of Hassall Homes. Mr Broughton recently managed Miller Wheeldon Homes, based in the Midlands. The new production director of Hassall Homes is Mr John G. Richards. He was production manager.

\*\*

Mr Stuart A. Bass will be joining BANGKOK BANK, London, as treasury manager, from October 27. He was a vice president of Manufacturers Hanower Trust, London, in charge of the treasury manager.

\*\*

Mr Daniel R. Chapchal has on the board of manager.

The MARLEY ROOF TILE CO has appointed Mr David Trapnell as its managing director. He succeeds Mr Trevor Aisher, who remains chairman. Mr Trapnell moves into the new resistent effect these years as No.

Company Notices

**American Petroleum** 

**Production N.V.** 

**Annual General Meeting** 

Notice is hereby given that the Annual General Meeting of

American Petroleum Production N.V. will be held at

Pietermaal 15, Willemstad, Curacao, Netherlands Antilles

on 3rd November 1986 at 10.00 a.m. to consider and, if

thought fit, to pass resolutions for the following purposes:-

1. To approve the balance sheet of the Company and

the Consolidated Balance Sheet as of 30th June 1986,

the Related Consolidated Statements of Operations and

Retained Earnings (Deficit) and Changes in Financial Position of the Company and its Subsidiaries for the year ended 30th June 1986, together with the respective

distribution of Dir. 10 per Share by way of Capital

2. To ratify the payment on 30th April 1986 of a

3. To approve the Distribution on 26th November 1986

4. To re-appoint the auditors and authorise the Board to

of Dir. 10 per Share by way of Capital Repayment

notes thereto and the auditors' report thereon.

Repayment out of Additional Paid in Capital.

out of Additional Paid in Capital, and

determine their remuneration.

LOMBARD NORTH CENTRAL, wholly-owned instalment credit and leasing subsidiary of National Westminster Bank, has made the following changes in board responsibilities. Mr R. J. Young, formerly director of Lombard's southern executive office, has been appointed director credit finance hased in London. Mr Young succeeds Mr C. W. Finnerty, formerly deputy regional director, National Westminster Bank, has become director of southern executive office and has returned to the board of Lombard North Central.

Mr J. L. Derx has been appointed Sir Douglas Morpeth to the board of CATER ALLIED SECURITIES.

Mr Stuart A. Bass will be joining BANGKOK BANK, London, as treasury manager, from October 27. He was a vice president of Manufacturers Hanover Trust, and the British Telecom staff superannuation scheme. He

hir Daniel R. Chapchal has been appointed to the board of XENOTRON HOLDINGS. He joined the company as group managing director on September 22, with overall responsibility for all Kenotron companies. Mr Keven Cooke, managing director of Kenotron UK continues with his responsibilities for Europe. Mr Chapchal joins from software consultants Insignia Solutions, where he was managing director. The MARLEY ROOF TILE Co managing director on Septembracks director of Mowlem (Civil Engineering).

\*\*

COUNTY GROUP has appointed to the board Mr R. C. Boxall, Mr J. D. Brown, Mr J. L. Fender, Mr G. D. Green, Mr A. D. Phaure, Mr G. C. T. Redmayne, Mr J. H. Rees and Mr J. Sacarella. County Group is the management company for NatWest Investment Bank. COUNTY SECURITIES has appointed Mr David Traphal director of Mowlem (Civil Engineering).

The MARLEY ROOF TILE Co managing director on September 22, with overall responsibility for all Kenotron companies. Mr Keveen Cooke, Who remains chairman. Mr managing director of Kenotron UK continues with his responsibilities for Europe. Mr Chapchal following reorganisation: At hillings from software consultants in the factories in the UK.

Following its capital injection CNA RE, a British specialist release of the Succeeds Mr Trevor Aisher, who remains chairman. Mr managing director of Kenotron UK continues with his responsibilities for Europe. Mr Chapchal following reorganisation: At hillings from software consultants in the board director for the 10 roof duction director.

Following its capital injection CNA Rea British specialist for all Kenotron of Kenotron (CNA Rea British Specialist for all Keno

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NOTICE IS HEREBY GIVEN persuant to Section 584 of the Companies Act.
1985 that a general receiving of the members of the above named commany
mill be head at Hell Receiving to the previous for the above named commany
November 1986 at 10.30 a.m. to be proved immediated by
November 1986 at 10.30 a.m. to be proved immediated by
the personnel of the creditors for the personnel of receiving an activate of the
Liquidater's acts and dealings and of the conduct of the winding-up to dece.

C. MORRIS. Lieu dan



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OCCIDENTALE FLZ230,000,000 Floating Rate Notes 1982/1988 The rate of interest applicable to the interest period from 9th October 1986 up to 9th April 1987 as determined by the Reference Agent is 6th

per cent per annum, namely US\$30.97 per note of US\$1,000. note of US\$1,000.

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FICATING RATE NOTES DUE 1990
NOTICE IS HERETY GIVEN that, by
accordance with the provisions of the
Fixel Agency Agreement dated as of
21st November, 1983 entered into in
relation to the above Notes by The Bank
of Tokyo Trust Company acting through
its London other as Fiscal Agent, Bank
of Tokyo (Curacao) Holding N.V. as
base (the "Issee") and The Bank of
Tokyo, Ltd. as Guarantor (the "Guarantor"), The Bank of Tokyo Trust Company
acting through its London office, has
elected to resign its office as Fiscal Agent,
such resignation to become affective as
of 19th November, 1986 (the "Effective
Date"). On the Effective Date Sank
of Tokyo International Limited acting
through its London office located at Northgrate House, 20-24 Mongrate, London office
SCH will replace The Sank of Tokyo Trust
Company acting through its London office
as Fiscal Agent for the above mentioned
Notes.

With effect from the Effective Date the

Notes.

With effect from the Effective Date the surfacrised Adpunt of the Issuer and the Gusarantor to receive service of strought on their respective behalf ignition and of the High Coist of function is England in relation to the shope beloss and Coupous relating thereto shall be the person of paragraph to account surfacrice of process on behalf of paragraphs of the company of

ing and supply of foreign package holidays.

(1) Section 91(2) of the Fair Trading Act 1973 ("the Act") requires the Secretary of State, before making an order under section 96 of the Act, other than any such order as is mantioned in section 91(1), to publish, in such manner as appears to him to be appropriate, a notice—

(a) stating his intention to make the order:

(a) stating his intention to make the order:
(b) indicating the nature of the provisions to be embodied in the order; and
(c) stating that any person whose interests are likely to be affected by the order, and who is desirous of making representations in respect of it, should do so in writing (atating his interest and the grounds on which he wishes to make the representations) before a date specified in the notice (that date being no earlier then the and of the period of thirty days beginning with the day on which the publication of the notice is completed).

representations duly made to him in accordance with the notice before the deta specified in the notice.

(3) The Secretary of State accordingly hereby gives notice that he intends to make an order under actions 66 and 90 of, and peregraphs 1, 2, 4 and 7 of Part 1 of Schedule 8 to the Act in relation to terms in agency agreements for the marketing of foreign package holidays which prohibit the travel agents from offering inducements to the public to purchase those holidays which prohibit the travel agents from offering inducements to the public to purchase those holidays and in relation to relusals to deal with, and to discrimination against, travel agents who offer such inducements. The order will be made for the purpose of remedying or preventing the adverse effects specified in a report of the Monopoles and Mergers Commission entitled "A Report on the matter of the sistence or possible existence of a complex somopoly situation in relation to the supply in the United Kingdom of signify and supply of foreign package holidays" as presented to Parliement by the Secretary of State for Trade and Industry by Command of Her Majesty on 10 September 1986. The neture of the provisions to be embodied in the order will be as follows:

(a) It shall be unlawful for a tour operator to make or carry out a relevant to travel agent from offering inducements.

(b) It shall apply to prohibit the carrying out of a relevant to the carrying out of a relevant.

e travel agent from offering inducements.

(b) it shall apply to prohibit the carrying out of a relevant agreement already in existence.

(c) Any tour operator who is a perty to a relevant agreement aheil, to the extent that the agreement contains provisions referred to in (a) above, terminate it.

(d) it shall be underly for a contains the 
referred to in (a) soove, terminate it.

(d) it shall be unlawful for a pur operator to withhold or to agree to withhold or to threaten to withhold orders for agency services from a travel agent who offers or who has offered or who proposes to offer inducements except to the extent that and in circumstances where such orders are withheld, or would be if an agreement or threat to withhold was carried out, on grounds which would have led a mesonable tour operator to

"accommodation" means the provision of a place to sleep and includes the provision of sleeping accommodation in a means of transport where that accommodation represents a substantal; part of the accommodation for a holiday and also includes the provision of a site for the erection of and the provision of a site for the erection of and the place for a carevan, mobile home or other similar vehicles: "agency services" means the services or marketing on behalf of a tour operator foreign package holidays provided by that operator:

that operator:

"Toreign peckage holiday" greens services, accommodation or facilities provided, under a contract mede within the United Kingdom, by a tour operator in connection with a holiday to be taken outside the United Kingdom including as a minimum, transport to and from the United Kingdom coutside the United Kingdom coutside the United Kingdom coutside the United Kingdom (whether or not for the duration of the holiday); "inducement" means a benefit, whether paumiary or not offered to a class or classes of peraons or to the public at large by a travel agent expressly on his own behalf as an incentive to that class or those classes of persons or the public at large to acquire foreign package holidays through him rather than through enother; "pasference" means preference in respect of the terms and conditions of orders (including the amount of any commission peld or payable); "relevent agreement" means an agreement, between a tour operator and a travel agent for the supply in the United Kingdom of agency services by the travel agent to the tour operator in relation to the marketing and supply of foreign package holidays; "tour operator" means a person who provides foreign package holidays under arts or more relevant agreements to behalf of a tour operator, whether by way of business or no.

(9) It is intended to provide in order these the provisions indicated in (a), (b), (d), (e) and (f) above shall come into effect not less than 30 days after the order has been laid before Perlament. It is intended to provide that the provisions indicated in (a), (b), (d), (e) and the same appropriate of its the supplied with before the expiration of a further period of not less than 30 days beginning with the date when the provisions indicated in (c) come into effect.

(4) Any person whose interests and the grounde on which he wishes to making representatione in respect of it, should do so in writing to Mr R, E. Allen, Department of the fire and industry, Room 641. 1 Victoris Street, London SWIH OFT, Issuing his interes

FOREIGN PACKAGE HOLIDAYS
Notice published by the Secretary of
State under Section 91(2) of the Feir
Iracling Act 1973.
Proposed Order under sections 55 and
90 of, and paragrephs 1, 2, 4 and 7 of,
Part 1 of Schadule 8 to, the Feir Trading
Act 1973 in relation to terms in agreements between tour operators and
travel egents in respect of the marketing and supply of foreign package
holidays.

mber 1986, R E Allen
An Assistant Secretary of
The Department of Trade
and Industry

US\$258,000,000 Floating Rate Subordinated Capital Notes

In accordance with the provisions of the Notes NOTICE IS HEREBY GIVEN that for the interest period from 9th October 1985 to 9th January 1987 the Notes Carry an interest rate of 55% per cent per answer. The interest parable on the relevant interest date, January 8th, 1987, against Coupon No. 5, will be US\$758.65 per US\$50,000 Note.

sions of the Purchase Fund relat-ing to the above Loza Stock in respect of the twelve months purchase period ending on 28th February, 1987. As at 24th Sep-tember, 1986, £98,500,000 nomi-nal amount of the above Loza Stock was outstanding.

S.G. Warburg & Co. Ltd. Purchase Agent 10th October, 1986

MONOPOLIES AND MERCERS
COMMISSION REPORT ON THE
SUPPLY OF AGENCY SERVICES BY:
TRAVEL AGENTS FOR TOUR
PERATORS IN RELATION TO THE
MARKETING AND SUPPLY OF

publication of the notice is completed).

(2) The Secretary of State is required by Section 91(2) to consider any representations duly made to him in accordance with the notice before the data specified in the notice.

services from a travel agent in a case where that agent does not affer inducements.

(e) It shall be unleaful for a tour operator to give or agree to give any preference in the phing of orders for agency. giving of orders for agency services only to travel agents who do not offer inducements or who only offer inducements to a limited extent or in a certain form or have not offered or do not propose to offer inducements. offer Inducements.
(f) For the purposes of these provisions:
"accommodation" means the

all sales

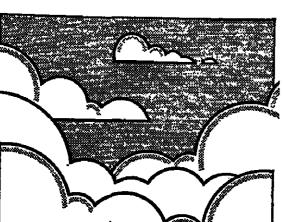
Sir Douglas Morpeth, joining the board of Allied Irish Banks

staff superannuation scheme. He is deputy chairman of Brixton Estates and a director of Leslle Langton Holdings, and a director of AGB. Sir Douglas was chairman of Touche Base & Colombia

man of Touche Ross & Co from 1975 to 1985 and is still a cou-sultant to the firm.

RECL

at. Octob



## REACH CANADA QUICKER THAN US.

If you're travelling First or Executive Class with us during the autumn, you'll qualify for a free BT phonecard.

Before you fly, just pop your business card into one of the receptacles provided at the airport and you'll receive your phonecard by return of post.

You could use it next time to let someone know you're on your way. It's the only way you'll reach your destination ahead of us.



### **Diners Club International Card**

Members that as from 1st November 1986 the rate of service charges applicable under Rule 2 (d) of the Rules of Membership and use will be increased to

on all balances from the 40th day.

#### **CONTRACTS**

### Helping Canadians see in the dark

United Scientific's subsidiary, optic Electronic Corp of Dallas, Texas, has been awarded a US\$15m (£10.7m) contract for the Sudan-Minex gold mining yenture—a co-operative project the supply of night-vision goggles to the Canadian Department of National Defence. Deliveries of over 2,000 night vision sets will commence in November 1887 and continue through December 1987 and continue through December 1987 and continue through December 1988. The AN/PV\$ 504 is the result of a private venture development of OEC. This is the first contract for the goggles from a NATO customer.

Another subsidiary of United Scientific Holdings, Avimo Singapore Pte, will also benefit from the order in the form of a subcontract for the goggles of the production. OEC has teamed with Bendix Avelex inc of Montreal, Canada, to produce the goggles and, as part of the license arrangement, OEC and Rendix Avelex Inc will be iointived to the contract for the gorgles and an apart of the license arrangement. OEC and Rendix Avelex Inc will be iointived to supply install and commission a computer-based telemetry monitorial claim of the production. The contract for the gorgles and as part of the license arrangement, OEC and Rendix Avelex Inc will be iointived to supply install and commission a computer-based telemetry monitorial claim contract for the majority of the Rendix Avelex Inc will be iointived. the order in the form of a sub-contract for the supply of over 2,000 optical assemblies needed for the production. OEC has teamed with Bendix Avelex Inc of Montreal, Canada, to produce the goggles and, as part of the license arrangement, OEC and Bendix Avelex Inc will be jointly marketing the AN/PVS 504.

marketing the AN/PVS 504.

WIMPEY CONSTRUCTION UK, a subsidiary of George Wimpey, has been awarded work valued at over £8m, including a £5.8m housing development for Crawley Borough Council. At the Wincheap Industrial Estate in Cow Lane, Canterbury, work has started on a £645,000 contract for Peel Investments UK, for a single-storey industrial warehouse and offices. Crawley Borough Council has awarded a contract for the 16th phase of a housing development in Bewbush, Crawley, West Sussex. The £5.8m contract covers 107 two-storey houses, 14 blocks of two-storey houses, 14 blocks of two-storey houses, 14 blocks of two-storey, two-bedroom flats, 22 blocks of two-bedroom, three-storey flats. Due for completion in September 1988, the work includes garages, landscaping, roads and footpaths. Work has also started on a £1.7m contract, awarded by Senacre Housing Co-operative, for construction of 76 traditionally-built flats and houses in Titchfield Rd. Maid-stone. Due for completion December 1987, the contract comprises five two-storey blocks of 40 one-bedroom, ingle-person flats and 10 one-bedroom, twoof 40 one-bedroom, single-person flats and 10 one-bedroom, two-person flats. Included will be person fiats. Included will be six one-bedroom, two-person houses and 21 two-bedroom, three-person houses. All roads, drains and external work are to be carried out. At West Durrington, Worthing, Wimpey will undertake a local authority housing contract, worth £1.69m, for Worthing Borough Council. This is for the second phase of the development at West Durrington, where Wimpey will build 48 homes in traditional brick/block construction, consisting of 38 two-storey houses and 10 one-and two-person flats in two- and three-storey blocks. Included in the work will be garages, services, roads and landscaping.

computer-based telemetry moni-toring and control system for the rural water distribution scheme for Bahrain. The system will link to an existing urban water dis-tribution scheme. The order was placed by the Ministry of Works, Power and Water of the State of Bahrain as represented by the Water Supply Directorate.

#### **Bamford orders** £2.6m Cadcom system

J. C. Bamford Excavators has placed an order valued at £2.6m with McDONNELL DOUGLAS INFORMATION SYSTEMS for multiple computer-aided design and manufacturing (CADCAM) systems. The order is for \$2 graphics design stations using advanced McDonnell Douglas CADCAM software and associated equipment. Multiple DEC MicroVAX II minicomputer-based UNIGRAPHICS II CADCAM systems, linked with a DEC VAX filesaver on a Eethnet local area network, will be implemented in four phases

STONE TRANSPORATION has won a contract from Metro-Cammell for 228 geared alternator/regulator systems valued at £770,000. The systems will provide auxiliary power for the diesel multiple (Sprinter) units being built by Metro-Cammell as part of British Rail's investment programme.

undertake a local authority housing contract, worth £1.69m, for Worthing Borough Council. This is for the second phase of the development at West Durrington, where Wimpey will build 48 homes in traditional brick/block construction, consisting of 38 two-storey houses and 10 one and two-person flats in two- and three-storey blocks. Included in the work will be garages, services, roads and landscaping.

GEC MECHANICAL HANDLING has been awarded an order worth £14m from Greenwich Resources for the design and category of British Army vehicle

\*\*Two orders from County police forces show ICL's growing strength as a supplier of information procedures. The orders, worth £2.5m, are for ICL Series 39 and DRS 300 equipment, software and pur po se vehicle extinguisher. It contains 3 lbs of Halon extinguisher. It contains 3 lbs of Halon extinguisher. It contains 3 lbs of Halon extinguisher. It contains 4 types of vehicle fire including engine and electrical blazes—and is now fitted to almost every will be based on ICL Series 39 with Quickbuild software and ICL DRS 300 workstations, and

cultimer transactions to a critical time scale. The majority of envelopes contain cheque deposits from personal account holders. Incoming mail needs to be processed at the rate of 800-1000 letters per hour through be processed at the rate of 800-1,000 letters per hour through day. Letters are fed into the machine by a power driven feed hopper and then slit open on two sides. Suction arms open the envelope and the interior is illuminated to ensure removal of all contents. The SESAM3 can be pro-grammed, using a photocell control unit, to suit each opera-tor's working speed.

PHILIPS BUSINESS SYSTEMS has won a contract with the Alkiance and Leicester Building Society to install 104 HCS 110 videotex units with 14in, colour monitors in the next three months at a cost of £100,000. The project is part of a pilot scheme using Philips videotex systems using Philips videotex systems to compare insurance quotations from different companies through Prestel's Optionline Inview services. Philips units will be installed in 100 Alliance and Leicester branches throughout the UK, including four units for a bureau operation at its administrative centre in Hove, Sussex.

Following an increase in crime rates, West Midlands Police has ordered a HONEYWELL DPS6/851 minicomputer to run an advanced crime information system. The system, worth £200,000, is installed at Kings Heath Police Station and is the first step towards implementing comstep towards implementing com-puterised crime reporting sys-tems throughout West Midlands.

implemented with help from ICL Consultancy Services. Lancashire Constabulary, which already uses networks of ICL
DRS departmental microcomputers in its six divisions for
local incident recording, has
ordered a headquarters system
to allow countrywide crime reporting and recording. It will use INDEPOL, ICL's specialist package for intelligence services, on ICL Series. 39

ATLAS CONVERTING EQUIP-MENT has made further progress in the Far East with two conworth over £2m. Two of the machines will be delivered later this year, the other six being due for delivery in 1987. The major order is for the Nan Ya Plastics

BRS Truck Rental has ordered 95 MAN and VOLKSWAGEN trucks and vans valued at nearly £2m for delivery this autumn. The order covers tractor units. 7½ tomnes and 16-ton trucks from MAN and LT panel vans and chassis cabs from Volkswagen.

ROSSER & RUSSELL BUILD ROSSER & RUSSELL BUILD-ING SERVICES has been awarded a contract worth £1.2m by the South East Thames Regional Health Authority. The contract is for the reboilering of St Thomas's Hospital, London SE, and involves the installa-tion of three Babcock Robey boilers, each rated at 8,534 Kw. The work will be completed in two phases, phase one by Octo-ber 1986 and phase two by March 1987.

#### **US Government** orders data communications network

The US Social Security Administration has awarded RACAL-MILGO through its whollyowned subsidiary Racal-Milgo Government Systems, Inc., a con-tract for a diagnostically controlled data communications net-work. The value covering equipment and maintenance ser-vices could exceed US\$11m (£7.8m) over its five-year term. Included in the contract are Omeimode intelligent moderns. and CMS (communications man-agement series) network diagnostic and control systems to be supported by Racal-Milgo's nationwide direct field service organisation. The SSA is using the equipment and services to build and expand the capabilities of its data communications utilities of its data communications utility network connecting some 1,500 offices in the US and its protec-torates. The network will handle interactive Social Security claims processing and is scheduled to begin shortly.

NOTICE TO HOLDERS OF

BANK OF TOKYO (CURAÇÃO) HOLDING N.V.

U.S. \$50,000,000 Guaranteed Ploating Rate Notes Date 1987 U.S. \$100,000,000 13% per cent Guaranteed Bonds Due 19

U.S. \$125,000,000 11 per cent. Guaranteed Bonds Duc 1990

U.S. \$198,000,906 U.S. \$75,000,000 deed Floating Rate Notes Due 1991

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U.S. \$39,000,000 ed Floating Rate Notes Due 1993

HAZAMA-GUMP, LTD. U.S. \$30,000,000 6 per cent. Convertible Bonds 1996

MITSUI REAL ESTATE DEVELOPMENT CO., LTD.

U.S. \$35,090,000 7½ per cent. Convertible Bonds Due 1996

#### **TOSHIBA CORPORATION**

U.S. \$50,000,000

#### TOYO MENKA KAISHA, LTD.

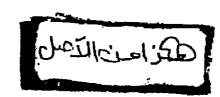
U.S. \$20,000,000 7% per cent. Convertible Bo U.S. \$30,000,000

Dated: October 10, 1986

THE BANK OF TOKYO TRUST COMP



MERCI PIERRE **1892** You resuscitated the Olympic Games. 1992 Paris is ready. PARIS 1992 \*Pierre de Coubertin



Tunes Friday Octob the a to produce the form CURAÇÃO) HOUMA Financial Times Friday October 10 1986 LONDON RECENT ISSUES AUTHORISED FT UNIT TRUST INFORMATION SERVICE **UNIT TRUSTS** EQUITIES iquart 1 micrit : Tyre 1885 eff by # 21/8/ (MA) 000 and rail ment from the 1845 and land Period National Parish Parish Day 100 - 10 d Penter Unit Trests PLC (2)(g) Duther Costre, Swinden, SNI 1£1 120242. Dealing (0795) 610366 And Consult of the Co TE DEVELOPMENT OF A Service pour profit | Louden & Manchester (Tst Ngest) Ltd | Windade Park, Exeter EVS 105 | 0.792 215367 | Amyron Trest | 11.8 | 41.1 | 40.2 | 26 | Count Trest | 12.5 | 41.1 | 40.1 | 31.5 | 41.1 | 40.1 | 31.5 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 41.1 | 4 A CORPORATION 90.0 90.0 Anthony Wieler Unit Tsl. Mart. 19 Widegare St. Landon El 7HP "RIGHTS" OFFERS Latest Renanc Clare Amous Paid op Agentin to the same THE BLUE OF TORTO TO ur Busines ality ord my tight Tst. Migs. Ltd(a)(c) Street, Landon EC2M 20P Baltile Officed & Co 1th 187 4 1822 1832 1932 1934 1934 1934 1934 1934 1934 1934 **F&C Financials** ich. investinde fixed price offer 50p until October 10th **F&C Unit Management** Tel: 01-623 4680 let. Improc 25.4 97.0 ml Jupan Ground 25.3 101.4 Special Sto. 104.4 111.5 or Regula Truest Case, Fel. Might. List 48-50 Cannon St. London ECPH 64.D Capital Time Sept 30. 107.2 8 280.3 ml Improcept 100. 107.1 102.3 let Executed Sept 30. 107.1 102.3 let Executed Sept 30. 107.1 102.3 F. A. C. Unit Management

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4 Bony obstruction presents a challenge (8)
10 Today's "Eve" concludes concert series (4, 5)
11 Transported and delivered a quarter (5)
12 This style sounds ostentations (4)

14 It shows the position before timber is cut (10) Bryone Shipley & Co Lbs (a)(s)
9-17 Payrolatout Rd, Haymartis Hith
8-2 Payrolatout Rd, Haymartis Hith
8-3 Payrolatout Rd, Haymartis Hith
8-4 Payrolatout Rd, Haymartis Hith
8-5 Payrolatout Rd, Haymartis Hith
8-7 Payrolatout Rd, Haymartis Hith
8-7 Payrolatout Rd, Payrolatout Rd, Haymartis Rd, Payrolatout Rd, P 12 This style sounds ostentatious (4)

13 Dice five, wrapping in clover (10)

15 Spanish here arrives back to take root (7)

16 Ran off with staff returns on education (6)

19 Foreign official settled strike (6)

11 This style sounds ostenta12 It shows the position before timber is cut (10)

17 One found on this planet differs from real thing (9)

18 Fan is sticking (8)

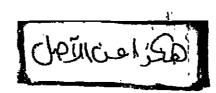
29 Soothing draught—retognise the smell? (7)

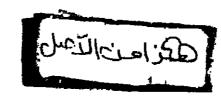
21 Old king goes about referring to people of European blood (6)

22 Relative is not even likely to \*11 247 \*24 451 \*67 601 strike (6)
21 Encouraged and applauded 22 Relative is not even likely to 00-405 4300 340.24 - 2.76 149.9 - 7.86 222.0 - 6.00 ts table: Capit quartel (7)
23 Odd—Baker's first record 25 The way rugby men start to frequently used to stop (4, 6)
25 Quiet old English brogue (4)
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· Friday October 16 Financial Times Friday October 10 1986 **INSURANCE, OVERSEAS & MONEY FUNDS** Windsor Life Assur Co Ltd MANAGEMENT SERVICES Collhagi (CI) Ltd "Citifunds"
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A Company of the Comp

Exchange yesterday. News

that Pennaroya of Spain had

declared force majeure on

shipments because of prob-lems with the new furnace at

its smelter in Cartagena also

encouraged buyers as the LME cash price gained an-other £9.50 to £306.50 a

tonne, taking the rise on the week so far to £30 a tonne.

Coffee futures prices con-tinued to settle back follow-

ing the recent recovery and the January position closed at £2,252.50, adding £45 to Wed-nesday's £35 fall. Cocoa

values were also lower, re-flecting weakness in the New York market and steadler

sterling. March cocoa futures

ended £18 down on the day at

£1,536.50 a tenne.

LME prices supplied by
Amalgamated Metal Trading.

# EEC provides aid for French sheep farmers

BY TIM DICKSON IN BRUSSELS

THE EUROPEAN Community Ecu 600 (£436) per tonne. stepped in yesterday to support France's hard-pressed lamb producers, who have seized and destroyed lorry-loads of imported lamb in recent days.

In a move clearly designed to boost market prices for domestic producers, the 12-member states have agreed to a temporary on the difference between the scheme which will provide sub-market price and an EEC wide to 4,000 tonnes of sheepmeat.

Lamb prices in France are currently languishing at some
15 per cent below last year's mers is the result of a number of factors, notably this year's drought and the rising flood of chean imports particularly from else-

creasingly angry protests of Britain but also from else-French lamb producers, but be- where. The sharp depreciation cause it is only the second time that the EEC has implemented a so-called "private aids" scheme in the sheepmeat

regime. The subsidies will be available for storage of sheepmeat be-tween October 15 and Novem-moment.

in the past two years has encouraged producers to hold

BY RICHARD MOONEY

merchant Gill and Duffus.

1986-87 is likely to outstrip con-

sumption for the third year in succession, according to London

effects of adverse weather con-ditions in West Africa, the main

growing region, have been largely offset by the prospect of a record crop in Brazil and further increases in Malaysia and Indonesia. As a result the

European Commission officials Amounts (MCAs)—the system

expect the budgetary implications will be minimal and point out that the cost of the scheme should be offset by lower ewe should be onset by lower ewe premium payments as market prices rise. This premium is a deficiency payment calculated on the difference between the "guide" price, which is set at a level calculated to give farmers

of sterling has given British exporters a major competitive edge whilst the wet British summer and the late slaughtering as a result of the Chernobyl nuclear disaster has contributed

moment.
The absence on sheepmeat

Hoarding boosts pepper prices

THOUSANDS OF farmers in this year of \$7.200 a tonne and Brazil—account for 92 per cen

count to white and trading at up to \$5,500 a tonne for the top

to ripen for longer on the vines, Just four countries — partly responsible in falling ex-reached an all-time peak earlier Indonesia, India, Malaysia and ports from these countries

Consumption (measured in terms of bean grindings) is ex-

pected to reach a record 1.841,000 tonnes, but this would

level ever.
Although this outlook would

appear distinctly bearish for cocoa prices the report points

Another cocoa surplus in prospect

pepper-producing countries are is now trading at about \$6,600 hoarding increasing amounts of a tonne in Europe. But shortheir crop pushing up prices to record levels.

A rise in the price of pepper is sharply, reducing the discount to white and trading at any country and trading at about \$6,600 at any country and trading at any country an

larger stocks partly because they hope to realise higher profits by delaying sales and partly prices can swing wildly in the because hoarding pepper is a traditional rural way of saving.

White pepper, which usually commands a maniful content of the top quality Indian crop.

Tradery say that although volatile pepper market, there is every sign that they will content of the top quality Indian crop.

commands a premium over pect of any substantial decline black pepper because it is left for at least a year," said one.

In the latest edition of its still leave a surplus of 62,000 cook Market Report, published today, Gill and Duffus says the 690,000 tonnes the third highest

a record crop in Brazil and out that a theoretical support further increases in Malaysia level is provided by the prosand Indonesia. As a result the pect of buying for the Interthe world tottal is projected at national Cocoa Agreement's 1,903,000 tonnes, 4,000 tonnes buffer stock. The buffer stock down from the 1985-86 figure manager's "may buy" level and only 28,000 tonnes short of works out at £1,501 a tonne at

WORLD COCOA production in the 1984-85 record.

### Report predicts renewed oil price slide

of Monetary Compensatory

of import taxes and export sub-

result is market prices receptly

in France which are below the

French farmers have also been calling for a full scale

France under the rules of the sheepmest regime at a certain price level. These circum-

apply.

The French also continue to

plaint that the British "variable

atory and provides an unfair

The new scheme introduced yesterday will apply to all sheepmeat products, though the subsidy level varies from case

of world production and together form the International

According to the IPC, exportable world production will this year be about 20,000 tonnes short of consumption of

some 120,000 to 130,000 tonnes. Consumers stocks have fallen greatly since demand has ex-

ceeded supply in each of the last three years. The decline in the value of the Brazilian and Indonesian currencies has been

the comparable London futures

Pepper Community.

advantage.

market intervention , which is possible in

es, however, do not yet

their long-standing com-

system is discrimin-

cost of local production.

sidies designed to even out currency fluctuations—has left the French market open to cheap British products. The

● WORKERS AT Common short tons per year Goldendale smelter in Washington State have agreed terms for a new three-year labour contract, educing to four the number o US primary aluminium plants still affected by strike action, writes David Owen in Chicago.

using non-union staff. AN AMENDMENT aimed at adjusting US sugar import quotas in favour of Caribbean

market price.
"On the basis of statistics such as those we have outlined it is unlikely that the market will drop below this level in the next few months despite the growing pressure of new crop shipments," Gill and Duffus says.
"However," it warns, "should fundamental developments lead the market to expect-a much larger surplus, then its is prob-able that prices will quickly-fall through the theoretical support level to a substantially lower range."

#### LONDON **MARKETS** THE ANNOUNCEMENT of a list price rise of 1 cent to 25.50 cents a lb by US lead producer Asarco helped the metal to maintain its recent buoyancy on the London Metal

THE RISE in oil prices over the last few months from less than \$10 a barrel to about \$15 is no more that an "Indian summer", and a new oil price col-

Energy Review published today. The report draws attention to the excess supply of oil on the market. Before the latest Opec production agreement took effect last month, Opec was producing up to 21m barrels a day, it says. And given that the oil taskes 6 to 8 weeks to reach Western markets, the effect of the production surge will only start to be felt this month.

It warns that oil stocks in importing countries are very high, and Rotterdam is "full to

hope of a lasting Opec agree ment on production quotas, and argues that the financial pressures on Opec members to in-crease output are intensifying. Meanwhile it says that non-Opec members have done little to support prices by cutting output.
Moreover, there is little pros-

Official closing (am); Cash 883-5 (902-2.5), three months 515-7 (925-6), aettlement 895 (922-5). US produces prices 62.5/86 cents per pound. Total

Protracted strikes continue at smeiters with a combined capacity of 847,000 short tons in Maryland, Ohio, Missouri and Kentucky, but all are still operating at reduced levels using non-union store.

lapse is imminent.
This warning is given by the
Economist Intelligence Unit in
its latest Middle East Quarterly

ALUMINIUM The report holds out little

pect for any revival of demand in the major oil consuming areas, the report argues. Middle East Quarterly Energy Review. The Economist Publica tions, 40 Duke Street, London WIA 1DW.

countries, Ecuador and the Philippines and barring sugar imports from countries which produced narcotics or imported produced narcotics or imported Cuban sugar is now unlikely to pass after meeting resistance in Congress. Mr Clayton Yeutter, the US trade representative, and Mr Richard Lyng, the Agriculture Secretary, told Congress in a letter that the amendment could have "highly negative political and economic implications" for and economic implications" for traditional suppliers such as Canada and Australia as well as many developing countries.

# Arab aluminium producers capitalise on cheap energy

BY ANDREW GOWERS IN BAHRAIN

cut back production and com- produ plain about prices, there are cut back, two producers in the Middle "It wo East which are expanding out-

put.
Aluminium Bahrain (Alba) and Dubai Aluminium (Dubal), which were set up in the 1970s to capitalise on cheap energy and to diversify the two Gulf and to diversity the two Guir states' oil-dependent economies, are determined to ride out the recession. Profits at both must have suffered in the 1980s, particularly in 1982, but with continuing access to low-cost natural gas they are in a better position than many competitors. However, exact comparisons are impossible to make tors. However, exact comparisons are impossible to make since Dubal refuses to comment on its financial performance and Alba declines to discuss year-by-year results.

The Gulf may be a minor player in the world production league, but what is going on there provides a vivid illustra-

there provides a vivid illustra-tion of the deep structural changes which are continuing in the international aluminium in-

dustry.
What is more, there are plans to build a third Gulf smelter at an estimated cost of \$650m in Umm al-Qaiwain, a tiny north-ern member of the United Arab Emirates Federation.

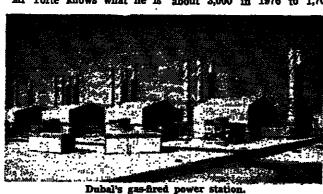
At Alba, a joint venture be-tween Kaiser Aluminium of the US, Breton Investments of West Germany and the governments of Bahrain and Saudi Arabia on the scorched plain south-east of Manama, an expansion and modernisation programme is under way which will take production capacity from its present level of between 175,000 and 178,000 tonnes a year to around 225,000 tonnes by 1989. The expansion is likely to entail borrowing around \$160m, and Alba has recently been in the market for half that amount. The plans for Dubal, 100 per

of Dubai, are more modest and less costly, involving an attempt to boost efficiency rather than to expand pot room capacity. It is currently pumping out 155,000 tonnes a year compared with design capacity of 135.000 tonnes, and hopes by fine tuning

While aluminium companies unrepentant about the expan-electrically-driven projects in opening of a new rolling mill in much of the Western world sion plans and blunt about the Canada, but it is still cheap. in Bahrain. icers which are having to

energy costs to come out. Only the fittest will survive."

operate with production cuts just to support inefficient capa-city" he says. "There's still a lot of old capacity with high the fittest will survive." reduced its workforce from Mr Tofte knows what he is about 3,000 in 1976 to 1,700



financially justify cutting pro-

In spite of the present bullish sentiments, the history of aluminium in the Gulf has been a chequered one. Alba

was conceived by Bahrain and six foreign companies during the 1960s against the backdrop

of a reasonably strong and stable world aluminium mar-

ket. But soon after it came on stream in 1971, there was a

surplus of supply over demand

for the first time, and prices

collapsed.
Through the 1970s, ownership

of Alba went through a painful restructuring. Four of the

talking about. Both Alba and now while boosting annual Dubal have been major beneficiaries of the sweeping rationalisation that has taken place in recent years in Japan's aluminium industry. Japan has been their number one customer for years, although this year its \$800 a tonne we could not forwardly in the processing annual production by more 50,000 tonnes.

"A lot of costs that you would consider variable in the US, like labour, we have to see as fixed" claims Mr Tofte. "As long as the price stays above \$800 a tonne we could not forwardly invisite contains." been their number one customer for years, although this year its purchases from Dubal have been overtaken by American demand.

"What we're seeing is a restructuring of the whole indus-try," says Mr Riyad al-Alawi, marketing manager at Dubal on the Emirate's Jebel Ali indus-trial estate. "Those with cheap energy sources are among the best placed."

Low-cost energy is, of course, the key to both aluminium smelters — specificaly, natural gas. Bahrain's reserves of gas are likely to be more enduring than its oil, and are sufficient to last it well beyond the end of the century at present levels of consumption. Dubal obtains its

This means that the Bahraini operation cannot see much benefit in closing down a pot-line in order to cut costs. In a small and sensitive society like Bahrain it is particuarly difficult now to dismiss workers—although Alba has actually commodity.

For the future. Alba says it might consider a further expansion after the current programme is complete. This would have to be more far-reaching than the present plan, which principally involves expanding the potrooms and the power

To justify the extra invest-ment, Mr Tofte says the smelter would need to add between 60,000 and 100,000 tonnes of capacity. And that depends en-tirely on cheap energy supplies, whether Bahraini in origin or imported from the huge fields of Saudi Arabia or Qatar.

In Umm al-Qaiwain, meanwhile, plans are proceeding for a third Gulf smelter, to be known as Umalco. The partners known as Umalco. The partners are China's National Minerals and Metals Import/Export Corporation (Minmet), the Hong Kong-based Everbright Holdings (with a combined stake of 10 per cent), Southwire of the US (10 per cent), Aluminium Company of America (5 per cent) and the Umm al-Qaiwain Government. Despite its efforts to ernment. Despite its efforts to boost its own aluminium production. China has signed a 12-year agreement to take 65 per cent of the smelter's expected annual output of 120,000 tonnes.
Once again, cheap gas is the key to the venture's chances of getting off the ground. Umm al-Qalwain has some offshore

gas, and hopes to make good any shortfall by tapping a field in the Sharjah, the next-doorbut-one emirate, Perhaps understandably, ob servers in Bahrain sound scepticonsumption. Dubal obtains us gas supplies of generate electricity as the spillover from a liquid natural gas processing plant nearby.

For both of them, the price with the products of the Gulf war and the Saudi Government ing doubt both on its financing came in with its own stake. — being arranged by the Royal Since then, demand for aluminum products within the availability of gas. Alcoa, which is providing the technology, maintains that construction in the construction out, and the Saudi Government ing doubt both on its financing came in with its own stake. — being arranged by the Royal Bank of Scotland — and on the availability of gas. Alcoa, which is providing the technology, maintains that construction in the saudi Government ing doubt both on its financing came in with its own stake. its technology to incerase output to 170,000 tonnes by the end of the decade.

Mr Gudvin Tofte, Alba's Normear as cheap for Alba as it wegian general manager, is for the mammoth hydro-

As a newer arrival, Dubal missed the worst of the world market problems. But it has had to work hard to build links with foreign customers—
especially by focusing on
specialised value-added niches
of the market such as billets, foundry ingots and high-purity metal, rather than the basic

Krgrrnd. \$434.457 ½ Krug... \$2371-229 ¼ Krug... \$1271-229 ¼ Krug... \$151-1161-2 179 Krug... \$446.449 Mapleleaf \$446.449 Angel... \$444.448 179 Angel \$45-51 New Sov... \$103-105 Old Sov... \$104-1054 \$20 Eagle \$480-530 Noble Plat \$8041-0154

SILVER Silver was fixed 1.35p an ounce higher for spot delivery in the London builton market yeaterday at 389.85p. US cant equivalents of the fixing levels were: apot 572c, up 3.75c; three-month 578.95c, up 3.5c; six-month 588.3c, up 3.7c. The metal opened at 402-403\*p. (572-574c) and closed at 355%-357\*ap (564-565c). SILVER per troy oz Bullion + or L.M.E. Fixing - p.m. Price Unoffic'i

**POTATOES** 

The market was initially easier, failing £1.70 in thin volume, before recovering during afternoon trade to close slightly up on the day, reports
Coley and Herper.

i	
2	Yesterdays Previous Busines Month close done
	£ per tonne  May 108.50   108.70   108.59-109.5  Feb 121.90   119.00   122.00  Apr 168.90   168.20   189.69-168.5  May 185.80   180.00   185.09
1	Sales: 541 (880) lots of 40 tonnes

#### **US MARKETS** REUTERS NEW YORK gold and plati-

pum futures los much of their INDICES recent strength, with platinum ending just 20 cents off the \$25 limit-down mark of Oct. 9 Oct. 6 Mith ago Year ago 1871.71566.1 1497.4 1708.6 \$575.3 perounce (M DOW JONES pressure Dow Out Out Mith Year Jones 8 7 ago ago Spot :125,56 125,03 — 115,74 Fut :125,70 124,20 — 117,08 (Base: December 37 1931=100)

#### MAIN PRICE CHANGES In tonnes unless atherwise stated.

METALS 31285/285 + 10 | \$1825/54 . 188/188c 187/1876 8140,78 -8140,78 -8591,60 -8160,119 -399,850 -410,16p -

	close (p.		High/Low	Paim Malayan	
ntha	820-1 819-20	+5 +4,75	815/814 824/818	Copra (Phli) Soyabean (U.S.) GRAINS	\$190 \$149y
,,5), 800	three m	onths 616 14.5 (810.	h 813.5-4.5 8-8.5 (818- .5), Final ver: 17,100	Barley Fut. Jar Maize Wheat Fut. Jar No. 2 Hard Win	£146.5
<b>16</b> -				OTHERS	
_				Cocca Ft Mar	

COPPER

Official closing (am): Cash 918.5-9 \$25,5-6), three months \$39-9-5 (948.5-), settlement 919 (926). Final kerb lose: 945-7. COCOA

ND	Dec
Unofficial + or close (p.m.) — High/Low	Sept
306-7 +9.5 303/305 he 306-6.6 +9.75 310/302	Sales: 2,689 (2,188) lots of 10 to ICCO indicator prices (US cent pound). Daily price for Oct 9:
al closing (am): Cash 303-3.5 5), three months 303-3.5 (293.5-	(94.25); five-day average for Co 95.19 (95.64).
settlement 303.5 (281.5). Final lose: 308-6.5. Turnover 28,950	COFFEE

NICK		
	Unofficial + or close (p.m.) — £ per tonne	High/Low
Cesh 3 months	2586-90 1—7.5 2630-5 1—10	2638/2029
(2585-90), 40), settle	closing (am): Car three months 2,62 smant 2,575 (2,5% s: 2,630-36, Turno	0-1 (2636- )). Final

## TIN

	bein	,	
Cash 5 months	632-3 621,5-2	+5  +1	685/683 834/820
(624-5), th settlement 621-3, Ta	closing (ar rae months ( 629 (625). arnover: 8,5 arn: 44/47.5	521.5-2 Final k 50 ton	(619-9.5). erb close: nes. US

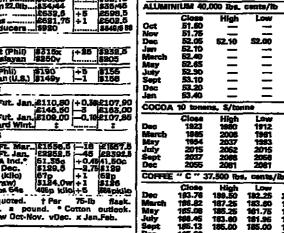
Gold fell \$6 an ounce from Wednesday's close in the London bullion market yesterday to finish at \$433-4334. The metal opened at \$483-4334. GOLD BULLION (fine ourice) Oct. 9 Close \$455 4534 (£5054-50412)
Opening \$4564 45912 (£5064-509)
M'n'g fbt. \$435.80 (£504.969)
Aften fbt \$435.75 (£506.345)

GOLD AND PLATINUM COINS

#### with liquidation pressure accelerated by stops to take values below \$420 at one point before the December position finished \$9 down on the day at \$433 per ounce. on the Soviet Union's part ahead of the Reykjavik mini-

summit was said to be a small factor which undermined some of the recent market confidence, although traders viewed gold's reasonable recovery from its lows as evidence of a longer-term friendliness towards the mar-ket. Sugar futures attracted strong buying following steady but cautious trading

#### NEW YORK



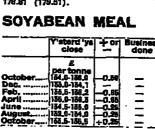
Futures ended a quiet day near the owe. Some light consumer offizie was apparent but producers remained withdrawn, reports Gill and Duffus.

		-	
GOCOA	Yesterday's		Business
	£ per tonne		Done
ec	1498-1499	-17.0	1514-1497
tay	1536-1537 1558-1559	-15,6	1571-1567
uly ept. ,	1576-1579 1597-1598		
ec larch	1619-1621 16-461647	-14.5 -14.0	1632-1618 1652-1647
	89 (2,188) lo		
	eo (2,150) 10 Icotor mices		

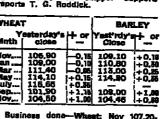
good trade buying in the morn-it was unable to absorb heavy salon house selling. With the York market opening weaker spected. London lost further losing up to E75 from the industry appeared to prefer to sack and reports of improved in Brazil for the weakend was to dampen any thoughts of

Sales: 6,061 (6,167) lots of 5 tonnes

# ICO indicator prices (US cents per pound) for October 8: Comp. daily 1979 174,00 (177.57) 16-day avarage 178.81 (179.51).



#### GRAINS



Business done—Whest: Nov 107.20. 6.90, Jan 108.15-8.95, March 111.60-1.30, May 114.10-3.95, July 115.50 only, Sept 101.85-100.00, Nov 104.00 only. Sales: 468 lots of 100 tonnes. Barley: Nov 109.25-9.00, Jan 110.80-10.70, Mar 113.00 only. May 114.10-3.95, Sept 102.00-1.50, Nov 104.15 only. Sales: 196 lots of 100 tonnes.

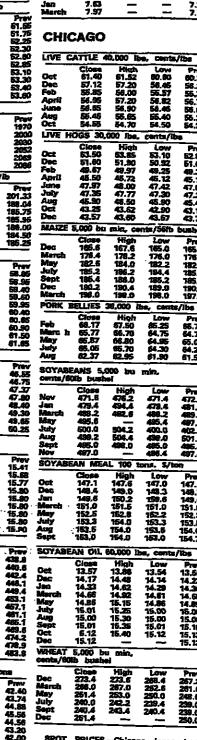
196 lots of 100 tonnes.

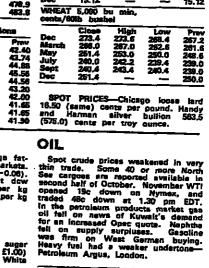
LONDON GRAINS — Wheet: US dark northers spring no. 1 15 per cent Oct 99.75, Nov 101.25, Dec 102.50. US no. 2 soft, red winter Oct 102.25, Nov 104.50, Dec 105.50. Franch 11½-12 per cent Oct 122.50. English feed fob Oct 110.00. Nov 111.50, Dec 112.50, Jan/Mar 113.50/113.75, Apr/Jun 116.50/117.00 sellers east coast. Matze: US no. 3 yallow/Franch transhipment east coast Oct 145.50. Berley: English feed fob Oct 112.00 sellers Scottish, Nov 114.00, Dec 115.00, Jan/Mar 116.00 English & Scottish buyers.

HGCA—Locational ex-farm spot prices HGCA—Locational ax-farm spot prices (Including co-responsibility levy of 23.373 a tonne): Feed barley: S. East 107.70. S. West 108.80. W. Mids 105.70. N. West 106.00. The UK monetary coefficient for the weak balling Monday October 13 is expected to change to 1.253.

PHYSICALS — The London market opened about unchanged, attracted covering interest throughout the day and closed on a steady note, reports Lowie and Pest, Cloeing prices (buyers): Spot 67.00 (same). Nov 68.00p (same): Dec 66.00p (same). The Kurals Lumpur fob price (Malaysian cents a kile): RSS No 1 231.0 (229.5) and SMR 20 209.0 (200.0). FULMES — Index 670, Nov 656-686, Dec 658-668, Jan-March 666-676, April-June 677-685, July-Sept 679-690, Sales: nil. PHYSICALS - The London market

# 167.45 109.86 199.86 110.50 111.30 112.30 113.30 113.76 107.86 109.50 110.25 117.00 112.80 172.80 112.30 January position, reports Heinold. Gold similarly came through a cautious session, Oct 565.0 551 Nov 366.8 Dec 569.5 577 Jen 572.3 March 577.5 385. May 583.2 589. July 589.0 594. Sept 395.3 563. Dec 605.6 414. SUGAR WORLD "11 112,00 ibs. conta/lb **577.0 CHICAGO** LIVE CATTLE 40,000 lbe, cents/the LIVE HOGS 30,000 lbs. cents/it





CRUDE OIL FOR (\$ per barrel)—Nov.

GAS OIL FUTURES

Pubai Brent Blend W.T.I. (1pm est)..... Forcados (Nigeria) Urais (cif NWE) .....

Premium gasoline...

### MEAT MEAT COMMISSION — Average fat-stock prices at representative markets. GB—Cattle 93.02p per kg lw (-0.06). GB—Sheep 126.40p per kg est dcw (-0.38). GB—Pigs 77.23p per kg lw (-1.31). GB—AAPP 101.58p per kg dw (-0.44).

40.90 42.40 43.40 44.30 43.45 42.50 41.75 41.50

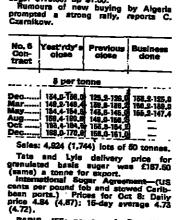
49.50

488.7 468.0 468.0 473.5 482.0 481.0

CRUDE OIL (LIGHT) 42,000 US gallons, S/barrel

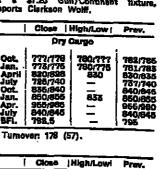
GOLD 100 troy oz, \$/troy oz

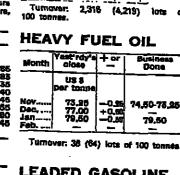
# SUGAR LONDON DAILY PRICE—Raw sugar \$124.00 (£27.00), up \$1.00 (up £1.00) a tonne for Oct-Nov delivery. White sugar \$175.00, up \$1.00. Rumours of new buying by Algeria prompted a strong raily, reports C. Czemikow.

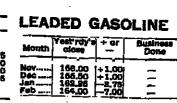


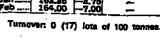
### PARIS—(FFr per tonne); Dec 1175/ 1178, March 1217/1219, May 1243/1285, Aug 1285/1305, Oct 1322/1335, Dec 1358/1375. FREIGHT FUTURES

The market finished on a week









derice 1,50

VARKETS In still aidance

-2.86 127.09.24.50 -2.76 152.50.29.25 -2.58 186.90.35.50 -3.76 137.08.85.80 -0.76 152.50 -5.50 124.00

3.02 2.45 5.44 3.38 0.79 4.36 6.32 -7.79 -1.40 -3.66 2.25 5.79 4.72 6.90

5.02 7.73 -2.61 0.49 1.64 -3.31 1.27 -4.56 -4.99 -2.99 -2.99 -2.99 -2.99 -0.92 -0.65

11 & 11 & 57-6 85-87-55-6 85-87-55-6 14-45-100-2 57-6

2.114 0.850

Ciose High love
Dac. 94.24 94.25 94.21
March 94.14 94.14 94.11
Jame 93.92 93.92 93.89 93.57
Sapt. 93.59 93.59 93.57 93.60
March 92.81 — 94.81
March 92.81 — 94.81
Estimated volume 3,565 (4,21.5)
Previous day's open int. 24,223 (23,043)

**CURRENCY FUTURES** 

NAM-STERLING So per £

GKD-\$ (FOREIGH EXCHANGE)

LIFFE-STERLING 125,000 S per E

Close High Low 14335 1A190 1A135 13955 -- --13790 -- --volume 403 (2)

4.45-4.60 72-7%

Soot 1-mile 3-mile 6-mile 12-mile 1.4215 1.4160 1.4037 1.3866 1.3573

#### FOREIGN EXCHANGES

nes Friday October 16;

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# Sterling up but below best

43,1939 7,34997 2,08141 6,81682 2,35181 0,765339 1441,30

POUND SPOT-FORWARD AGAINST THE POUND

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

†UK and helped are quoted in US currency. Forward premisers and discourts apply to the US dollar and not to the individual currency. Bolgian cate is for convertible francs. Figureial franc. 41.95-42.05,

102-102 51-52 51-53 51-54 51-54 31-54 41-42 10-104 71-72 41-42 101-114 51-51

Lang-term Eurodotters: Two years 6½-6% per cent; since years 6½-7½ per cent; four years 7½-7½ per cent; five years 7½-7½ per cent; someont. Short-term rates are call for US Dollars and Japanese Yea; others, two days' notice.

E S DAN YEN F.Fr. S.Fr. H.Fl. Lien CS B.Fr.

1 1.422 2.850 220.3 9.323 2.318 3.218 1970 1.971 59.15 0.703 1 2.006 354.9 6.558 1.630 2.264 1386 1.387 46.60

0.442 0.886 68.45 2.897 0.720 1 612.5 0.613 0.722 1.447 111.8 4.732 1.176 1.633 1000 1.001

MONEY RATES **NEW YORK** 

DN 0.351 0.499 1 77.28 3.271 0.813 1.129 691.2 0.592 20.75 YEN 4.540 6.454 12.94 1000 42.33 10.52 14.61 6944 8.949 266.6

1.525 3.057 236.3 10 2.426 3.451 2113 0.613 1.230 95.04 4.023 0.720 1.388 850.1

C \$ 0.507 0.721 1.446 111.7 4.750 1.176 1.632 999.5 1 30.01 B Fr. 1.671 2.403 4.818 372.4 15.76 3.918 5.440 3331 3.332 100

Yen per 1,000: Fresch fr per 10: Lira per 1,000: Belg fr per 100.

1015-11 & St. 51 & St. 52 & St. 62 & St

11-114 St-54 St-61 St-54 31:44 42-44 81-84 104-104 74-72 74-71 104-114 St-54

**EURO-CURRENCY INTEREST RATES** 

994 54-54 882 54-52 17-15 82-86 92-104 64-7 7-72 412-43 94-104 57-6

EXCHANGE CROSS RATES

F Fr. 1.073 S Fr. 0.431

Absence of any fresh economic data to alter the depressing planting production of the Exchequer. The pound's this was down from a high of 57.2 reached a special to a figures. However, there was a govern reluctance to mount a great content of the campaign to push the dollar significantly lower because of the central this was down from a high of 57.2 reached at a con and at the same time above a low of 67.2 reached at 2 pm. Trading conditions during the morning were particularly difficult for although there was little sign of either central bank intervention or any change in market sentiment, dealers were in the bounded of the Chamelior's speech on the outside chance that base rates would be raised or an early entry into the ERS exchange rate index rose in the counted or the counted chance that base rates would be raised or an early entry into the ERS exchange rate index rose in the counted chance that base rates would be raised or the counted chance that base rates would be raised or the counted chance of corrective action by the suthorities laded so stern by the market's generally bearish feel about the dollar remained in the other by the market's generally bearish feel about the dollar the lower, and the comments concerning the pound finished at DM 225 from DM 2250.5 compared with Y250.

Elsewbere it finished at SP 1.23 and From DM 2250.5 or compared with Y250.

The Dollar is not be the pound of the Chancellor's product of the Ch

\$1,4200. The dollar was slightly firmer overall but was again confined to a narrow range. Dealers remained bearish about the dollar in the

1,4215-1,4225 0,48-0,46 pm 1,52-1,48 pm 5,85-5,75 pm 1.4210-1.4220 0.56-0.54 pm 1.78-1.76 pm 6.45-6.35 pm STERLING INDEX

Latest Previous 67.3 67.5 67.5 67.8 67.8 67.6 67.2 67.3 67.5

**CURRENCY RATES** | Correct | Corr Sterling 76
U.S. Dollar 6
Canadian 5 8.60
Austrian 5ch 4
Belgian Franc 8
Danish Kroser 7
Beutsche Marik 32
French Franc 95
Halin Cidler 95
Halin Lira 12
Japanense Van 12
Japanense Van 13
Swellich Kroser 8
Spanish Pesetin 58
Swellich Kroser 46
Greek Drack 2012
Irish Pesetin 2012

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\* C\$/SDR .rate for Oct. 8; .1.68336 ... (1) SDR rate for Oct. 8.

CURRENCY MOVEMENTS. 67.5 109.6 76.9 1397.4 89.9 141.8 169.6 70.5 48.0 215.1

Morgan Guaranty changes: average 1980-1982-100. Bank of England Index (Base average 1976-100).

OTHER CURRENCIES Oct. 9 

**MONEY MARKETS** London still looks for guidance INTEREST RATES rose on the London money market yesterday. Rates were firm ahead of the speech by Mr Nigel Lawson, Chancellor of the Exchequer, at the Conservative Party conference.

Before lunch the Bank of England hought 69m local authority.

الوهائية تورو مرافقة Conservative Party conference, and dealers expressed disappointment that he deferred comment on sterling and interest rates until the Chancellor's annual speech in the City, at the Lord Mayor's banquet later this month.

This left the market confused, and looking for guidance. Threemonth interbapk rose to 10½-11½.

Before lunch the Bank of England bought 29m local authority bills in bland 2 at 9½ per cent; £10m Treasury bills in band 3 at 94 per cent; £18m local authority bills in band 4 at 9½ per cent; and £131m bank bills in band 4 at 9½-9½ per cent.

Bills maturing in official bands

Park Street

Bills maturing in official hands,

UK clearing bank base lending rate 10 per cent since May 22

per cent from 1013-1013 per cent. Market nervousness before the Chancellor's speech was illustrated by the spread of rates at the Bank of England's money market intervention, with some discount houses keen to sell bills to the authorities at a rate % per cent above the established official levels. Dealers commented that although the authorities accepted bills at higher levels it did not indicate an early rise in bank base rates would be acceptable.

The Bank of England initially forecast a money market shortage

### FINANCIAL FUTURES

### Sterling contracts firm

were unconvinced about the shift before the Conservative Party in sentiment. One dealer commented that "No one linew what on earth was going on." Long-term gilt futures opened weak at 110-13 for December delivery, but this Lawson's failure to provide guidturned out to be the day's low, and buyers poured into the market at the future of sterling or buyers poured into the market at the direction of interest rates—this level. Merrill Lynch was reported to be a seller, but it was ment until his speech at the Mansaid that the US securities house was keeping a fairly low profile, and was finding plenty of buyers. further buying was seen. Dealers The price moved up as sterling suggested the renewed demand improved on the foreign was probably the result of sterling or probably the result of sterling in sterling in the price down to 110-20, before and was finding plenty of buyers. Further buying was seen. Dealers the price moved up as sterling was probably the result of sterling's recovery, but said that much central banks to support the rise to around 113 were based on

STERLING INTEREST rate conpound as well as the dollar. These
tracts rose on the London rumours belied lift the December
International Pinancial Futures price to a peak of 111-13, ahead of
Exchange yesterday, but trading the speech by Mr Nigel Lawson,
was nervous and many dealers Chancellor of the Exchequer,
were unconvinced about the shift before the Conservative Party

hopes that the Bank of Bugland could avoid a rise in bank base rates, and this view was reflected by short term rates, although longer term rates continued to point towards a possible rise of up to 2 per cent in base rates. December long gilts closed at 111-11 compared with 110-01 on Wednesday.

December three-month sterling deposit futures, also opened weak at 88.76, and quickly touched a low of 88.75. But in spite of a firming of cash rates in the money market the contract was bought as the pound improved on the foreign exchanges. The contract rose to a high of 89.08 ahead of Mr Lawson's speech, before falling back to 88.85 on disappointment at the lack of information, and closing at 88.95, compared with 88.88 perviously.

Strike Calls-Last
Prize Oct. Nov. Dec. Nav. Oct.
130 — 11.95 — —
1.35 6.85 — 16.95 7.35 —
1.40 2.00 2.60 3.10 14.25 —
1.45 — 0.60 1.20 2.05 2.60
1.50 — 0.10 0.25 1.05 7.65
1.55 — 0.05 0.40 12.40
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#### **Mezzanine Capital Corporation** Limited

Notice to the holders of the fully paid Bearer Deposi Receipts ("BDRs") evidencing Participating Redeem Preference States of US 1 cent each ("Sheree") of Mezzar Capital Corporation Limited (the "Company")

Notice of Dividend and Capital Repayment

NOTICE IS HEREBY GIVEN to the holders of the BORs that the Corporation has declared a final dividend for the financial year ended that May, 1986 of US\$0.4117 per share. The BORs are denominated to multiples of units ("Units"). Each Unit currently comprises 89 Shares. The dividend is, therefore, equivalent to US\$36.85 per Unit.

The chident is, therefore, equivalent to USS36.85 per Unit.

The Corporation has also given notice that it intends to redeem an aggregate of 267,000 Shares at a price of USS36.85 per Unit.

The Corporation has also given notice that it intends to redeem an aggregate of 267,000 Shares at a price of USS31.03 per Unit.

In secondance with Condition 8(3) of the conditions endorsed on the BDRs the number of Shares comprising a Unit will, following the redemption, be adjusted from 89 to 86. The number of units evidenced by each BDR will remain unchanged.

Payment of this dividend and of the capital repayment will be made, subject to recept thereof by Manufacturers Hanover Bank (Guernsey) Limited ("the Depositary"), against surrender of Income Coupon No. 5 (INC No. 5) and Redemption Coupon No. 5 (RED No. 5) respectively, at the specified office of the Depositary or of any of the Paying Agents (set out on the reverse of the BDRs and at the foot of this Notice), at any time on or after 10th October, 1986.

Payment will, in each case, be made, subject to any takes ancitor regulations applicable thereto, by dollar chaque drawn upon, or at the option of the holder of the relevant Coupon, by transfer to a dollar account maintained by the payes with, a Bank in New York City.

Copies of the Corporation's Annual Report may also be obtained from the Depositary and Paying Agents.

Depositary and Principal Paying Agent Manufacturers Hanover Bank (Guernsey) Limited, Manufacturers Hanover House, Le Truchot, St. Peter Port, Guernecy, Channel Islands

Paying Agents Manufacturers Hanover Rust Company, Bocienheimer Landstresse 51-53, D 8000 Frankfut!-am-Main 1, West German

Manufacturers Hanover Trust Company, Shall Tower, 33/34th Storey, 50 Raffies Place, Singapore 0104

Manufacturers Hanover Trust Company, 7 Princes Street, London EC2P 2LR Manufacturers Hanover Bank Luxembourg S.A., 39 Boulevard Prince Henn, Luxembourg, Grand Duchy of Luxembourg

Manufacturers Hanover Bust Company, Edinburgh Tower, 43rd Floot, 15 Oueens Road, Central, Hong Kong Manufacturers Hanover Trust Company,

Morgan Guaranty Trust Company of New York, 14 Place Vendôme, 75001 Pans, France

St. Peter Port, Guernesy Dated 10th October, 1986

by: Renulacturers Henove Bank (Guerneey) Limite Depositor

NOTICE TO HOLDERS OF

#### **New Jersey National Corporation**

81/A Convertible Subordinated Debentures due 2010

81% Convertible Subordinated Debentures due 2010

NOTICE IS HEREBY GIVEN pursuant to Section 11 6 of the Indenture dated as of December 15, 1985, between New Jersey National Corporation ("Company") and The Chase Manhattan Bank, N.A., as Trustee, of the date of the merger ("Merger") of a newly-formed, wholly-owned subsidiary of CoreStates Financial Corp ("ConsStates"), a Pannisylvania bank holders groupsing, with and into the Company, with and into the Company, as a result of which the Company will be the surviving corporation and a wholly-owned subsidiary of CoreStates.

The Merger will be made effective by the filang of a cardificate of merger with the Secretary of State of the State of New Jersey when conditions in the Merger have been made or suited sand the closely of the transactions contemplissed by the Plan and Agreement of Reorganization between the Company and CoreStates has cocurred. The effective date will be the close of bisliness on the date of such filing or as specified thenest. The Company espects the Merger to become effective on or about October 31, 1985, and that holders of record occurred state of common stock on or about the same date (at the conversion ratio described in the Company's August 25, 1985 Proxy Statement) for shares of common stock on or about the same states of the conversion ratio described in the Company's August 25, 1985 Proxy Statement) for shares of common stock to the merger.

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VALUE OF DOLLAR

320.00 639.50 13.95 20.44 1.9912 199.60 146.23 1.00 3.641 6.3595 10.71 64.5735

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### **WORLD VALUE OF THE DOLLAR** BANK OF AMERICA GLOBAL TRADING ECONOMICS DEPT., LONDON

The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, October 8, 1986. The exchange rates listed are middle rates between buying and selling rates as quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one U.S. dollar except in certain specified areas. All rates quoted are indicative. They are not based on, and are not intended to be used as a basis for, particular transactions.

Bank of America HT & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America HT & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America HT & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America HT & SA does not undertake to trade in all listed foreign currencies.

Bank of America Global Trading, London, New York, Tokyo, San Francisco, Los Angeles, Toronto. 24-hours a day trading capability.

	ALIES, 02-001 4000			
COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CU
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Antight	E. Caribbean S	2.70	I	/ Quetta
Argentina	Austral (2)	1.065	Gracemala	Quetza
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Australia	- Dollar	1.5736	Guinea Republic	∫Franc
Amtria	Schilling	14.068	GRIBES LICHBOAR	\Franc
Azores	Portuguese Escudo	146.23	Guyana	Dollar
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Barbados		20113	Hongary	Foriat.
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	Franc (f)	41.93	India	Rupet
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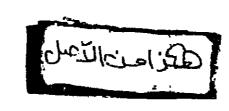
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4.25-4.35 77<sub>1</sub> 7-11<sub>1</sub> 54-52 4.46875 104-111<sub>4</sub> 4.80 111<sub>2</sub>-111<sub>4</sub> 4.45-4.60 71/4-72 - 35/4 - 54-59 - 4.84375 - 4.84375 - 109-1114 - 7-2-1 124-134 129-1352 59 IIII FT LONDON INTERBANK FIXING OLOG a.m. Oct. 9) 3 months U.S. dollars bid 5 % Offer 5 % bid 54 | Offer 574 The figling rates are the arithmetic means, rounded to the meanest one-sixtaemin of the bid and officeed rates for \$10m quoted by the market to line reference banks at 11,00 a.m. each working day. The banks are Mathanal Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Parts and Morgan Goaranty Trust. LONDON MONEY RATES Month | 10%-10% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | 1061-11% | Treasury Bills (sell); one-mouth 10% per cent; three-mouths 10% per cent; Balls (sell); one-mouth 10% per cent; three mouths 10% per cent; Treasury Bills; Average tender cate at discusse—ECED Fixed Finance Scheme IV reference date September 3 to October 7 (inclusive); 10,335 per sent. Local Authority and Finance Hoties seven days notice, others seven days in the seven days notice, others seven days in the finance Houses Balls Rate 10 per cent from October 1, 1906; Bart Deposit Rates for sums at seven days notice 4,35-4,375 per sent. Certificance of Tax Deposit (Series 6); Deposit E100,000 and one tend days notice 4,35-4,375 per sent. Certificance of Tax Deposit (Series 6); Deposit E100,000 and one tend of the mouths 10% per cent; sum-note of the sent cent, summits 10% per cent; pane-12 months 10% per cent; Unider £100,000 9½ per cent from September 23. Deposits held under Series 5 10% per cent. Deposits withdrawn for cash 5½ per cent.

n.a. Not available. (m) Market rate \*U.S. dollars per National Correscy unit. (a) Freemarket tentral bank. (o) Official rate. (b) Financial rate. (c) Financial rate. (d) Freemarket. (e) Controlled. (f) Financial rate. (g) Perferential value. (h) Non essential imports. (i) Financial powers rate. (p) Public Transaction Rate (k) Approximate products. (ii) Promity Rate. (n) Essential imports. (ii) Financial rate (p) Public Transaction Rate (k) Approximate (p) Public Transaction Rate (k) Approximate (p) Public Transaction Rate (p) Pu

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R Friday October Financial Times Friday October 10 1986 243 | 5 | 1015c | 12 | 19 | 879 | -21 | 2016c | -1 | 5 | 1015c | 13 | 26 | 1015c | 3 | 26 | 1015c | 3 | 26 | 1015c | 3 | 2 | 1015c | 3 | 2 | 1015c | 3 | 2 | 1015c | 3 | 1015c Pintimum 153-2 (983mi 1.5 4.7 58mi 4.8 (985mi 1.1 3.4 153-2 (2006 5.1 3.4 153-2 (2006 5.1 3.3 153 -5 (2006 6.5 3.7 153 -10 (2056 1.5 3.4 210 155 Falon 250: 266 9 12.5 17 10 Wayne Co. 251 15 -1 456 13.6 16.2 18 10 Zan Cp. SENJ 24 257 257 256 13.6 16.2 Library States of Secretary Colleges and next dividends are in pance and decombandous are 250. Estimated precircularities casis and overs are based on history mental reports and accounts and univers possible, are weakned on history party figures. PSS are calculated on "me" distribution busis, contings per share breign conspaced on profest after season and merities ACT where speakes being conspaced on profest after season and merities ACT where speakes being conspaced on profest after season and merities ACT where speakes being conspaced on profest after season and merities ACT of the company of the control of the "Recent Issues" and "Rights" Page 43
(International Edition Page 33)

This savice is available to every Company dealt in an Stock Exchanges throughout the United Kingdom for a fee of £875 per imasm for each security.

\*First Declara Last Account Dealings Gons Dealings Day Sept 29 Oct 9 Oct 10 Oct 20 Oct 11 Oct 23 Oct 24 Nov 3 Oct 27 Nov 6 Nov 7 Nov 17 acquisition of Continental Bank of time" dealings may take place from two business days cartler. Is financial markets Canada, recovered 10 at 422p, after 424p, while Barclays closed turned sharply higher yesterday, when optimism regarding the meeting of OPEC ministers outwelched any disappointment at improved 7 and 6 respectively, in weighed any disappointment at the absence of any reference sympathy. Elsewhere, Standard Chartered, after Wednesday's teaeither to sterling or domestic interest rates from the speech by time raid when Robert Holmes à the Chancellor of the Exchequer to the Conservative Party Conferior to the C

Buoved by an improvement in the pound, which would benefit quickly if OPEC succeeds in holquickly if OPEC succeeds in holding oil prices firm, Government bonds gained as much as 142 gain of 50 at 749p. Among Hire points. Some near-dated issues softened however moderates of the British and Communication. softened, however, reflecting a three month interbank rate of 11 per cent. The Financial Times Government Securities index edged up by 0.72 to 83.21. The stock market advanced

sharply, although turnover remained unexciting and traders were hard put to explain some of the price movements. The FT-SE 100 Index jumped 20.8 to 1608.6, and the FT Ordinary Share index by 20.0 to 1268.1.

oil stocks again provided the lead for the market. BP and Britoil both performed well, with shortige of stock beginning to show itself. Shell shares narrowed the discount at which they have been beginning to show the shown against Beaut Dutch stock. trading against Royal Dutch stock in Amsterdam. But oil stocks closed below their best levels, and proved unable to break out of the trading range of the past wey

The same applied to the other international stocks which did, however, outperform the rest of the market. Saatchi and Saatchi the market. Saatchi and Saatchi continued their recovery from the selling bout that hit them a fortnight ago.British Aerospace and Hawker attracted good support. The domestic banking stocks were in good form. Firmness in this sector augurs well for today's public leaves of Twetter Series.

public launch of Trustee Savings Bank (TSB). Dealers will be allowed into the Stock Exchange 10 minutes early this morning, to brace themselves for what is certain to be a frenzied opening in

With the issue largely in the hands of the smaller private investor, the institutions may have to bid hard for stocks in the marketplace. Seventeen trading firms are expected to make markets in TSB stock today.

Elsewhere, takeover issues con-tinued to attract the speculators. Standard Chartered surged ahead as it was confirmed that Mr Holmes à Court's Bell Resources has increased its stake. Consgeld was another to foreg ahead once

#### Clearers revive Forecasts that TSB shares could

open at a 40p-plus premium today—Cleveland Securities were quoting 91p bid and 96p offer in the grey market late yesterday— induced revived demand for the induced revived demand for the major clearing banks. NatWest led the way with a rise of 13 at 522p and Midland added 10 at 547p.

Lioyds, unsettled of late by the

# Steadier pound backs widespread improvement in

# bonds and international stocks

	Oct.	Oct.	Del.	Sct.	DCL.	1986 S		Since Co	mpilation	
	g	8_	7	. 6	3	390	High	Low	High	Low
Government Secs	85-21	82,49	82.98	82.74	82.75	84.10	94,52	80.39 (20-1)	127.A (971/35)	49.18
Fixed Interest	89.70	89.56	89.69	90.00	189.98	90.06	97.58 (7/7)	86.55 (23:1)	105,4 (28:11:47)	50.53
Ordinary 🛡	1,268.1	1,248.1	1,257.3	1,251.2	1,234.0	1,017.8	1,425.9	1,094.3	1,425.9	49.4 (25.640)
Gold Mines	332.1	333.5	329.4	316.2	328.6	290.2	- 357.8 (22.9)	185.7 (18/7)	734.7	43.5
Ord. Div, Yield	4.39	4.45	4.42	4.44	4.49	4.67	S.E. ACTIVITY			
Earnings Ykl.%(fell),	10.07	16.23	10.14	10.18	10.30	11.44	- In	lces	Oct. 8	0ct 7
P/E Ratio (net) (*)	12.18	11.99	12.09	12.04	11.91	10.82	Gilt Edged	Bargains	119.8	1131
Total Bargains (Est)	22,470	22,648	21,982	20,940	22,126	21,837	Equity Barg	airs	. 127.6	113.1
Equity Turnover &m	· _	532.27	469.39	487.86	445.02	467.02	Equity Values 5-Day Aver	e	.i 1075.8	948.8
Equity Bargalos	_	19,700	17,218	18,004	17,308	21,202	Gilt Edged	Bargeons		125.2
Shares Traded (ml),		236.5	214.2	242.2	212.7	246.3		adns e		115.3 1007.7
	10 a.m. 1258.0		4.3	Noon 1267.0		p.m. 268.3	2 p.m.		p.m. 268.6	4 p.m

Leading Buildings reflected the and dials automatically caught firmer trend. Blue Circle rose 8 to the imagination and shares of BT 561p following an analysts' meeting in the US, but Bedland, awaithigher on balance at 190p. Cable and Wireless, still reflecting its participation in a consortium cur-BPB Industries firmed 5 to 456p.
Brick concern lbstock Johnsen
found support following Press
speculation about a possible bid
from Steetley and gained 10 to rently examining the feasibility of establishing an alternative international telecommunication system for Japan, advanced 11 more for a rise of 35 so far on the 182p. Tilbury Group were marked up to 170p before closing 11 higher on balance at 166p amid vague rumours of a bid from Raine Industries. Ruberoid added 3 to week to 322p. Racal found renewed support at 156p. up 8. renewed support at 156p, up 8, while STC, recently favoured on takeover hopes, received an additional boost by news of an order from BT and firmed 4 more to 158p. BICC gained 5 at 250p and GEC put on 4 at 174p. Elsewhere, D. J. Security Alarms rose 7 to 111p, after 120p, on revived bid speculation. Recovery hopes in the wake of the disappointing interim figures helped Telephone industries. Ruberoid added 3 to 291p in reply to the higher interim pro@ts, while Attwoods continued to respond to the preliminary trading statement and firmed 4 more to 215p. Light support left Jehn Laing 5 to 348p and Taylor Woodrow 8 to 281p.

interim figures helped Telephone
Rentals retrieve 13, at 186p.
Engineers contributed to the
buoyant trend. Hawker rebounded Early interest among retailers centred on Mr Phillip Birch's Ward White which dipped to 320p 12 to 445p; the interim results are scheduled for October 22. Delta advanced 8 to 170p to the accompaniment of takeover chatter. Babcock International moved up a few pence more at 175p, Carelo put on 10 at 470p and Simon added 7 at 232p.

later thoughts suggested LCP as a more likely target. The latter Cadbury Schweppes attracted strong support on a combination of US bid hopes and vague talk of a possible merger with United Biscuits, to close 7 higher at 185p: UB touched 235p rings to close 7 a pet firmed a few pence to 137p. Austin Reed announced increased interim profits and dividend and interim profits and dividend and hardened 4 to 150p, while buyers also returned for Lee Cooper which improved 9 to 240p ahead of next Friday's half-timer. Alexon, scheduled to reveal first-half figures next month, responded to fresh speculative demand and put on 9 to 198p.

The proposed launch by British Telecom of a sophisticated new formulation of the specific of the company in about 3 month's time. Hillsdown Holdings hardened a few pence to 291p and Northern Foods continued to trade firmly in the wake of an analysis.

Although still sensitive to the possibility of dearer money. Takeover speculation continued to boost Grand Metropolitan which moved up to 455p before closing 7 higher at 450p. Ladbroke, however,

drifted off to close 5 cheaper at 346p.
Pilkington fared the best among the firm miscellaneous industrial leaders, rising 14 to 460p on institutional support and rumours of a broker's upgraded profits forecast. Unilever, after Wood Mackenzie's profits upgrading. Mackenzie's profits upgrading stance and urge workers are specified and stance and urge workers are specified and stance and urge workers are specified as anctions which have halted car pence dearer at 947p; the latter's lier in the week the latter group interim results are scheduled for next week. Press comment on the supplier unless the dispute was recent Airbus Industrie/Northrecent Airbus Industrie/North-west Airlines airbus deal induced west Airlines airbus deal induced renewed demand for Britsh Aeruspace which closed 12 higher at 480p. Elsewhere, Hestair reflected rumours of a possible bid from Blue Arrow and closed 10 higher at 171p. Blue Arrow, meanwhile, fell 7 to 371p following news of the rights issue called to help finance the acquisition of Temporaries a

up 8 to 353p and Thames TV 7 to 270p. Yorkshire were a couple of pence better at 146p Campari added a penny to 57p, after 60p, as the company reported substan-tially reduced losses. Lucas Industries, after a pro-

longed lean spell, rallied well on a combination of bear-covering and genuine investment support to close 25 higher at 508p. The upturn was sparked off by the surprise decision by shop stewards at Lucas Electrical to reverse their stance and urge workers to lift the sanctions which have halted car production at Austin Rover. Earences encouraged light demand for Jaguar. 2 up at 538p, while revived buying some for the Account starting on Monday, took British Car Auction 6 higher to 142p. News of the sale of a 2½-acre site at Cheadle for £0.75m lifted H.

and J. Quick 4 to 96p.

McCorquodale holders waiting rights Issue called to help finance the acquisition of Temporaries, a Washington based US company for £22m. Speculative buying lifted Dwek 7 to £25p and Parkfield party had been terminated. This 8 to £173p, while Cannon Street Investments improved 5 at £155p. Wedgwood, up \$145\$ the previous day following the agreed bid from Waterful Class touched \$755 in the final offer from Norton harply higher profits and waterful Class touched \$755 in the final offer from Norton day following the agreed bid from the final offer profits and divided formation for the final offer from Norton day following the agreed bid from the final offer from Norton day following the agreed bid from the final offer from the support for the Television issues moved ahead strongly owing to a squeeze on bear positions. TV-am were a very strong market and rose 17 to 193p ahead of next Tuesday's annual results, while Central TV moved

182p after encouraging first-half results the consideration for the IOR shares will be the issue of approximately 40m new NSG interim figures late last month, attracted small support and rose results, while Central TV moved

12 to 448p, but Advertising Agenfoldiowing good support, ended 9

**LONDON TRADED OPTIONS** 

response to comment on the sec-tor. Szatchi and Statchi gained 10 more to 630p and beleaugered

cies made only a half-hearted

The Property majors, firm on Wednesday following a favourable Press article, generally settled a few pence easier in the absence of further buying interest. MEPC softened 3 to 320p. while Hammerson A slipped 5 to 400p. Land Securities, however, were steady at 313p. Brixton Estate attracted fresh support on suggestions of a merger with Arlington Securities and gained 7

to 176p a two-day rise of 16.

Arlington, which rose 13 on
Wednesday, held at 188p.

Speculative movements in the Speculative movements in the Shipping sector included Milford Docks, which raced up 9 in a thin market to close at 61p, after 65p, and Common Bros, 1½ harder at 16½p on light demand.

Textiles were one of the more active sectors and Courtaulds climbed 7 further to 284p, while the Allied Texts 20 to 280p, and Leider and Courtaulds climbed 7 further to 284p, while

Allied rose 20 to 280p and Leeds Financial Trusts were strewn

with features, Mercantile House rising 8 to 267p and MAI a like rising 8 to 267p and MAI a like amount to 365p. The possibility of new developments shortly aided Exco. 5 higher at 243p, while London Merchant Securities gained 4 to 65p as a market maker gave up trading in the stock, reducing the number to two. Against the trend. Antofagasta slipped 7 to 130p.

#### Oils good

Increasing optimism about a successful outcome to the OPEC meeting currently underway in Geneva saw oil shares forge ahead before late profit-taking left prices below the best. Nevertheprices below the best. Nevertheless, Shell still showed a gain of 15 at 938p. while British Petroleum settled 5 higher at 696p, after 705p. Britoil were again in demand and touched 146p prior to closing a net 7 up at 140p. Enterprise were finally 5 dearer at 149p and Ultramar 9 to the good at 170p. Takeover favourite IC Gas advanced to 508p before closing 12 higher at 508p, while British Borneo came to life with a flourish and jumped 27 to 413p. Elsewhere, Silkolene Labricants, which fell 11 Silkolene Labricants, which fell 11 on Wednesday following poor half-year results, railied strongly to close 18 higher at 141p. Petre-con shed 3 to 57p on the proposed Wedgwoon, up day following the agreed bid from Waterford Glass, touched 575p in the early trade amid vague year but the price still fell 7 to means were temporarily susrumours of a counter bid from Ward White before reacting to 525p on profit-taking and closing a volatile session, 32 lower on halance at 536p.

Sharply nights for the current dividend forecast for the current year but the price still fell 7 to means were temporarily suspended at 23p at the company's request; the directors have agreed to acquire a 43 per cent stake in while BPCC remained at 260p. USM-listed Musterlin improved to like in the local state of the local sta

on 2 to 83p which gave rise to thoughts that the poor interim

profits announced yest have been discounted. esterday must Plantations provided highlights, Grand Central, 83p, Censolidated, 76p, and Harrisons Malaysian, 95p,

all gaining around 4. London-domiciled Financials Charles Barker managed a rally of returned to centre-stage among otherwise subdued mining mar-The Property majors, firm on kets. Both Consolidated Gold Fields and Rio Tinto-Zinc made further substantial progress reflecting revived takeover speculation which was again fuel-led by persistent traded option business. Consgold attained a new peak of 662p—a gain of 25 on the session and 71 so far this week— although dealers continued to

> intends to increase his 28 per cent stake,
> The forthcoming closure of the The forthcoming closure of the Cape for loday's Kruger Day national holiday again precluded domestic and international interest in South African Golds. Prices drifted gently lower in extremely thin trading, and although a slightly firmer bias was discernable from New York later in the day, heavyweights still displayed modest losses. The FT Gold Mines index eased 1.4 to 332.1.

express scepticism over recent talk that Mr Harry Oppenheimer

Leading Australian resource stocks encountered scattered pro-fit-taking in overnight Sydney and

Golds continued to display note Golds continued to display notes worthy gains. Central Norseman featured with a rise of 25 to 768p, while Posciden rallied 7 to 213p. Australian Conselidated Minerals were marked 11 higher to 212p

Traded Options
Lively conditions prevailed in
Traded Options with dealers
reporting often sizable interest
throughout the list. Total contracts struck amounted to 30,153—
the highest since the all-lime nealthe highest since the all-time peak was established on September 12. Current high-fliers Grand Metropolitan, Consolidated Gold Fields and BTZ all figured prominently. Interest also revived for Lourbe and BT which attracted 2,552 and 2,467 calls respectively. The FT-SE 100 index attracted 1,520 calls and 1,179 puts. Dealers expect volume records to be broken today as traded options in TSB are introduced on the January-April-July-October cycle.

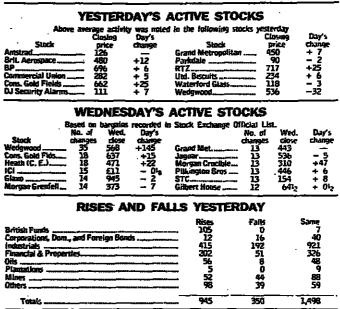
#### Traditional Options

- First dealings
   Oct 6 Oct 28 Nov 3
- Last dealings Oct 17 Oct 31 Nov 14
- Last declaration Jan 8 Jan 22 Feb 5
  • For Settlement

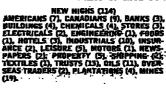
Jan 19 Feb 2 Feb 16

For rate indications see end of Unit Trust Service

Declaration day saw call options struck in Bestwood, Sanoptions struck in bestwood, Sandell Perkins, Portman Mining, Kia Ora, United Goldfields, Charterhall, William Boulton, G. M. Firth, Ashton Mining, Ashley Industrial Trust, Guinness Peal, Mitchell Cotts, Standard Charting Melbourne, while investors there diverted their attentions to industrial counters. London tended to follow suit, but selected were reported. tered, Hanson Trust and Atlantic Computers. No puts or doubles



#### **NEW HIGHS AND LOWS FOR 1986**



LOWS FOR 1580

NEW LUWS (15)

INTERNATIONAL BANK & G'SEAS GOVT.

STLG. ISSUES (1) Malaysa 104gc Ln 2009,
SHEMICALS (2) Morcen, STURES (1) Gec
(Cecil, ELECTRICALS (2), Micro Scape. United
Learing, Englineering (2) Renald, Tace
NEWSPAPERS (1), Euraineer, PAPER (1)

Historype Composition, PROPERTY (1), Clayton

Warmers, SHIPPIRG (2), British and Common

watch, Lyle Shipping Prif Ord, TRUSTS (

OILS (2) ERIC, Petrocoa.

#### FT-ACTUARIES INDICES These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries **EQUITY GROUPS** Tires Oct 7 Mon Oct 6 Thursday October 9 1986 & SUB-SECTIONS Est. Gross Est. | Earnings Div. P/E xd ad).

over 10 per cent, encountered a

of the British and Commonwealth Group, jumped 60 to 375p after

speculative demand in a thin

Lloyds Broker C. E. Heath advanced 19 more making a two-day

jump of 41 at 490p as the market

awaited the outcome of the mer-

ger discussions currently taking

subsidiary of Hambros. Others in the sector made good progress on currency considerations. Willis

Faber rose 17 to 489p and Stewart Wrightson gained 15 at 489p. Minet

added 14 at 252p and Hogg Rebinson appreciated 9 at 346p. Royals rose 13 to 792p among firm Compo-

ing news of the US presentation, were only a penny dearer at 380p.

Ward White volatile

before settling 8 lower on balance

at 326p amid strong rumours that

the company was again about to embark on the acquisition trail; Wedgwood was believed to have

come under consideration, but

	stocks per section	Index No.	Day's Change %	Yield% (Max.)	Yield% (ACTat 29%)	Ratio (Net)	1986 to date	index No.	Index No.	index No.	Index No.
1	CAPITAL GOODS (211)	659.81	+1.2	9.27	3.86	13,70	13.91	652.08	653.84	656.91	528.30
2	Building Materials (27)	753.59	+0.9	9.63	3.89	13.10	16.34	747.10	748.56	742.93	562.94
3	Contracting, Construction (30)	1134.72	+0.7	7.87	4.10	17.40	26,43	1126.34	1133.33	1124,80	883.79
4	Electricals (12)	1717.48	+0.9	8.44	4.87	15.37	40.67	1782.56	1692.09	1691.06	1494.44
5	Electronics (38)	1451.99	+19	9.75	2.80	13.65			1424.23		
6	Mechanical Engineering (60)	363.59	+14	10.88	4.53	11.73	9.42				
8	Metals and Metal Forming (7)	325.69	+0.1	9.90	4.30	12.70	7.17	325.41	326.38	327.08	209,29
ğ	Motors (16)	270.94	+14	9.68	3.75	12.01	5.51			269.82	180.85
10	Other Industrial Materials (21)	1229.35	+0.7	7.36	4.36	16.12			1224,89		981.53
21	CONSUMER GROUP (185)	911.37	+8.5	8.08	3.36	15.57	16.00			906.68	700.19
22	Brewers and Distillers (22)	919.10	+0.6	9.55	3.49	12.87	14.91			905.60	738.83
25	Food Manufacturing (24)	697.01	+1.1	9.68	3.92	13.45	14.13	689.59	691.11	681.76	500.31
26	Food Retalling (16)	1886.24	+0.8	6.19	2.74	22.47	29.71	1871.29	1902.83	1881.08	1655.67
27	Health and Household Products (10)	1505.31	+0.4	5.66	2.32	20.89	12.84	1499.11	1506.06	1509.53	1059.58
29	Leisure (27)	904.20	+0.2	8.24	4.49	16.09	24.68	902.49	905.15	901.80	685.39
32	Publishing & Printing (15)	2525.83	_	7.30	4.36	17.76	55.62	2526.53	2541.08		1869.66
33	Packaging and Paper (14)	452.92	+0.4	7.42	3.63	17.51	10.04	450.97	452.31	449.74	360.72
34	Stores (38)	828.51	+0.2	7.07	333	19.17	11.76	826.97	837.92	833.44	722.57
35	Textifes (17)	522.07	+1.5	9.79	3.78	11.52	9.64	514,20	518.71	518.30	332.79
36	Tobaccos (2)	125L75	+0.4	13.21	4.13	8.32	36.99	1246.46	1260.09	1231.60	746.52
41	OTHER GROUPS (87)	769.76	+2.0	8.80	4.16	14.63	17.14	754.49	755.00	746.96	686.72
42	Chemicals (20)	989.67	+1.2	8.88	4.37	13.69	28.66	977.55	986.69	979.73	662.99
44	Office Equipment (4)	244.39	+1.9	7.61	4.35	15.90	7.11	239.90	236.26	236.71	294,80
45	Shipping and Transport (13)	1428.71	+0.4	8.46	4.58	14.94	41.58	1423.42	1433.25	1430.12	
47	Telephone Networks (2)	768.46	+4.2	11.16	4,78	12.25	16.67			721.17	889.13
48	Miscellaneous (48)	1061.79	+0.9	6.49	3,22	19.33	16.48	1052.61	1048.40	1041.37	840.49,
49	INDUSTRIAL GROUP(483)	817.91	+1.0	8.54	3.67	14,84	15.99	809.49	813.33	807.26	658.69.
51	Oil & Gas (17)	1412 28	+14	11.57	6.34	10.65	62.40	1392.20	1386.72	1370.57	1148.91.
59	500 SHARE INDEX(500)	867.71	+1.1	8.92	4.00	14.16	19.63	858.37	861.52	854.66	700.06.
61	FINANCIAL GROUP (117)	587.65	+1.3		4.78	_	16.39	580.28	577.87	575.68	489.43
62	Banks (7)	645.07	+2.0	19.83	5.64	6.90	23,94			628.95	484.07
65	Insurance (Life) (9)	815.31			4.76	===	26.06	815.30	820.00	819.97	752.79
66	Insurance (Composite) (7)	457.79	+1.3	l —	4.74	<b>!</b> — '	10.93				357.80
67	Insurance (Brokers) (9)	1273.18	+3.5	7,72	4.07	26.93	35.33	1230.29	1211.58	1198.67	1107.27
68	Merchant Banks (12)	322.86	+1.7	_	4,44		5.37			321.75	249.51
69	Property (49)	748.86	+0.1	5.99	3.74	21.96	13.05	747.84			691.37
70	Other Figancial (24)	338.76	+0.9	9.19	4.70	13.24	8.86	335.62		335.42	285,70
71	Investment Trusts (99)	788.35	+1.0		2.88		12.83	780.33		774.64	589.99
81	Mining Finance (2)	345.06	+3.7	9.32	4.65	12.60	9.17	332.66		318.74	252.82
91	Overseas Traders (13)	685.91	+1.4	11.26	6.41	10.60	24,33	676.48	672.A7	667,62	564.41.
99	ALL-SHARE INDEX (731)	791.09	+11	_	410		18.43	782.10		777.75	638.47
		Index	Day's	Day's	Day's			<del></del>	<del></del>		<del> </del>
		No.	Change		Low	Oct B	0ct 7	Øct 6	Oct 3	0ct 2	Year ago
	FT-SE 100 SHARE INDEX 4								1560.B		1314.1
	. 1 - AS TAR RIBSON (MREA &	- 200004									
				- 1	51emm				These	Wed	Vesr

171-36 100 SHARE HUBEA 4											
FIXED INTEREST							AVERAGE GROSS REDEMPTION YIELDS	Thurs Oct 9	Wed Oct B	Year ago (approx.)	
PRICE INDICI		Day's ctrange %	Wed Oct 8	xd adj. Loday	xi adj. 1986 to date	1 2 3	British Government Low 5 years Coupons 15 years	10.21	9.69 10.36 10.37	9.80 10.06 10.07	
1 5 years. 2 5-15 ye 3 Over 15 4 Irredea	Forerament 118.4 2075	0 +0.96 9 +1.25 5 +1.03	129.64 135.52 150.70	0.10 0.29 0.12 — 0.20	9.52 10.49 10.17 8.90 10.20	5 6 7 8 9	Medium 5 years	11.10 10.61 10.26 11.18	11.23 10.76 10.39 11.34 10.98 10.49 10.12	10.67 10.39 10.04 10.75 10.17 9.71 9.71	
		0 +0.12	111.07	  -  -	2.00 2.53 2.43	12	inflat'n rate 5% 5 yrs Inflat'n rate 5% Over 5 yrs Inflat'n rate 10% 5 yrs Inflat'n rate 10% Over 5 yrs	4.59 3.75 3.28 3.60	4.67 3.76 3.35 3.60	0.0 0.0 0.0	
	es & Leans . 112.0	3 +0.03	111.99	  -	8.12 5.07	16 17	Debs & 5 years		11.56 11.52 11.48 11.35	11.06 11.10 11.10 11.86	

ng index 1591.3; 10 am 1597.9; 11 am 1606.3; Noon 1607.6; 1 pm 1611.2; 2 pm 1612.1; 3 pm 1611.8; 3.30 pm 1612.0; 4 pm 1610.8.

† Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A new list of constituents is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4P 4BY, price 15p, by post 2Bp.

i——	i————				<del></del>						<del></del>					
		CALLS		PUTS					<u> </u>	CALLS			PUTS			
Cotion	·	0cr	Jan	Apr.	Oct.	Jan	Apr.	Option Midland Bk		Nov.	Feb.	May	Nev.	Feb.	May	
Allied Lyons (*315)	300 330 360	20 21 <sub>2</sub> 1	33 16 4	43 25 12	3 18 45	9 22 50	13 27 55	(*547)	500 550 600	60 30 8	77 47 18	87 60 28	22 57	10 28 57	14 32 60	
B.P. (*703)	550 600 650 700	156 106 58 18	175 125 83 45	188 140 103 60	1 2 15	3 4 11 30	5 11 25 42	P. & O. (*503)	500 550 600	55 25 4 1	68 43 18 —	50 30	2 15 50 98	6 22 52 52	223 55	
Cons. Gold (*662)	500 550 600 650	170 117 68 33	174 130 92 53	187 150 112 77	1 2 3 17	8 12 25 35	10 24 37 45	Racal (*156)	140 160 180 200	21 8 3 11 <sub>2</sub>	30 17 10 3	36 24 14 8	11 25	7 16 28 46	10 19 30 45	
Courtaukis (*284)	200 220 240 260 260	85 65 45 25 10	36	11159	1 1 15	- - 7 14	100	RTZ (*TIT)	600 650 700 750	125 85 47 20	135 100 70	147 117 80	4 8 20 47	8 22 42 —	20 32 52	
Coun. Union	300 330 260	2 0 <sub>2</sub>	17 9	34 25 42	20	36 53	29	Vaal Reefs (=\$85)	80 80 80	261 <sub>2</sub> 171 <sub>2</sub> 10	29 21 151 <sub>2</sub> 100 <sub>3</sub>	32 <sup>1</sup> 2 27 19 <sup>1</sup> 2 12 <sup>1</sup> 2	2 5	21 <sub>2</sub> 5 81 <sub>2</sub>	21 <sub>2</sub> 61 <sub>4</sub> 9	
(*283)	290 300 390	9 21 <sub>2</sub> 1	23 14 7	31 20 11	10 21 49	13 24 49	16 27 50	Yr. 111,% 1991 (*£102)	100 102 104	23g 112 04	31 <sub>2</sub> 21 <sub>3</sub> 11 <sub>3</sub> 016	314 216 13 13	05	114 214 312	14 2 30	
Cable & Wire (*322)	275 290 300 325 350	48 25 8 11 <sub>2</sub>	60 40 22 11	8888	92 2 30	7 12 20 35	11 17 25 40	Tr.111,% 03/07 (*5109)	106 108 110 112	0% 213 113 113 013 013	T ===	64	44 21 34 55 14 B	214 312 402 514	· · · · · · · · · · · · · · · · · · ·	
Distillers (*695)	600 650 700	110 60 15	=	111	1 7 15	-	Ξ		116	012		411 34 34 27	1 75 B4	976	10	
G.E.C. (*174)	160 180 200	18 3 01 <sub>2</sub>	27 13 41 <sub>2</sub>	32 20 8	3 10 28	13 30	10 19 32	Option Beeckam	330	Dec 95	Mar	Just	Dec 2	Mar	Jen	
Grand Met. (*450)	382 390 420	73 35	107 80 60	87 65	01 <sub>2</sub>	1 3 11	3 7 15	(~416)	330 360 390 420 460	82 24 9	75 55 42 22	70 50	4 8 23 50	8 18 30 55	20 37	
1.Ç.l. (*1114)	900 950 1000	9 220 170 120	155	45 212 167	15 2 2 2	25 4 6 11	32 	8oots (*234)	200 220 240 260	36 24 12 55 <sub>2</sub>	49 35 23 12	56 41 29 —	11 <sub>2</sub> 6 15 31	4 9 17 33	7 12 22 —	
Land Sec.	1050 1100 300	72 30 18	112 72 28	127 92 35	4 13 4	20 34 7	27 47 9	BTR (*298)	280 300 307 330	28 14	40 27 — 15	45 35 —	22	121 <sub>2</sub> 22 - 42	16 28 —	
(*313) Marks & Spen.	330 360 180	2 1	13 5 23	20 11 30	18 48	20 48	21 48	Bass (*688)	650 700 750	72 35 17	83 52 28	96 63 35	10 23 65	17 40 70	22 47 78	
(*192) Shell Tracs.	200 220	3 1 148	13 6	20 12 183	10°2 29	15 31	18 33 10	Bise Circle (*561)	500 550 600	73 38 171,	85 53 52 12	95 65 40	3 17 45	9 22 48	13 28 52	
(-943)	850 900 950	% 59 15	130	143 106 70	3° 4	12 25 50	20 37 68	De Beers (*\$7.23)	650 650 700	5° 105 73 48	125 100		100 13 34	100 25 45		
Trataigar Husse (*275)	240 260 280 300	39 20 5	46 30 18 8	53 37 26 15	1 3 11 25	11 22 33	7 15 27 39	Dhons (=334)	750 800 300 330 360	48 28 46 24 13	70 50 54 32 20	85 - 44 30	95 3 13 32	80 110 6 14 36	95 — 20 40	
Option		Nov	Mar	Jøs.	Non	Mar	Jon.	GKN	240	26	38 27	48	<del>-</del> 5→	12 2	16	
Lowne (*229)	200 218 220	22	44 32	47 35	2 6 -	<u>5</u> 11	10	(*253)	260 280 300 330	16 7 3	27 18 10	25	16 31 48 78	21 35 48 78	26 26 —	
Option		Mov.	Feb.	May	Nov	Feb	May	6taxo (*953)	900	95	125	155	23	42 62	50 70	
Brit Aero (*483)	420 460 500	72 40 15	87 58 35	100 73 48	12 30	8 18 39	14 25 45		950 1000 1050 1100	58 57 23 13	75 52	105	48 75 115 155	25 25	95 -	
8AT Inds (*450)	390 420 460		85 60 30	92 67 43	11 <sub>2</sub> 6 22	5 12 25	8 15 30	Harson (*191)	160 180 200	36 19 9	42 26 16	33 21	1 <sup>1</sup> 2 5 14	4½ 63 <sub>2</sub> 17	12 19	
Bardays (*472)	460 500 550	34 15 3	55 32 12	65 45 20	10 35 82	15 40 82	22 45 87	Jaguar (=541)	5%55	133 83 83 12	117 78	998	11 <sub>2</sub> 3 15 27 65	11 22 40 75	28 50	
Brit. Telecom (*190)	160 200 220	17 51 <sub>2</sub> 2	25 12 5	31 20 13	4 14 31	9 19 32	13 24 33	Tesco (*395)	360 390	12 52 30	48 27 63 42	- 58 33	65 5 12		Œ. <b>-</b> │	
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#### **BASE LENDING RATES** Adam & Company ... Chydesdale Bank ....... Comm. Bk. N. East .... Norwich Gen. Trust... ANZ Benking Group Equator'i Tst C'p pic 10 Exeter Trust Ltd. 10 Financial & Gen. Sec. 10 Royal Tsi Co Casada Noyal Tsi Co Canada ... 10 Standard Ckartered ... 10 Frustee Sariugs Brit ... 10 UDT Mortgage Exp. ... 10 United Bit of Kowatt ... 10 Westpar Bridsay Corp 10 Winteeway Landlaw ... 10 Vorkshire Broot ... 10 Bank Credit & Comm .... First Hat. Fig. Corp. Robert Fleming & Co.\_\_\_\_\_ 10 Robert Fraser & Pos.\_\_\_\_\_ 11 HFC Truck & Savings..... 10 Senchmark Tst.Ltd \_\_\_\_\_\_ 10 Brit. Bk. of Mid. East.... Megbraj & Sons Ltd..... Midland Bank......

Figures for the European Options Exchange were not available for this edition.

A FINANCIAL TIMES SURVEY

## **MERSEYSIDE**

The Financial Times proposes to publish this survey on:

### MONDAY, **17 NOVEMBER, 1986**

For a detailed editorial synopsis, please contact: BRIAN HERON, FINANCIAL TIMES QUEEN'S HOUSE, QUEEN STREET MANCHESTER M2 5HT

Tel: 061-834 9381

Telex: 666813

EUROPE'S BUSINESS NEWSPAPER

Chief price changes

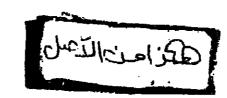
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LONDON (in pence unless otherwise indicated)

RISES
Ex 12 '99-02 \_\_\_\_\_ £107% +£1%
Tr 13% '04-08 \_\_\_\_ £123% +£1%
ACM \_\_\_\_ 212 +11
Brit. Aerospace \_\_\_\_ 480 +12
Brit-Borneo \_\_\_\_ 413 +27
Brit Telecom \_\_\_\_ 190 + 8



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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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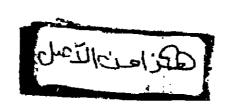
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### Fall in IBM undermines brief rally

A SHORT-LIVED rally in Wall Street stock prices was undermined yesterday by a further sharp fall in IBM shares, writes Roderick Oram in New York.

A firmer dollar helped to steady bond markets but prices were mixed in light trading as investors awaited more economic news and the long weekend ahead.

The Dow Jones industrial average of blue chip stocks closed down 7.03 at 1,796.82. The New York Stock Exchange composite index was off 0.39 at 135.90 on trading of 153.39m shares, the busiest volume in two weeks. Advancing issues edged ahead of declining by 778 to 730. The Dow industrial had been up

around 12 points in late morning but gave up the gains when stock index op-tions edged below the price of the underlying shares.

Another crucial factor was IBM. Its shares, which had fallen sharply this week, tried to rally yesterday morning before slipping further. A steep decline set in when an influential analyst reduced his earnings estimates for 1986 and 1987. The shares closed \$5% down at

**Paris** 

Dec 31, 1982-100

Frankfurt

STOCK WARKET WOICES

826.38

199.22

1,591.0

791.09

867.71

714.8

233.00

332.1

1,796.82 1,803.85 1,326.72

828.13

198.81

1.248.1

1,587,8

782.10

858.37

333.5

17,650.23 17,514.80 12,857.2

1,487.37 1,469.61 1,033.33

1,332.6

716.9

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3,836.31 3,852.24 2,500.33

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563.50 563.00 484.7

344.2

399.85p

£945.0

\$2,275.00

\$14.20

\$432.64

\$436.00

\$433.00

224.2

Prev 398.50p

€950.50

\$14.25

\$436.18

\$439.50

\$442,40

£2,340.00

Oct 9 Prev \$433.375 \$439.375

\$433.375 \$439.375

199.15 200.79

Oct B

345

COMMODITIES

GOLD (per ounce)

676.95 543.78

739.45 408.94

211.2

185.5

1,527.20 1,538.01

387.50 387.00

151.10

280.30

10.49

642.56

154.08

1.007.0

1,308.1

700.06

290.2

1,023.6

529.9

232.23

2500 2000

1500

NEW YORK

DJ Transport

S&P Composite

DJ Utilities

LONDON

FT Ord

FT-SE 100

FT-A 500

Tokyo SE

AUSTRIA

BELGIUN

CANADA

Compo

Portfolio

DENMARK

FRANCE

CAC Gen

Ind. Tendance

FAZ-Aktier

HONG KONG

Hang Se∩g

Banca Comm

NETHERLANDS

ANP-CBS Gen

ANP-CBS Ind

ITALY

MORWAY

Oslo SE

SINGAPORE

JSE Golds JSE Industrials

Madrid SE

**SWITZERLAND** 

Swiss Bank Ind

MS Capital Int'I

Silver (spot fixing

Copper (cash)

Oil (Brent blend)

Coffee (Nov)

Paris (fixing)

New York (Dec)

SWEDEN

J&P

WORLD

SPARK

**SOUTH AFRICA** 

VEST GERMANY

Commerzbank

Credit Aktie

Belgian SE

Toronto Metais & Minis

TOKYO

FT Gold mines

FT-A Long gilt

Metals & Mins.

\$122 making a total of 11 points in three

In contrast, some other technology stocks were ahead. Burroughs, which announced workforce reductions. rose \$% to \$69% and Digital Equipment was up \$% to \$92% while Cray Research was unchanged at \$78%.

The transportation index, which is considered sensitive to economic trends. broke briefly through its previous record of 830.84 set on March 31 before falling back to 828.38, down 1.75 on the day.

WAL, a component of the index, was the most active NYSE issue with 6.01m shares traded as it eased \$% to \$57%. AMR, parent of American Airlines, was down \$% at \$59 while Delta edged up \$%

On the takeover front, Allied Stores slipped \$1/4 to \$66%, below its \$67 a share agreed takeover offer from Mr Edward

Debartolo and associates.

Lucky Stores fell \$11/4 to \$36% after it announced the sale of some stores. The move brought protest from Mr Asher Edelman whose takeover offer of \$35 a share was earlier rejected by the Lucky

With retailers generally reporting strong sales growth in September, share prices of many major chains rose. Wool-worth rose \$% to \$41% and Kmart was ahead \$1% at \$47. J.C. Penney, which re-ported 5.7 per cent sales growth in Sep-

tember, rose \$1 to \$74%. Shares of USX and BankAmerica, subjects to takeover bids, fell by \$% to \$27% and by \$% to \$14% respectively on heavy volume. First Interbank, Bank America's suitor in an all paper offer.

CI INDENCES

1.9970

154.25 6.5345

1.6270

2.5555

1,382.0

41.45 1.3865

US DOLLAR

Oct 9 Previous

2.0055

154.90 6.5575

1.386.0

6-month US\$

(offered rate)

Treasury

74

(years)

1-30

1-10

15-30

1988 1993

1996

**31900** 

1800

1750

**∄1700** 

1350

1300

1250

1200

**3**1150

31100

2.8135

219 9.28

231

3.2025

1,962.5

58.85 1.9685

4% 8%

7.273

Day's

+.00

-.01

+.00

-.01

+.02

STERLING

Oct 9 Previous

1.4215 1.4200

2.85

220.25 9.3125

23175

1,970

1.9710

5'%° 5.50° 5.05°

1001/2 6.135 1001/2

Day's change

-0.01

+0.08

+0.04

+0.07

-0.37

October 9°

91.779 6.400

89.75 9.133

97.5 9.630

FINANCIAL FUTURES

les of Deposit (INNE

96-23 96-25 96

95.05 95.06 95.02 95-08

94.24 94.25 94.21 94.24

111-11 111-3 101-3 110-25

index

156.74

150.06

140.81

152.77

180.78

Source: Merrill Lynch

SCBT South Central

9% March 2016 105,75

US Treasury Bonds (CBT)

3% July 1990

10% Jan 1993

81/4 April 2016

9% March 2016

8% 32nds of 100%

U\$ Treasury Bills (II

\$1m points of 100%

\$1m points of 100%

\$1m points of 100%

20-year Notional Gift

£50,000 32nds of 100%

LONDON

Three-ma

Dec

8 April 1996

7.108 1011/2 

7.00

6.17

6.81

8.20

Prev

107.25 9.352

99 8.153

102 8.434

106 9.275

90 9.107

KEY MARKET MONITORS

Shares of the big three car makers were mixed. General Motors fell \$1% to \$66%. It announced production cuts yesterday and is widely expected to report a

large third quarter operating loss.
Ford lost \$1% to \$54% despite raising its dividend as forecast to 65 cents a share from 55 cents. Ford is likely to report a small reduction in third quarter profits, as is Chrysler which yesterday eased \$14 to \$3714.

American Motors, the smallest domestic producer, eased \$% to \$2%. It announced it would continue its no interest charge financing programme for vehicle

Pepsico rose \$\% to \$26\% in active trading after it reported third quarter profits of 58 cents a share

Credit markets were quiet at they prepared for the long holiday weekend and more economic news. Prices in both cash and futures markets eased at the opening but recovered by mid morning but ended the day mixed.

The price of the benchmark 7.25 per cent Treasury bond due 2016 closed unchanged at 951% yielding 7.81 per cent. Short maturities were showing some small price rises while longer maturities

posted modest losses.

Treasury bills ranged from unchanged at 5.05 per cent for three month bills to four basis points higher at 5.08 per cent for six-months and down one basis point at 5.26 per cent for year bills.

The Fed Funds rate was back near the 6 per cent level having eased substantially earlier in the week. While many saw the softening as a sign of a looser policy by the Fed, the subsequent rise seems to confirm the view that technical factors lay behind the downturn.

But the conviction continues to grow on Wall Street that the Federal Reserve Board will cut its discount rate again, Opinion differs widely, however, over the timing of it.

M-1 fell \$1.4bn, slightly less than ex-

#### LONDON

### **Optimism** on Opec prevails

A SHARPLY HIGHER trend emerged in London yesterday, when optimism over the meeting of Opec ministers outweighed disappointment at the absence of any reference either to sterling or do-mestic interest rates from the speech by the Chancellor of the Exchequer to the Conservative Party Conference.

The FT Ordinary index gained 20 to 1268.1 with oil stocks again providing a

Government bonds gained as much as 1½ points buoyed by an improvement in if Opec succeeds in holding oil prices

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33.

#### HONG KONG

HEAVY institutional buying drove Hong Kong to a record high for the third consecutive day as US and Japanese fund managers switched investments from Wall Street to the local market.

The Hang Seng index rose 66.74 to 1,617.47 on turnover that edged back to HK\$1.62bn from Wednesday's record HK\$1.72bu. Among leaders, Cheung Kong rose HK\$2 to HK\$33, China Light 40 cents to HK\$20.30, Hongkong Bank 30 cents to HK\$8.15 and Hongkong Land 20 cents to HK\$7.60.

Property issues continued to find strong demand. Hutchison Whampoa rose HK\$1.50 to HK\$40.75, Sun Hung Kai Properties HK\$1 to HK\$19.40 and Henderson Land 15 cents to HK\$3.725.

#### SINGAPORE

ANOTHER sharp rise was registered in Singapore as encouragement continued to be drawn from remarks by the Finance Minister earlier in the week about a recovery in the local economy.

The Straits Times industrial index rose 35.76 to 881, after Wednesday's 26.43 point gain. Turnover was worth a record S\$151.5m.

SIA was the star performer gaining S\$1.10 to S\$9.30 following a report that the chairman may reduce the stake held by the Government to 50 per cent or less, from the present 63 per cent.

#### **SOUTH AFRICA**

GOLD SHARES drifted lower throughout the session in Johannesburg ahead of today's national holiday with the directionless gold price aiding the trend.

Randfontein shed R10 to R465 and Bracken was 70 cents lower at R8.65. Among mining financials, Consolidated Goldfields put on R2 to R44 amid bid rumours. In platinums, Impala shed R1.50 to R50 but diamond share De Beers firmed 25 cents to R33.25.

#### CANADA

DECLINES among gold and banks shares dragged Toronto back after an early rally in hefty trading. Declining gold miners, reacting to the

weaker bullion price, including Camp-bell Red Lake, CS% lower at C\$29% and Dome Mines, C\$¼ lower at C\$9%. Bank of Montreal led its sector lower with a C\$1 fall to C\$34%.

### Montedison, Philips take centre stage

CORPORATE developments provided the only significant impetus to trading on European bourses yesterday.

Amsterdam was pulled lower by Philips' expectations of lower third-quarter profits. Philips' share price dropped FI 720 to FI 47.70.

Among other internationals, Unilever was off 70 cents to F1 481 and KLM was down 60 cents at Fl 46.10. But Royal Dutch added F1 1 to F1 205.40 on overseas demand based on hopes that Opec's production agreement will be extended. Océ van der Grinten, the copier group lost Fl 9 to end at Fl 517 as the market

assessed its third quarter results. Milan was again boosted by heavy buying of Montedison shares as market rumours continued about a battle for control of the chemicals group. There were reports that a public tender for Montedison shares was in the offing, but

those were denied by the stock exchange commission.

After the markets closed, Gruppo Ferruzzi, the large agricultural business concern, said it had raised its stake in Montedison's ordinary voting stock to about 14.5 per cent from 1.6 per cent.

Stockholm continued to climb, persistently ignoring the public sector stirke, and the Veckans Affarer all-share index closed at 913.3 after 911.1 on Wednesday - a 16-point rise since Monday. Turnover was lower than in the previous session, however, and gains were slightly pared

by profit-taking late in the day.

Pharmacia, suspended from trading on Wednesday prior to its agreed bid for medical equipment firm LKB, eased SKr 1 to SKr 192.

Fermenta's share price was boosted SKr 12 to SKr 140 by news that it was selling its main agrochemicals operation in the US, a move expected to put further obstacles in the way of a takeover by Montedison.

Frankfurt was mainly easier as early

activity evaporated and the lack of clarity over interest rates and the dollar continued to weigh on the market. The Commerzbank index fell 7.3 to 2,017.7. Heavy selling pushed down the price of ball bearings manufacturer Kugel-

goods group Puma, hit by problems in the US, by DM 55 to DM 800. Bond prices tended lower in a dull session as investors awaited the Bundesbank's council meeting, which left interest rates unchanged. At the long end there were falls of up to 30 pfg, but also a few gains of 10 pfg. The Bundesbank bought DM 36.3m worth of paper after buying DM 57.3m on Wednesday.

fischer, which is planning a rights issue, by DM 40 to DM 520, and that of sports

ØØ

Zurich saw early gains reduced by profit-taking which left share prices nar-rowly mixed. The fall in short-term interest rates continued to exert a positive influence on the market.

Insurers saw Winterthur bearer ease SFr 25 to SFr 6,950, while Zurich jumped SFr 125 to SFr 8,000 before profit-taking pushed it back to SFr 7,900, only SFr 25

Brussels had a hesitant session, with many investors awaiting a parlia-mentary debate on the linguistic dispute between the country's French- and Flemish-speaking communities. Shares

closed narrowly mixed. Wagons Lits, which is planning a big expansion, mainly into hotels, was

steady at BFr 5,330. Paris also finished narrowly mixed. Schneider continued Wednesday's climb, ending FFr 61 higher at FFr 726. Other big gains included Matra, up FFr 110 at FFr 2.430.

Madrid fell in quiet trading.
Oslo moved higher as nervousness
over the 1987 budget earlier this week began to fade and Norsk Hydro, which had fallen on low oil prices and poor fer-tilizer sales, picked up NKr 6.50 to NKr

#### **AUSTRALIA**

GAINS in blue chip industrials, in line with a firmer local currency, took Sydney to a sixth successive record high as investors turned their attention away from the gold sector that had propelled the market during the previous five ses-

Falling money market interest rates also tended to provide a boost to sentiment, spurring banks, developers and media issues ahead. At the close, the All Ordinaries index

was up 5.5 at 1,338.1. BHP was briskly traded, closing steady at A\$8.60 with nearly 2m shares exchanged, including a special line of 500,000 shares at that price.

Elders IXL managed a 2 cent advance to A\$5, while Bell Resources, making a tender offer to raise its stake in Morgan Crucible of the UK, was unchanged at

#### TOKYO

## Electric powers are bright spot

SECURITIES houses and individual investors drew encouragement from the overnight gain on Wall Street and sought electric powers and blue chips in Tokyo yesterday, pushing prices up sharply, writes Shigeo Nishiwaki of Jiji

The Nikkei market average jumped 135.43 to 17,850.23 and volume surged from 357.25m shares to 481.59m. Gains led losses 469 to 337, with 144 issues un-

New York's recovery was the only bright news for investors, who had been discouraged by uncertainty over co-ordinated discount rate cuts by major industrial countries and crude oil prices. None the less, institutional investors remained cautious and the market still lacked enough energy for a full recovery. Securities houses chiefly bought local power firms and smaller blue chips

with comparatively small capitalisation.
Tokyo Electric Power shot up Y220 to
Y8,020, regaining the Y8,000 level, and
Kansai Electric Power advanced Y100 to
Y3,800. Buying shifted to local power
firms because leading companies' marsin having belances were high gin buying balances were high.

Share prices have see-sawed since Monday. One brokerage house said the firmer market had not been expected ahead of the public forthcoming holidays today and tomorrow.

Dealers and institutional investors alike were unwilling to participate in the bond market as hopes faded for co-ordinated discount rate cuts.

They were depressed by Wednesday's sharp rise in federal fund rates on the New York bond market, Bank of Japan Governor Satoshi Sumita's continued caution on the likelihood of another discount rate reduction this year and the growing conviction that the West German Bundesbank will not lower its discount rate for the time being.

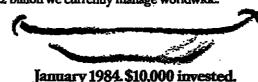
The yield on the benchmark 6.2 per cent government bond due in July 1995 rose from 4.740 per cent Wednesday to 4.760 per cent. The Bank of Japan bought Y50bn worth of government bonds with about nine years maturity. But this had little impact on the market.

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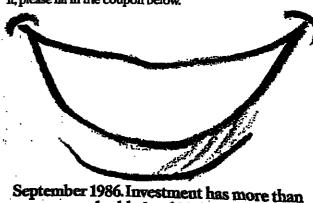
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